



STELCO ANNUAL REPORT 2025

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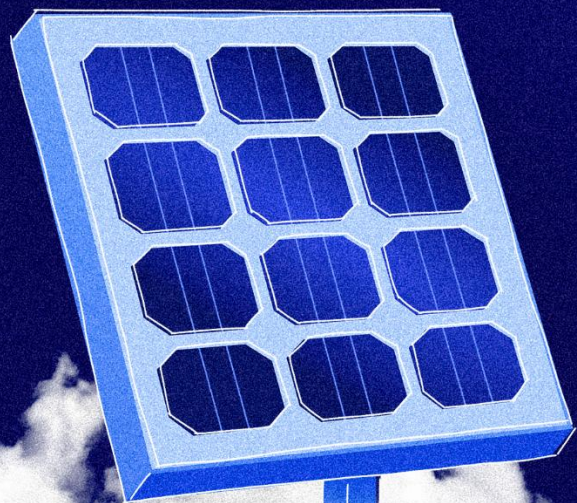
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STELCO ANNUAL REPORT 2025

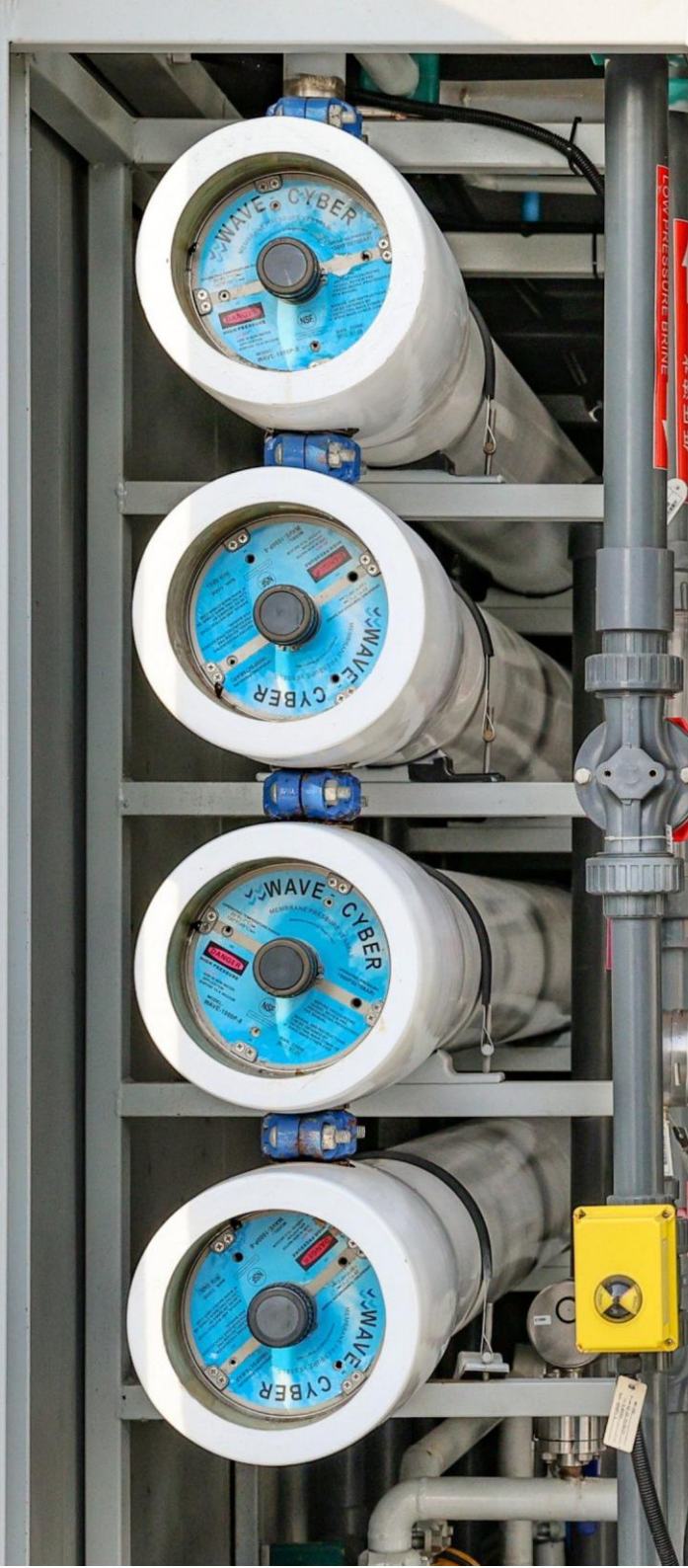


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An offshore oil rig stands in the dark blue sea under a cloudy night sky. Three tall, dark derrick structures rise from a platform, each topped with a red navigation light. In the foreground, a series of solar panels are mounted on a lower structure, reflecting the ambient light. The scene is illuminated by a mix of natural night light and artificial rig lights.

1. FOREWORD



1.1 CHAIRMAN'S STATEMENT

MOHAMED LATHEEF

Dear Stakeholders,

As a 100% State-Owned Enterprise, STELCO carries a vital responsibility in ensuring the continued delivery of reliable utility services across islands in Kaafu Atoll, Vaavu Atoll, Alif Dhaalu Atoll, and Alif Alif Atoll. In fulfilling this responsibility, the STELCO remained focused throughout the year on strengthening operational resilience, enhancing service quality, and supporting the country's development priorities.

During 2025, the Company continued to make meaningful progress across a number of strategic areas. Several important projects were undertaken during the year to improve infrastructure, strengthen network capacity, and enhance the efficiency and reliability of our operations. These initiatives reflect our commitment to build stronger and more responsive utility service for the future.

A key priority for the Company is to contribute to the Maldives' renewable energy transition. STELCO remains committed to supporting this national objective through strategic planning, the implementation of sustainable energy initiatives, and continued efforts to align our operations with cleaner and more efficient energy solutions. In this regard, I would like to express sincere appreciation to His Excellency President Dr. Mohamed Muizzu for his clear directions and continued emphasis on national development, infrastructure enhancement, and the transition toward renewable energy. His leadership continues to provide important guidance to state-owned enterprises in shaping priorities for longterm national progress.

The Board of Directors of STELCO remains committed to maintaining sound governance, strengthening institutional capacity, and ensuring that the Company is managed with accountability, discipline, and a clear strategic focus. We believe that strong governance is essential not only to operational performance, but also to maintaining public confidence in the work we do.

On behalf of the Board of Directors, I wish to extend my sincere appreciation to the management and staff of STELCO for their professionalism, dedication, and hard work throughout the year. Their commitment continues to be the foundation of the Company's achievements. I also thank our stakeholders and the public for their continued trust and support.

As we move forward, STELCO will continue to focus on service excellence, sustainable growth, and meaningful contribution to the development of the Maldives.

Yours sincerely,

Mohamed Latheef

Chairperson

Board of Directors, State Electric Company Limited



1.2 MANAGING DIRECTOR'S STATEMENT

DR. ALI AZWAR

Dear Stakeholders,

It is my honor to address you as the Managing Director of State Electric Company Limited (STELCO). As I assume this responsibility, my focus remains firmly on ensuring continuity, stability, and the uninterrupted delivery of essential services to our customers.

The year 2025 has been one of steady progress for STELCO. Despite on going challenges, including financial constraints, foreign exchange pressures, rising demand, and fuel costs, the company remained committed to its core mandate of delivering reliable electricity, water, and sewerage services. Through the collective efforts of our teams, we achieved improvements in operational efficiency and maintained service reliability.

We continued to expand our generation capacity to meet growing demand, particularly in the Greater Malé Region. Total installed capacity reached 234.56MW, representing an increase of 29.16MW compared to the previous year. At the same time, our investments in transmission and distribution infrastructure helped reduce system losses and enhance overall network performance.

Our focus on strengthening operational capacity and institutional capability was reflected in several key initiatives undertaken during the year. We established the State Utility Skills Academy at K. Thulusdhoo, creating a dedicated training center to develop technical expertise and build a sustainable pipeline of skilled professionals for the utility sector. In parallel, the commissioning of the Annex II powerhouse enhanced our ability to manage peak electricity demand in Malé and Hulhumalé, ensuring greater reliability during critical load periods. Furthermore, the expansion of the 132kV grid interconnection to Hulhumalé Phase II significantly improved network stability, efficiency, and resilience across the Greater Malé Region.

Sustainability remains central to our long-term vision. During the year, STELCO advanced renewable energy integration through 15.21MWp, supporting national efforts toward reducing carbon emissions and enhancing energy security.

Looking ahead, I will continue to align our priorities with the national development agenda under the leadership of His Excellency, President Dr. Mohamed Muizzu. Our focus will remain on strengthening grid reliability, accelerating renewable energy adoption, improving financial sustainability, and enhancing customer service delivery.

I would like to express my sincere appreciation to our Board of Directors, management team, and all employees of STELCO for their dedication and commitment. Their efforts have ensured that the company continues to operate effectively while delivering essential services to our communities.

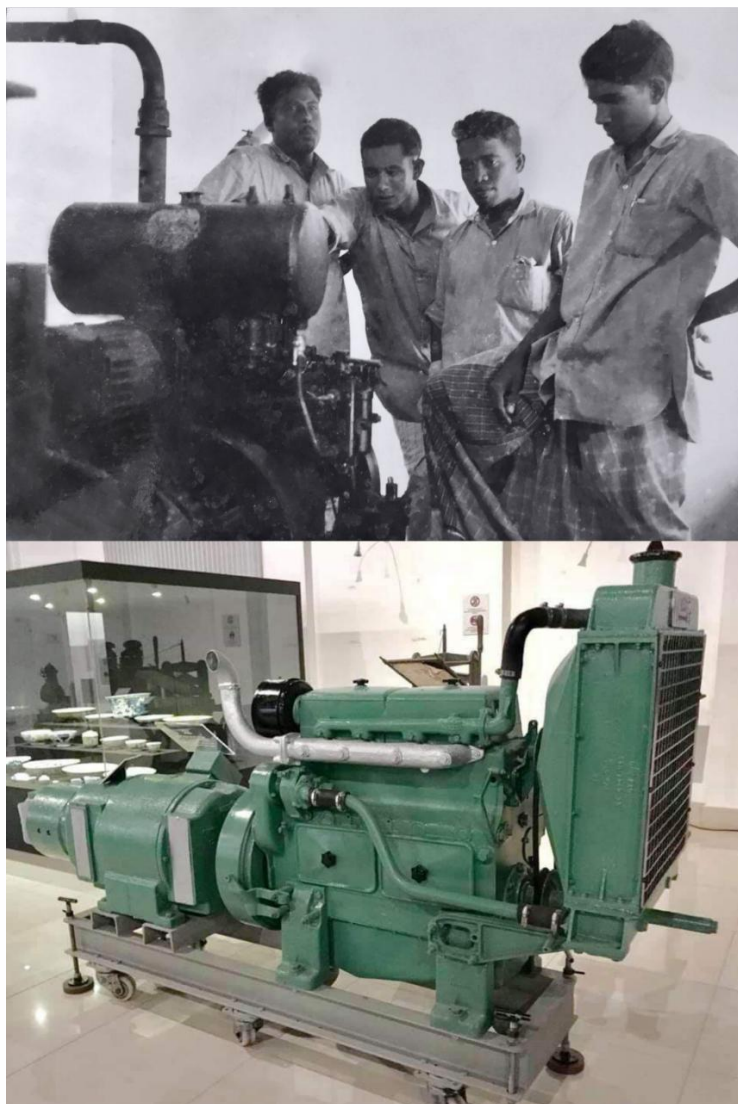
As we move forward, STELCO remains committed to maintaining operational excellence, embracing innovation, and providing reliable, high-quality utility services that support the continued development of the Maldives.

Dr. Ali Azwar
Managing Director



A photograph of two industrial workers in a factory. The worker on the left is wearing a blue uniform with reflective stripes and is operating a large, complex machine. The worker on the right is also in a blue uniform and is wearing large headphones. The background shows industrial structures and machinery. The text "2. OUR COMPANY" is overlaid in a large, white, sans-serif font, enclosed in a white rectangular frame with a diagonal cut on the right side.

2. OUR COMPANY



2.1 ABOUT US

State Electric Company Limited (STELCO) traces its origins to 1949, when electricity was first introduced in the Maldives to serve government institutions and public services. Over the decades, this foundation has evolved into a modern, dynamic utility service supporting the nation's social and economic development.

Formally established in 1997 as a state-owned enterprise, STELCO is entrusted with delivering reliable, efficient, and sustainable energy across the country. Today, we serve as the primary electricity provider for the Greater Malé Region, operating 35 powerhouses and supplying electricity to 93,806 customers across 33 islands.

Expanding beyond electricity, STELCO has developed into a multi-utility provider, delivering water and sewerage services to 24 islands, with continued efforts to extend these essential services to more communities nationwide.

Our infrastructure continues to strengthen through strategic investments and system enhancements. In 2025, STELCO successfully completed the Hulhumalé Phase II 132kV grid interconnection, further enhancing network stability, efficiency, and resilience across the Greater Malé Region. The commissioning of the Annex II powerhouse has improved our ability to manage peak demand, ensuring uninterrupted service during critical load periods.

Demonstrating our commitment to innovation and sustainability, STELCO introduced a sun-tracking solar power system in K. Himmafushi, delivering up to 75% higher energy output compared to conventional fixed installations. This initiative marks a significant step

in optimizing renewable energy generation and advancing the Maldives clean energy transition.



With electricity demand in the Greater Malé Region growing at an estimated annual rate of 9% to 11% annually, STELCO continues to advance its expansion agenda through key projects, including:

- Development of 58 MW additional generation capacity under ongoing power development initiatives
- Advancement on large-scale generation projects in strategic locations such as K. Thilafushi 150MW – 200MW powerplant

Aligned with national priorities and global climate commitments, STELCO remains focused on achieving 33% renewable energy integration by 2028, while actively exploring innovative solutions to enhance energy efficiency, sustainability, and long-term security.

Recognizing that people are central to our success, STELCO has strengthened its focus on human capital development. In 2025, we established the STELCO Utility Skills Academy, alongside the introduction of an in-house trainers' pool, marking a significant step toward building internal expertise and professional capacity.

Beyond operations, STELCO continues to engage with the community and national platforms, participating in key events and initiatives while strengthening institutional excellence. Our efforts were recognized with "Most interactive stall" of BUILD

EXPO 2025 and "Innovative regional SCADA system" from SOE category in Maldives Expo 2025 reflecting our commitment to service quality, innovation and institutional excellence.

As we continue to expand our infrastructure, enhance operational capabilities, and embrace sustainable energy solutions, STELCO remains dedicated to powering the Maldives with reliability, innovation, and responsibility—today and for generations to come.

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2.3. VISION



تَبَارَكَ الَّذِي جَعَلَ لَكُمُ الْفَلَاحَ وَالْجَلَدِ

2.4. MISSION



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2.5. CORE VALUES

	E XCELLENCE	Our services and operations are exceptional reliable and efficient
	T EAM WORK	Promote staff development and cultivate an engaging work environment where everyone is valued and respected
	H EALTH & SAFETY	Ensuring a healthy and safe environment for both our staff and customer while guaranteeing the safety of the service we deliver
	I NTEGRITY	Trust, transparency and honesty in conducting business and taking responsibility for our actions
	C USTOMER CENTRIC	Commitment to focusing on our customers and on building strong relationships with clients
	S USTAINABILITY	Creating long term value through innovative and modern technology to enhance service quality focusing on ecological, social and economic environment

2.6. STRATEGIC OBJECTIVES

E

A

R

T

H

**Excellence
in Operations**

**Assured
Reliability**

**Renewable
Future**

**Trusted
Customer
Service**

**Healthy
Finances**

2.7. STRATEGIC GOALS

STRATEGIC ACTION PLAN
stelco.com.mv/strategic-action-plan



2.8 OUR JOURNEY OF POWERING PROGRESS

From a modest 14 kW powerhouse in 1949 to the nation's largest modern facilities, STELCO's 75-year journey marks milestones of growth, innovation, and resilience. With expanding power capacity, grid interconnections, smart systems, and digital services, STELCO continues driving progress—powering Maldives into a smarter, sustainable, and customer-focused future.



1949

A Legendary Beginning

From a humble powerhouse at H. Orndorff with just 14 kW capacity, Maldives' journey in organized electricity generation began.



1958

Establishment of "Baa Injeenuge" powerhouse with 2 x 75 kW capacity, further strengthening the nation's energy backbone.

1953

Growing with the Nation

Power generation expanded with two 38 kW generator sets, keeping pace with the country's early development needs.



1960

Reaching Higher

Another leap forward with 2 x 225 kW generator sets installed, enhancing reliability and resilience.



Fifth Power Development Project

Completion of the Fifth Power Development Project at Hulhumalé Phase 1, with 6 x 9124 kW generators, the biggest power generation facility in Maldives to date.



2019



Greater Malé Grid Connection

Phase I interconnection between Malé and Hulhumalé revolutionized electricity supply. It enabled efficient maintenance, reduced dependency on smaller gensets in Malé, cut diesel consumption, and strengthened 24-hour service reliability.

2021



2017

Strengthening Capacity

Extension of the Fourth Project with an additional 8500 kW generator, reinforcing reliability.



Embracing Smart Systems

Installation of SCADA systems across 33 islands (100+ generator sets) transformed operations. It improved fault detection, minimized costly travel to islands, and enhanced communication between Malé headquarters and regional powerhouse managers.

2024

1964

Modern Distribution Begins

Installation of the first substation in Sesun magu, Malé.



A First for the Nation
Underground cables were laid to the powerhouse, modernizing electricity distribution and setting new standards in the Maldives.

1980



1982



A New Identity
The institution was renamed "Maldives Electricity Board", reflecting its expanding role in national development.

Expanding Horizons

A new powerhouse was constructed on the southeast side of Malé with 3 x 2000 kW capacity, laying the foundation for greater energy security.

1993



Fourth Power Development Project

Introduction of 2 x 8700 kW generator sets, reflecting the nation's accelerating demand for electricity.

2012



Third Power Development Project

Introduction of 2 x 6500 kW generator sets, reflecting the nation's accelerating demand for electricity.

2002

1997

The Birth of 'STELCO'



With the establishment of State Electric Company Limited (STELCO), a new era began. The Second Power Development Project was also launched, installing 5700 kW and 4000 kW generators, cementing STELCO's place as the nation's electricity provider.

A Digital & Smart Future

Initiation of smart meter installation starting at Hulhumalé Phase 2 Hiya Flats, with mobile app upgrades for live usage display, boosting transparency and customer engagement.



2025

Vashani

Launch of the Vashani Portal
A digitalized platform for applying and tracking utility services online, placing customers at the heart of innovation.



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A photograph of two men in a technical environment, likely a trade show or exhibition. They are looking at a display of electrical components, including coils of wire and circuit breakers. The man on the left is wearing a blue polo shirt and glasses, and the man on the right is wearing a light blue button-down shirt. The display case has labels such as "MCCB - ABB", "1.5SQMM WIRES-HARMONIZED", "MCCB - SCHNEIDER", and "2.5SQMM WIRES-HARMONIZED".

3. COOPERATE GOVERNANCE

3.1 DIRECTOR'S GOVERNANCE REPORT

CORPORATE GOVERNANCE REPORT

State Electric Company Limited is a 100% State-Owned Enterprise wholly owned by the Government of Maldives. The Company adopts and applies the Corporate Governance Code for State-Owned Enterprises issued by the Privatization and Corporatization Board (PCB), together with internal governance policies and procedures designed to support transparency and accountability.

Given the essential nature of the utility services provided by the Company, strong corporate governance remains central to maintaining public trust, ensuring operational continuity, and supporting the long-term sustainability of the institution.

The Board acknowledges its responsibility for ensuring the integrity of the financial statements, maintaining effective internal control systems, safeguarding the assets of the Company, and assessing the Company's ability to continue as a going concern. The Board further confirms that appropriate accounting policies were applied consistently and that reasonable and prudent judgments were made in the preparation of the financial statements.

The Directors of STELCO are appointed and removed by the Privatization and Corporatization Board (PCB), acting on behalf of the Government of Maldives. The composition of the Board changed during 2025, and as at 31st December 2025, the Board comprised seven Directors with diverse professional backgrounds and expertise in areas such as finance, business, engineering, and governance.

COMPOSITION OF THE BOARD OF DIRECTORS

The Board is composed of Directors of integrity who collectively offer a diverse blend of knowledge, expertise, skills, objectivity, experience, and commitment. The Board members' expertise enables them to make meaningful contributions to the company's strategic direction and supervision, thereby guaranteeing that decisions are made in the best interest of the company and its stakeholders.

Board of Directors as at 31st December 2025

Name	Designation	Executive/ Non-Executive
Mohamed Latheef	Chairman	Non-Executive
Ahmed Shamah Rasheed	Managing Director	Executive
Dr. Ali Azwar	Executive Director / Deputy Managing Director	Executive
Aishath Muzna	Executive Director / Deputy Managing Director	Executive
Ahmed Hashim	Non-Executive Director	Non-Executive
Mariyam Sajida	Non-Executive Director	Non-Executive
Ahmed Aslam	Non-Executive Director	Non-Executive

CHANGES TO THE BOARD OF DIRECTORS DURING 2025

During the year 2025, the following changes were made to the composition of the Board:

- Mr. Hussain Fahmy was removed as Managing Director / Executive Director, and Mr. Ahmed Shamah Rasheed was appointed as Managing Director on 07th September 2025.
- Mr. Mohamed Amir was removed as a Non-Executive Director, and Ms. Aishath Muzna was appointed as an Executive Director on 10th September 2025.

CHANGES TO THE BOARD OF DIRECTORS AFTER 31 DECEMBER 2025

On 11th January 2026, Mr. Ahmed Shamah Rasheed was removed as Managing Director of STELCO. Following this change, Dr. Ali Azwar has been serving as the Acting Managing Director as at the date of this report.

BOARD OF DIRECTORS



MR. MOHAMED LATHEEF *CHAIRMAN*

Mr. Mohamed Latheef was appointed as the Chairman of the Board of Directors of STELCO on 4th December 2023. Prior to his appointment as Chairman, he held several positions within STELCO. He joined the Company in 1989 and has served in various executive roles, including Deputy Managing Director, Head of Projects, Planning and Information Technology, Strategy and Development, and Transport and Maintenance Department. He also served as the Company Secretary of STELCO from 2001 to 2008. Mr. Latheef holds a Bachelor of Multi-disciplinary Science Degree from Curtin University of Technology, Australia.



MR. HUSSAIN FAHMY

MANAGING DIRECTOR / EXECUTIVE DIRECTOR

REMAINED IN THIS POSITION UNTIL : 07TH SEPTEMBER 2025

Mr. Hussain Fahmy was appointed as the Managing Director of STELCO in 28th November 2023. He joined STELCO in 1998 and has held various executive posts including the post of Head of Customer Services & Billing Department, Procurement & Inventory Management Department, and Business Development Department. Mr. Fahmy holds a Master of Arts in Accountancy from University of Aberdeen, United Kingdom and Master of Business Administration from University of East London, United Kingdom.

MR. AHMED SHAMAH RASHEED

MANAGING DIRECTOR / EXECUTIVE DIRECTOR

APPOINTED ON: 07TH SEPTEMBER 2025

Mr. Ahmed Shamah Rasheed was appointed as the Managing Director of STELCO on 7th September 2025. He is an experienced leader with a diverse professional background in executive management, public administration, business development, and workforce development. His career spans both the public and private sectors and reflects strong expertise in governance, strategic planning, and organizational management. Mr. Shamah holds a Master of Business Administration from the University of Queensland, Australia, and a Bachelor of Laws from Buckinghamshire New University, United Kingdom.





DR. ALI AZWAR

DEPUTY MANAGING DIRECTOR / EXECUTIVE DIRECTOR

Dr. Ali Azwar was appointed as a Director of the Board of STELCO on 9th May 2019. He joined STELCO in 1997 and currently serves as the Deputy Managing Director and an Executive Director of the Board. He has held various executive positions within the Company, including Chief Operating Officer, Head of Customer Services Department, and Head of Business Development Department. He has also served in the Projects Department and the Regional Department. Dr. Azwar holds a Doctorate in Public Policy specializing in Renewable Energy Policy from Victoria University of Wellington, New Zealand, a Master's Degree in Public Policy from the National University of Singapore, and a Bachelor's Degree in Business Studies from the University of Sheffield, United Kingdom.

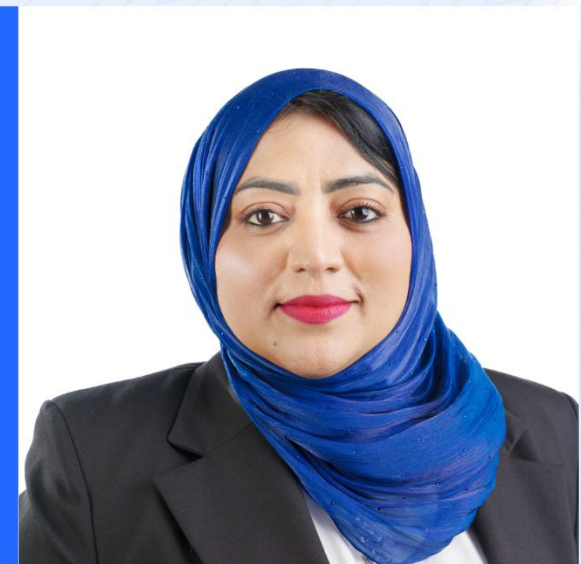
MS. AISHATH MUZNA

DEPUTY MANAGING DIRECTOR / EXECUTIVE DIRECTOR

Ms. Aishath Muzna joined STELCO in 2000 and was appointed Deputy Managing Director on 28 November 2023. She was subsequently appointed to the Board of Directors as an Executive Director on 10 September 2025.

With over two decades of service to the Company, Ms. Muzna has held a number of key leadership positions across diverse functional areas, including the Procurement and Inventory Management Department, Customer Services and Billing Department, Information Technology Department, STELCO Bureau Department, Business Development Department, and Legal Department. She also served as Company Secretary from August 2017 to July 2022.

Her extensive experience across corporate, operational, and strategic functions has contributed significantly to STELCO's growth and organizational development, providing strong leadership in advancing the Company's objectives and long-term vision.





MR. AHMED HASHIM

NON-EXECUTIVE DIRECTOR

Mr. Ahmed Hashim was appointed as a Director of the Board of STELCO on 24th December 2023. He has three years of experience in the Civil Service and has held several executive roles in the private sector, including General Manager and Operations Manager. His academic and professional qualifications include a Diploma in Social Media Marketing, an Advanced Certificate in Islamic Studies, and Certificate III in Information Technology. He is also continuing to develop his knowledge and skills in the fields of procurement, logistics, and supply chain management.

MS. MARIYAM SAJIDA

NON-EXECUTIVE DIRECTOR

Ms. Mariyam Sajida was appointed as a Director of the Board of STELCO on 27th May 2024. She holds a Master of Business Administration in Global Business awarded by Coventry University and a Bachelor of Arts (Hons) in Accounting awarded by the University of Hertfordshire. She has several years of professional experience in the field of accounting.





MR. AHMED ASLAM

NON-EXECUTIVE DIRECTOR

Mr. Ahmed Aslam was appointed as a Director of the Board of STELCO on 3rd September 2024. He is a Chartered Certified Accountant and a Fellow Member of ACCA with more than 18 years of experience in finance and accounting, including 9 years in senior management. He also has industry experience in tourism, shipping, aviation, and healthcare, together with audit experience in state-owned enterprises and government institutions.

UZ. AHMED SAMEEH

COMPANY SECRETARY

Uz. Ahmed Sameeh joined STELCO in September 2015 and was appointed as the Company Secretary on 27th December 2023. He holds a Master's Degree in Law and a Bachelor's Degree in Sharia and Law. Prior to his appointment as Company Secretary, he served as the Unit Head of the Investigation and Compliance Unit of the Legal Department and also worked in several other departments of the Company, including Human Resources and Training, Corporate Affairs, and the Business Development Department.



The Company Secretary supports the Board in the effective discharge of its duties by facilitating meetings, maintaining statutory records, advising on governance requirements, and serving as an important link between the Board and Management. The Company Secretary also assists the Chairperson and reports to the Board on matters relating to compliance with governance obligations.

The responsibilities of company secretary in relation to proper functioning of the board include:

- facilitating the efficient administration of Board meetings
- ensuring that the conduct of the general meetings is consistent with the law (PCB regulations and Company's articles)
- supporting effective Board administration and serving as link between the Directors and Management
- providing the Board as a whole and directors individually with detailed guidance as to how their responsibilities should be properly discharged in the best interests of the Company
- Assisting and advising the Chairperson of the Board and reporting to the Board on the Company's compliance with the corporate governance requirements.
- Ensuring timely, accessible and accurate filing of corporate statutory records

BOARD MEETINGS AND ATTENDANCE

The Board held regular meetings during the year to provide oversight on the Company's strategic priorities, operational matters, financial performance, governance, compliance, and risk management. Board meetings were conducted in accordance with the Company's Articles of Association and the Corporate Governance Code for State-Owned Enterprises.

The agenda and relevant Board papers for each meeting were circulated to Directors in advance to allow sufficient time for review and informed discussion. Directors were encouraged to attend meetings in person; however, virtual participation was facilitated where necessary. Where a physical meeting was not practicable, matters were considered through virtual meetings or by circulation for approval in accordance with established governance procedures. The attendance of Directors at Board meetings (Excluding committee meetings) held during the year is set out below.

Name	Designation	Number of Meetings to Attend	Number of Meetings Attended
Mohamed Latheef	Chairman	27	27
Hussain Fahmy	Managing Director	14	14
Ahmed Shamah Rasheed	Managing Director	13	13
Dr. Ali Azwar	Executive Director / Deputy Managing Director	27	26
Aishath Muzna	Executive Director / Deputy Managing Director	12	12
Mohamed Amir	Non-Executive Director	15	15
Ahmed Hashim	Non-Executive Director	27	27
Mariyam Sajida	Non-Executive Director	27	21
Ahmed Aslam	Non-Executive Director	27	22

DIRECTOR'S INDEPENDENCE

The Board confirms that all Non-Executive Directors who served during the reporting period were independent in accordance with the independence criteria set out in the Corporate Governance Code for State-Owned Enterprises issued by the Privatization and Corporatization Board (PCB).

BOARD EVALUATION, INDUCTION AND TRAINING

The Board's evaluation was conducted in accordance with the applicable Board Evaluation Policy, and the results were shared with the PCB. The Company also continues to support induction and training for Directors in order to strengthen their understanding of governance responsibilities, the Company's operations, and sector-specific developments.

Ethics, Compliance and Governance Policies

The Company seeks to uphold high standards of ethical conduct and compliance through established governance policies, internal procedures, and oversight mechanisms. These include, among others, policies relating to conflicts of interest, procurement, whistleblowing, employment matters, and other governance and operational areas.

The Company continues to foster a culture of accountability and responsible decision-making across all levels of the organization. During the year, no material issues relating to conflicts of interest were identified.

3.2 REMUNERATION COMMITTEE REPORT

REMUNERATION OF BOARD MEMBERS AND SENIOR MANAGEMENT

The Board members' remuneration is determined by the Privatization and Corporatization Board's Policy on "Categorization of State-Owned Enterprises and Remuneration of Board Members" which defines the basic salary and allowances to be provided to the Chairman, Executive and Non-Executive Directors. In addition to this, the remuneration for senior management employees are determined in accordance with the salary structure approved by the Board.

Internal Audit

The Internal Audit Department independently evaluates the adequacy and effectiveness of internal controls, operational processes, and compliance arrangements using a risk-based audit approach. The function reports directly to the Audit Committee, thereby supporting its independence from management. In addition to audit activities, the Department also supports risk management through its dedicated risk unit.

RISK MANAGEMENT AND INTERNAL CONTROLS

Risk management within the Company is supported through a dedicated unit within the Internal Audit Department. This function assists in identifying, assessing, monitoring, and reporting key risks across the Company's operations. Significant risk matters are escalated through the Audit Committee to the Board, as appropriate.

The Company maintains internal control processes designed to safeguard assets, support reliable reporting, promote compliance, and improve operational effectiveness. These controls include delegated approval limits, segregation of duties, documented procedures, and periodic review through internal audit.

The effectiveness of the internal audit function and the Company's internal control environment was reviewed during the year, and the Audit Committee confirmed that the Company maintained an effective internal control framework appropriate to the nature and scale of its operations.

GOVERNANCE POLICIES, PROCEDURES AND GUIDELINES

The company has established several policies including Conflict of Interests Policy, Procurement Policy, CSR Policy, Whistleblowing Policy, Marketing & Promotion Policy and Employment Policy over the recent years.

These policies are implemented to ensure that the company has an effective 'checks and balance' system in place. In addition to this, these policies clearly set out the roles and responsibilities entrusted to staff and prevent both intentional and unintentional misconduct

3.3 AUDIT COMMITTEE

AUDIT COMMITTEE

The Audit Committee plays a key role in assisting the Board through independent oversight of the Company's financial reporting, internal controls, audit processes, and risk management framework. The Committee is comprised entirely of Non-Executive Independent Directors with the competence and experience required to perform its functions effectively.

Its responsibilities include reviewing financial reporting matters, monitoring the effectiveness of internal controls, overseeing internal and external audit processes, and advising the Board on risk-related matters. The Committee also reviews the adequacy of the Company's policies, frameworks, and procedures for identifying, assessing, monitoring, and mitigating key risks.

As at 31st December 2025, the Audit Committee comprised three (3) Non-Executive, Independent Directors.

Name	Designation	Appointed Date
Ahmed Hashim	Committee Chairman	26-05-2024
Mariyam Sajida	Committee Member	10-09-2025
Ahmed Aslam	Committee Member	27-12-2023

Ms. Mariyam Sajida was appointed as a member of Audit Committee on September 10, 2025 replacing Mr.Mohamed Amir.

Throughout the year, a total of eight Audit Committee meetings were conducted, with full attendance by all committee members at each meeting. We ensured that at least one meeting was held each quarter, maintaining regular oversight and fulfilling our governance responsibilities effectively.

Roles and Responsibilities:

The Audit Committee identifies and makes recommendations and reports to the Board with respect to the following tasks and responsibilities;

- Oversee the internal audit function.
- Reviewing and monitoring the effectiveness of the Company's internal controls to ensure that adequate measures are taken to safeguard the Company's assets;
- Approving the Internal Audit Plan and reviewing regular reports on the effectiveness of the internal control systems;
- Ensuring compliance with statutory requirements and ethical standards;
- Review reports on selected risk topics as the Committee deems appropriate from time to time.
- Receive and discuss the external auditor report, including any issues and recommendations raised by the external auditor on internal control weaknesses.
- Review the reliability and accuracy of the financial information provided by the management to the Board and other users of financial information.
- Oversee and review policies and procedures for identifying monitoring and mitigating risks.

Major Activities of Audit Committee

The major activities undertaken by the Committee are as follows:

1. Review and Approval of Annual Audit Plan 2025

The Committee reviewed and approved the Internal Audit Plan for the year 2025, ensuring alignment with the company's key risk areas and operational priorities.

2. Follow-up on External Audit Progress

The Committee monitored the status and progress of the external audit, engaged with the external auditors to discuss findings, and emphasized the need to address any issues raised while ensuring the audit was completed in a timely manner.

3. Review of Internal Audit Reports

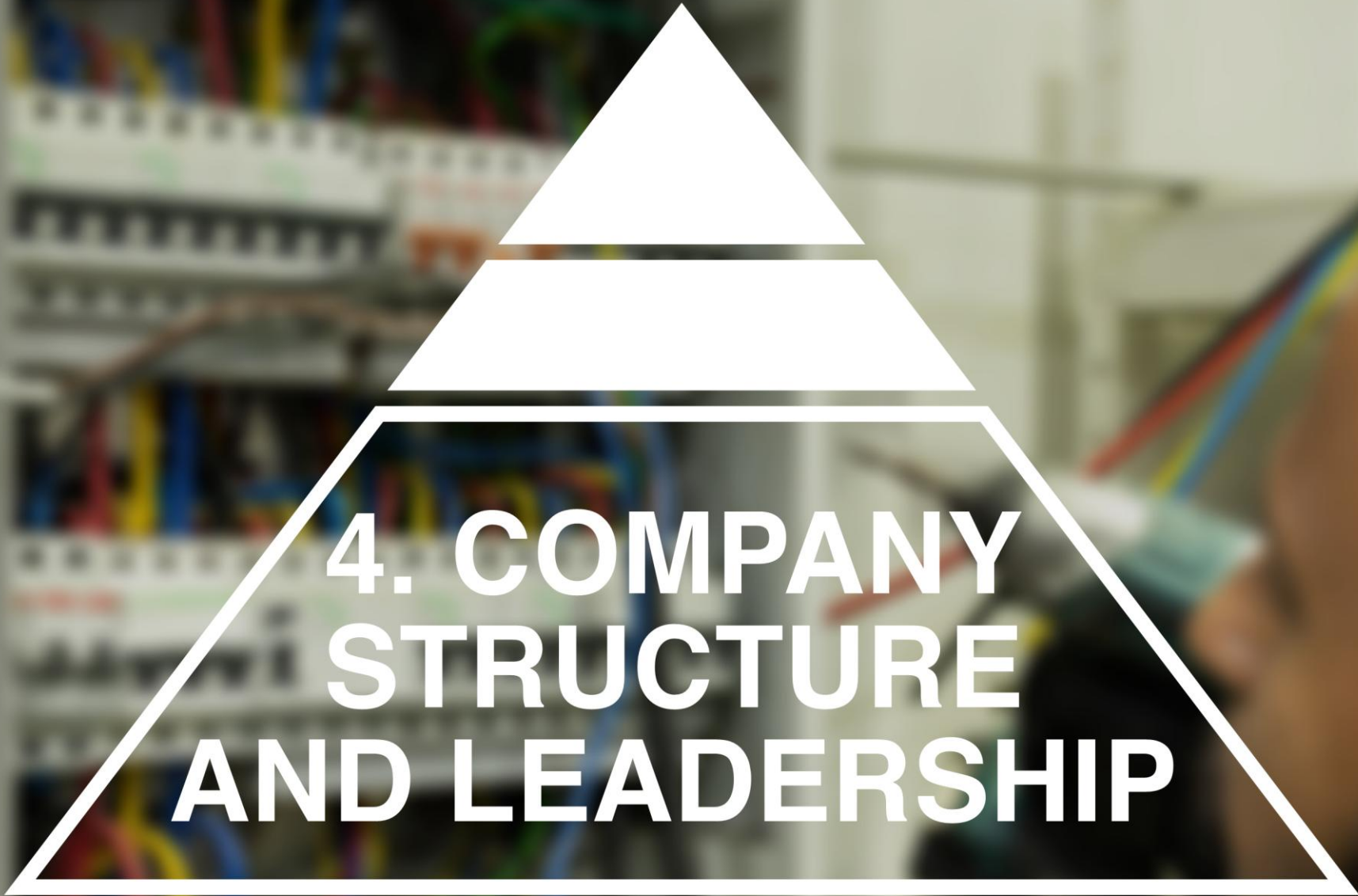
The Committee reviewed internal audit reports submitted during the year, discussed key findings with the Internal Audit team, and monitored the implementation of corrective measures by management.

Following the reporting date, the Audit Committee was renamed as the Audit and Risk Committee on 27th January 2026.

On behalf of the Audit Committee:

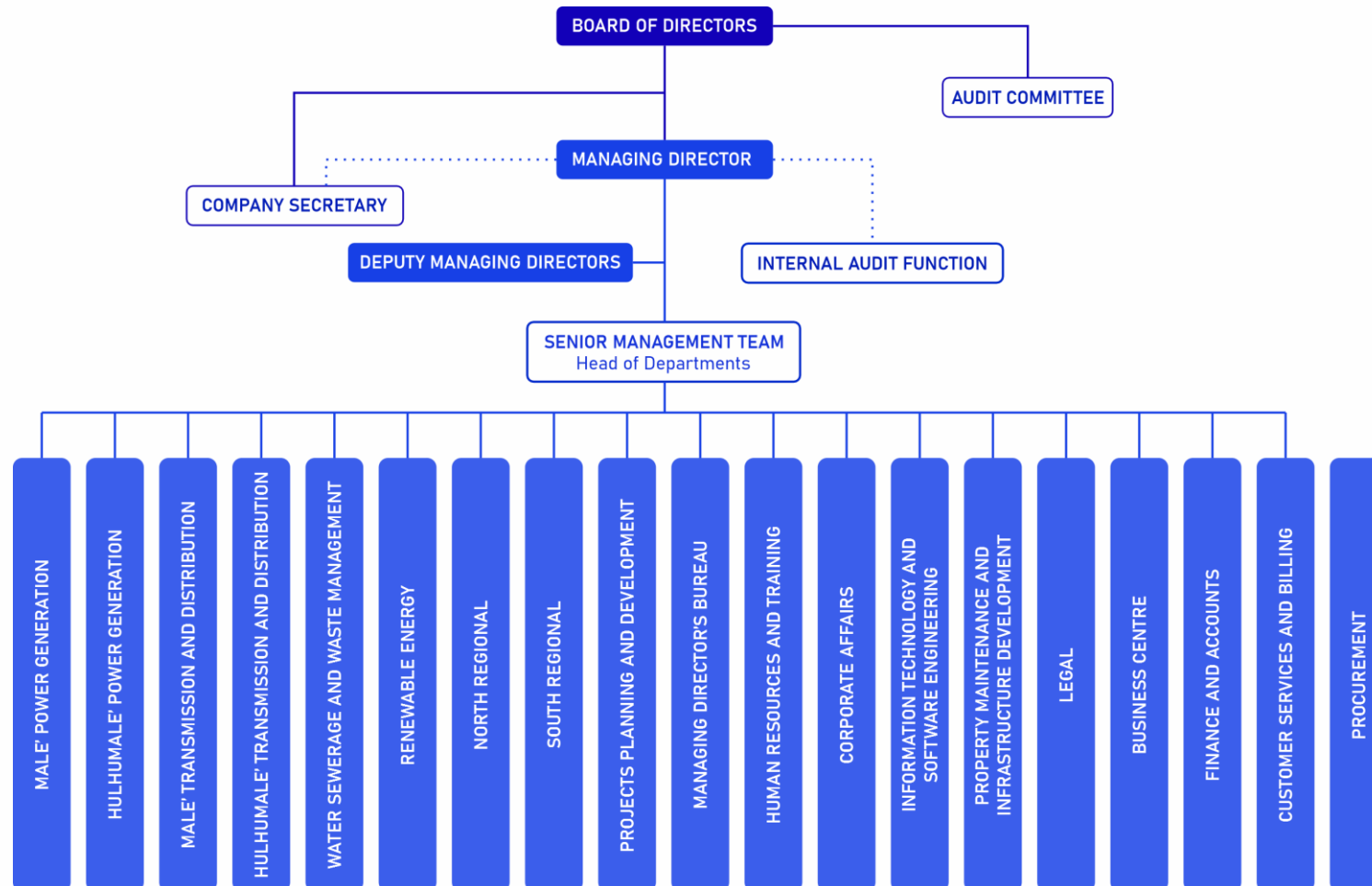
Mr. Ahmed Aslam

Chairman, Audit Committee



4. COMPANY STRUCTURE AND LEADERSHIP

4.1 COMPANY STRUCTURE



4.2 EXECUTIVE MANAGEMENT



DR. ALI AZWAR *MANAGING DIRECTOR*

Dr. Ali Azwar joined State Electric Company Limited (STELCO) in 1997 and currently serves as the Deputy Managing Director, in addition to his role as an Executive Director on the company's Board of Directors.

Throughout his tenure at STELCO, Dr. Azwar has held several prominent executive positions, including Chief Operating Officer, Head of the Customer Services Department, and Head of the Business Development Department. He has also contributed to key operational areas through his work in the Projects Department and the Regional Department, demonstrating a broad expertise across the organization.

Dr. Azwar holds a Doctorate in Public Policy with a specialization in Renewable Energy Policy from Victoria University of Wellington, New Zealand. He also holds a Master's Degree in Public Policy from the National University of Singapore and a Bachelor's Degree in Business Studies from the University of Sheffield, United Kingdom.

MS. AISHATH MUZNA *DEPUTY MANAGING DIRECTOR*

Ms. Aishath Muzna joined STELCO in 2000 and was appointed Deputy Managing Director on 28 November 2023. She was subsequently appointed to the Board of Directors as an Executive Director on 10 September 2025.

With over two decades of service to the Company, Ms. Muzna has held a number of key leadership positions across diverse functional areas, including the Procurement and Inventory Management Department, Customer Services and Billing Department, Information Technology Department, STELCO Bureau Department, Business Development Department, and Legal Department. She also served as Company Secretary from August 2017 to July 2022.

Her extensive experience across corporate, operational, and strategic functions has contributed significantly to STELCO's growth and organizational development, providing strong leadership in advancing the Company's objectives and long-term vision.





ABDULLA NAZIR *DEPUTY MANAGING DIRECTOR*

Mr. Abdulla Nazir was appointed Deputy Managing Director of State Electric Company Limited (STELCO) on 29th November 2023. He joined the company in 2001 and has since served in various leadership capacities across several departments.

Before his current role, Mr. Nazir served as the Company Secretary from 2010 to 2014. His executive experience includes serving as Head of the Corporate and Legal Affairs Department, Head of the STELCO Bureau, and Head of the Human Resource and Training Department.

He has also held temporary responsibilities as Head of the Public Relations and Media Department, further demonstrating his versatility and commitment to the company's objectives. Mr. Nazir holds a Bachelor of Arts Degree in Business Administration from the University of East London, United Kingdom.

AHMED IQBAL *CHIEF TECHNICAL OFFICER - MALE' POWERHOUSE & INFORMATION TECHNOLOGY AND SOFTWARE ENGINEERING*

Mr. Ahmed Iqbal joined State Electric Company Limited (STELCO) in 1991 and currently serves as Chief Technical Officer. In addition to this role, he is the head of the Malé Powerhouse and the Information Technology and Software Engineering Department.

Throughout his distinguished career at STELCO, he has held several key executive positions, including Head of Island Powerhouses, Head of the Engineering and Mechanical Department, Head of the Greater Malé Region Department, and Head of the Regional Department. His extensive experience reflects a strong technical and operational background that has contributed significantly to the company's energy infrastructure development.

Mr. Iqbal holds a Bachelor's Degree in Mechanical Engineering from the University of Leicester, United Kingdom, and an Associate Diploma in Electrical Engineering from the South Institute of Vocational Education, South Australia.





FATHIMATH LEENA *CHIEF FINANCIAL OFFICER*

Ms. Fathmath Leena joined State Electric Company Limited (STELCO) in May 2022 and currently serves as the Chief Financial Officer.

Before her current appointment, she served as Head of the Finance and Accounts Department and Manager of the Accounts Unit, where she played a key role in strengthening financial operations and reporting structures.

Ms. Leena holds a Master of Science in Accounting and Finance from the University of the West of England. She is also a Member of the Association of Chartered Certified Accountants (ACCA), reflecting her professional standing in the field of finance and accounting.

AHMED SHAFEEU *GENERAL MANAGER - WATER, SEWERAGE, AND WASTE MANAGEMENT DEPARTMENT*

Mr. Ahmed Shafeeu joined State Electric Company Limited (STELCO) in 1991 and currently serves as the Head of the Water, Sewerage, and Waste Management Department. Over the course of his distinguished career at STELCO, Mr. Shafeeu has held several senior leadership roles, including Head of the Transmission and Distribution Department, Head of the Business Development Department, Head of the Billing Services Department, Head of the Greater Malé Region Department, Head of the Regional Department, and Head of the Customer Services and Information Technology Department. He also served as Chief Electrical Engineer at the Hulhumalé Powerhouse.

Mr. Shafeeu holds a Postgraduate Diploma in Electrical Power Systems from the Norwegian University of Science and Technology (NTNU), Norway, and a Bachelor of Science in Electrical and Electronic Engineering from the Islamic Institute of Technology, Bangladesh.





AHMED SAIF *GENERAL MANAGER - PROJECTS,
PLANNING AND DEVELOPMENT DEPARTMENT*

Mr. Ahmed Saif joined State Electric Company Limited (STELCO) in 1997 and currently serves as the Head of the Projects, Planning, and Development Department. Over his extensive career, Mr. Saif has held a variety of senior leadership roles, including Head of the Transmission and Distribution Department, Head of the Engineering Service Centre, and Head of the Customer Service

Department, Head of Business Centre, Head of the Procurement and Inventory Management Department, Head of the Project, Planning and Development Department, and Head of the Electrical, Instrumentation, and Control Department. His broad experience reflects a strong technical background and a comprehensive understanding of business operations.

Mr. Saif holds a Bachelor's Degree in Electrical and Electronic Engineering from the University of Leicester, United Kingdom.

IBRAHIM NIZAM

GENERAL MANAGER - RENEWABLE ENERGY DEPARTMENT

Mr. Ibrahim Nizam joined State Electric Company Limited (STELCO) in 1997 and currently serves as the Head of the Renewable Energy Department. Throughout his extensive career at STELCO, Mr. Nizam has held several senior leadership roles, including Head of the Transmission and Distribution Department, Head of the Customer Services and Billing Department, Head of the Power Generation Department, Head of the Business Development Department, Head of the Water Production Department, and Head of the Hulhumalé Powerhouse. His broad expertise spans multiple facets of the company's operations. Mr. Nizam holds a Master of Science degree in Electrical Power Engineering from the University of Manchester, United Kingdom, and a Bachelor of Engineering with Honours in Electronic and Electrical Engineering (Power Engineering) from the University of Strathclyde, Scotland.





IBRAHIM NASHID *GENERAL MANAGER - TRANSMISSION AND DISTRIBUTION DEPARTMENT*

Mr. Ibrahim Nashid joined State Electric Company Limited (STELCO) in 2000 and currently serves as the Head of the Transmission and Distribution Department. He has held various executive roles, including Head of the Service Centre, Head of the Information Technology and Software Engineering Department, and Head of the Electrical Instrumentation and Controls Department, demonstrating a broad range of technical and leadership expertise. Mr. Nashid holds a Bachelor's Degree in Electrical and Electronic Engineering from the University of Hertfordshire, United Kingdom.

MOHAMED SALEEM
GENERAL MANAGER - FINANCE & ACCOUNTS DEPARTMENT

Mr. Mohamed Saleem joined State Electric Company Limited (STELCO) in 2002 and currently serves as the Head of the Finance & Accounts Department. He has held several key executive positions, including Head of the Procurement Department, Customer Services and Billing Department, Head of Internal Audit, and In-Charge of the Ha. Hoarafushi Powerhouse. Mr. Saleem holds a Master of Business Administration degree from the University of Wales, United Kingdom, and a Master of Science in Accounting and Finance from the University of Northampton, United Kingdom.





AHMED SHARNEEZ

GENERAL MANAGER - HULHUMALE' POWERHOUSE

Mr. Ahmed Sharneez joined State Electric Company Limited (STELCO) in 1997 and currently serves as the Head of the Hulhumalé Powerhouse. Over the course of his distinguished career at STELCO, he has held key executive positions, including Head of the Regional Department and Head of the Water Production Department, demonstrating extensive experience in operational leadership.

Mr. Sharneez holds a Bachelor's Degree in Mechanical Engineering from the University of Bradford, United Kingdom.

ABDUL MALIK THOUFEEG

GENERAL MANAGER - NORTH REGIONAL DEPARTMENT

Mr. Abdul Malik Thoufeeg joined State Electric Company Limited (STELCO) in 1999 and currently serves as the General Manager of North Regional Department.

He has held several senior leadership positions, including Head of Projects, Planning, and Development Department, Procurement Department, and Head of Internal Audit. He has also made valuable contributions to the Electrical Department and Customer Service Department, driving operational excellence and supporting the company's strategic growth. Mr. Malik holds a Master of Business Administration degree from Ritsumeikan Asia Pacific University, Japan, and a Bachelor's Degree in Electrical and Electronic Engineering (First Class Honours) from the University of Hertfordshire, United Kingdom.





ENAS AHMED

GENERAL MANAGER - CORPORATE AFFAIRS DEPARTMENT

Ms. Enas Ahmed joined State Electric Company Limited (STELCO) in 1999 and currently serves as the Head of the Corporate Affairs Department. She has previously served in several key leadership positions, including Head of the Finance and Accounts Department, Head of Internal Audit, and Unit Head of the account's unit in the Finance and Accounts Department.

Ms. Enas is a Chartered Management Accountant (CIMA, United Kingdom). She also holds a Master of Business Administration Degree from Anglia Ruskin University, United Kingdom.

HUSSAIN FARUHAD *GENERAL MANAGER - HUMAN RESOURCES AND TRAINING DEPARTMENT*

Mr. Hussain Faruhad serves as the Head of Human Resources at the State Electric Company Limited (STELCO). With over 17 years of extensive experience in human capital management, leadership, and organizational development, he has played a pivotal role in strengthening HR functions across leading national organizations.

Before joining STELCO, Mr. Faruhad held senior positions at Maldives Airports Company Limited, Bank of Maldives, and Dhiraagu, where he led key initiatives in talent acquisition, total rewards, and employee engagement. He also served as an Executive Committee Member of the Maldives Association of HR Professionals (MAHRP), contributing to the advancement of HR excellence and professional growth within the industry.

Mr. Faruhad holds a Master of Business Administration in Strategic Management and has been recognized among the 50 Most Talented HR Leaders in the Maldives. His leadership philosophy emphasizes integrity, empowerment, and building people-centered cultures that drive organizational success and innovation.





HUSSAIN WAHEED *GENERAL MANAGER - CUSTOMER SERVICES AND BILLING DEPARTMENT*

Mr. Hussain Waheed joined State Electric Company Limited (STELCO) in 2023 as a General Manager and currently serves as the Head of Customer Services and Billing Department.

He previously held the position of Head of Property Maintenance and Infrastructure Development Department. Since joining, Mr. Waheed has been a valuable addition to the leadership team, contributing to the company's operational and infrastructural excellence.

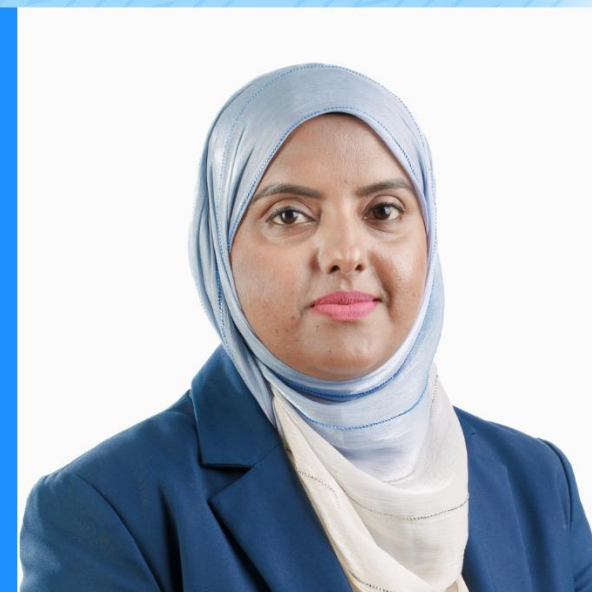
Mr. Hussain holds a Bachelor's Degree in Business Management.

ASFA HUSSAIN
GENERAL MANAGER - MANAGING DIRECTOR'S BUREAU

Ms. Asfa Hussain joined State Electric Company Limited (STELCO) in 2011 and currently serves as the Head of the Managing Director's Bureau.

She has held several key positions, including Head of the Procurement Department, Senior Manager, and Unit Head of the Tendering and Sourcing Unit within the Procurement Department, and Secretary of the Tender Evaluation Committee. Ms. Asfa also contributed to STELCO's Finance and Accounts Department from 2011 to 2017.

Ms. Asfa holds a Bachelor of Commerce degree from the University of Mysore and a Master of Business Administration from Open University Malaysia.





MOHAMED YASIR
GENERAL MANAGER - SOUTH REGIONAL DEPARTMENT

Mr. Mohamed Yasir joined State Electric Company Limited (STELCO) in 2011 and currently serves as the General Manager of South Regional Department. He has previously worked at the Hulhumalé Powerhouse and within the Regional Department. His extensive experience across these areas provides him with comprehensive insight into the operations of all STELCO powerhouses, as well as strategic expertise in shaping future development policies.

Mr. Yasir holds a Bachelor's Degree with Honors in Mechanical Engineering from the University of Sunderland, United Kingdom.

UZA. AMINATH MAZUHA
GENERAL MANAGER - LEGAL DEPARTMENT

Uza. Aminath Mazuha joined State Electric Company Limited (STELCO) in December 2013 and currently serves as the Head of the Legal Department.

She has previously held the position of Head of Corporate Affairs Department and led the Legal Drafting and Counseling Unit within the Legal Department. Throughout her tenure, Ms. Mazuha has contributed her expertise to various departments, including Human Resources and Training, Legal, and Corporate Affairs.

Uza. Mazuha holds a Master's Degree in Law and a Bachelor's Degree in Sharia and Law from Maldives National University.





MOHAMED ZAEEM *CHIEF INTERNAL AUDITOR*

Mr. Mohamed Zaeem joined State Electric Company Limited (STELCO) in March 2025 and currently serves as the Chief Internal Auditor and Head of the Internal Audit Department.

A Chartered Accountant, Mr. Zaeem, brings extensive experience in accounting, auditing, and advisory services.

Mr. Zaeem holds a Bachelor of Science in Applied Accounting from Oxford Brookes University, a Bachelor's Degree with Honors in Sharia and Law from Villa College, and a Bachelor's Degree in Teaching Arabic Language from the Islamic University of Maldives.

IBRAHIM SHAREEF
*GENERAL MANAGER - PROPERTY MAINTENANCE AND
INFRASTRUCTURE DEVELOPMENT DEPARTMENT*

Mr. Ibrahim Shareef joined State Electric Company Limited (STELCO) in 2014 and currently serves as the Head of Property Maintenance and Infrastructure Development Department. Throughout his career at STELCO, Mr. Shareef has held several key leadership roles across different departments and powerhouses, including Villingili Avashu Injeenuge and K. Thilafushi Injeenuge.

Mr. Shareef has also served as Unit Head of the Transport, Logistics, and Infrastructure Development Department and the Legal Department. Mr. Shareef holds an Advanced Certificate in Journalism.





HASSAN AZIM
GENERAL MANAGER – PROCUREMENT DEPARTMENT

Mr. Hassan Azim joined State Electric Company Limited (STELCO) in 2014 and currently serves as the Head of the Procurement Department. He has previously held the position of Unit Head of the Inventory Management Unit in the Finance and Accounts Department and Unit Head of the Procurement Department. Mr. Azim holds a Bachelor's Degree in Business Management from the University of Mysore, India.

SHAHUL HAMEED
GENERAL MANAGER - HULHUMALÉ TRANSMISSION AND
DISTRIBUTION DEPARTMENT.

Mr. Shahul Hameed joined State Electric Company Limited (STELCO) in 2012 and currently serves as the General Manager of the Hulhumalé Transmission and Distribution Department. Throughout his career at STELCO, he has demonstrated steady professional growth, progressing from Assistant Engineer in 2012 to Chief Electrical Engineer in 2025. He has served across several key divisions of the company, including power generation, electrical, and service departments, contributing significantly to the development and operation of STELCO's electricity network. Mr. Shahul holds a Bachelor of Engineering (Honours) in Electrical and Electronics Engineering from Asia Pacific University College of Technology & Innovation (UCTI), completed in 2011. He further advanced his academic qualifications by obtaining a Master of Engineering Management from the University of Putra Malaysia in 2016.





STELCO ANNUAL REPORT | 2025

An aerial photograph of a tropical island. In the center, a building with a light blue roof is covered with a large array of dark blue solar panels. The island is surrounded by lush green vegetation, including many palm trees. To the right, a sandy beach meets the turquoise water of the ocean. In the foreground, there is a paved area with some outdoor seating and a white umbrella. The text "5. OUR SERVICE FOOT PRINT" is overlaid in large white letters on a semi-transparent black rectangular background with a white border.

5. OUR SERVICE FOOT PRINT

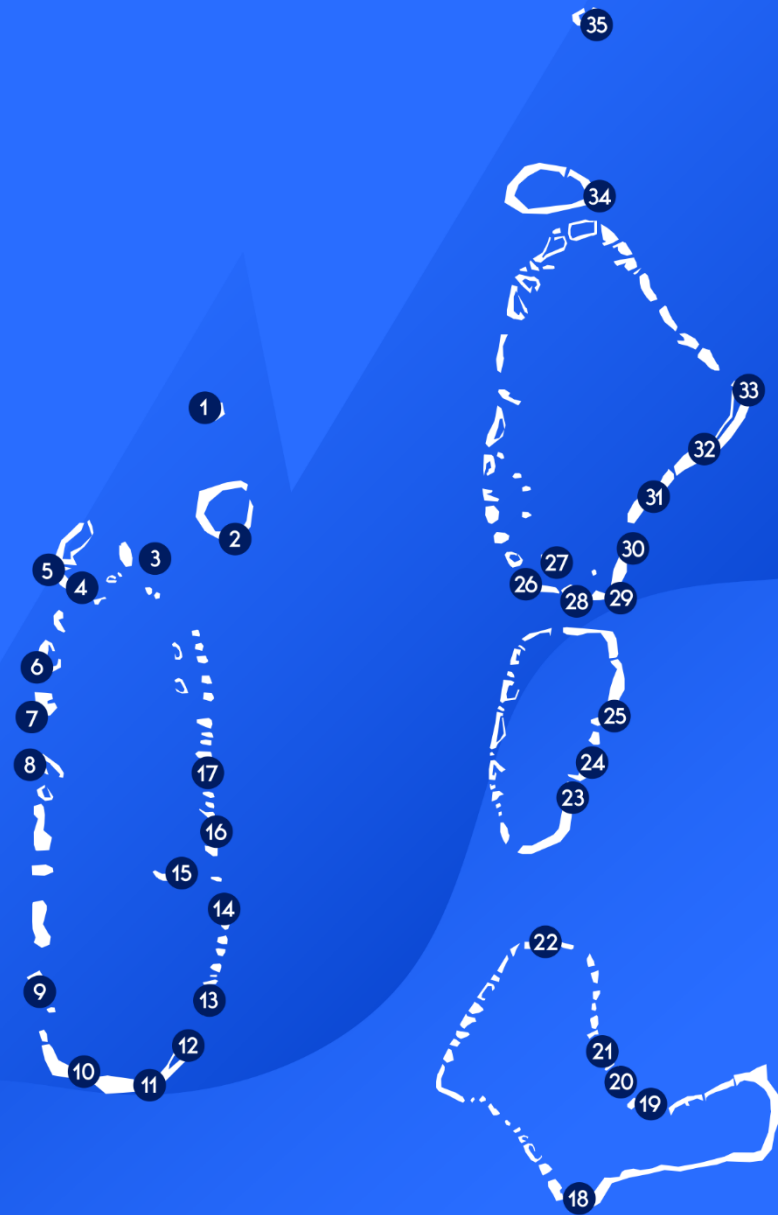
5.1 OUR FOOT PRINT

- ● ● 1. AA. THODDOO
- ● ● 2. AA. RASDHOO
- ● ● 3. AA. UKULHAS
- ● ● 4. AA. BODUFOLHUDHOO
- ● ● 5. AA. MATHIVERI
- ● ● 6. AA. FERIDHOO
- ● ● 7. AA. MAALHOS
- ● ● 8. AA. HIMANDHOO
- ● ● 9. A DH. MANDHOO
- ● ● 10. A DH. FENFUSHI
- ● ● 11. A DH. DHIDHDHOO
- ● ● 12. A DH. DHIGURAH
- ● ● 13. A DH. DHANGETHI
- ● ● 14. A DH. MAHIBADHOO
- ● ● 15. A DH. KUNBURUDHOO
- ● ● 16. A DH. OMADHOO
- ● ● 17. A DH. HANGNAAMEEDHOO
- ● ● 18. V. RAKEEDHOO
- ● ● 19. V. KEYODHOO
- ● ● 20. V. FELIDHOO
- ● ● 21. V. THINADHOO
- ● ● 22. V. FULIDHOO
- ● ● 23. K. GURaidHOO
- ● ● 24. K. MAAFUSHI
- ● ● 25. K. GULHI
- ● ● 26. K. THILAFUSHI
- ● ● 27. K. GULHIFALHU
- ● ● 28. VILIMALE'
- ● ● 29. MALE'
- ● ● 30. HULHUMALE'
- ● ● 31. K. HIMMAFUSHI
- ● ● 32. K. THULUSDHOO
- ● ● 33. K. DHIFFUSHI
- ● ● 34. K. GAAFARU
- ● ● 35. K. KAASHIDHOO

 WATER **24**
Islands

 SEWERAGE **24**
Islands

 ELECTRICITY **35**
Islands



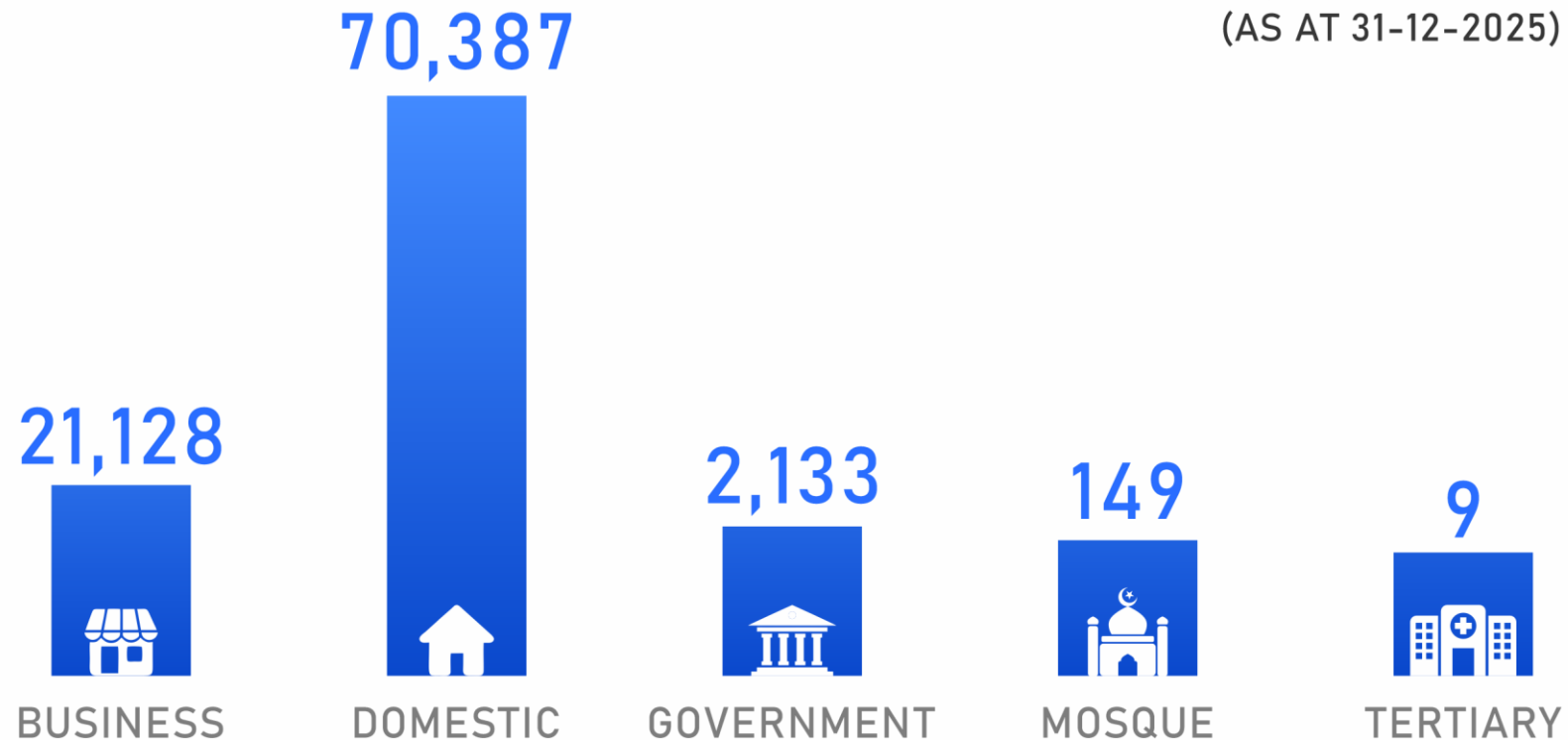
5.2 OUR CUSTOMERS

ELECTRICITY⚡

TOTAL CONSUMER:

93,806

(AS AT 31-12-2025)



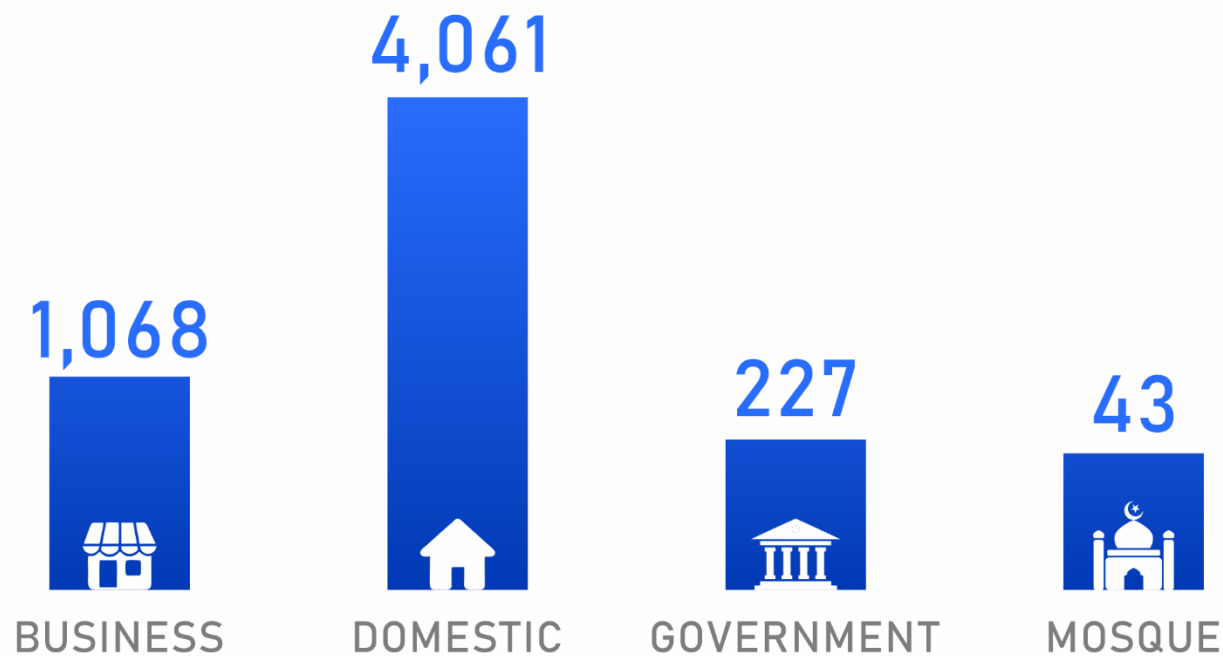
5.2 OUR CUSTOMERS

WATER

TOTAL CONSUMER:

5,399

(AS AT 31-12-2025)



6. PERFORMANCE REVIEW



6.1 MALE POWER GENERATION

POWER GENERATION

Installed capacity	55.96 MW
Monthly Operating hours	556 Hrs
Male' Peak demand (2025)	79.62 MW
Monthly Fuel Consumption	6,668,831.25 litres

Generator units	
Medium-Speed	10 Units
High-Speed	2 Units

WATER PRODUCTION

Total Output	1,460,620 Litres (1460.62CBM)
Technology	1 Alfa Laval Aqua Blue C125
Water Storage Capacity	1,000,000 Litres (1000CBM)



OVERVIEW

Malé Power generation operates as part of the Greater Malé Grid Network, connecting Malé, Hulhumalé, and Hulhulé. Since mid-2021, Malé Power generation has been functioning as a fixed peaking and support station, supplying around 60% of Malé City's electricity demand, while the balance is met through imports from Hulhumalé Power generation through the interconnected grid. This integration has improved overall system reliability by increasing grid inertia and available spinning reserve, which has helped reduce generation-related interruptions.

In line with this, Male' Power generation focuses on ensuring reliable and stable power production to provide uninterrupted service to customers. This is achieved by maintaining consistent maintenance practices, continuously building the technical capabilities of the team, and improving the planning and availability of essential spare parts to support smooth and dependable operations.

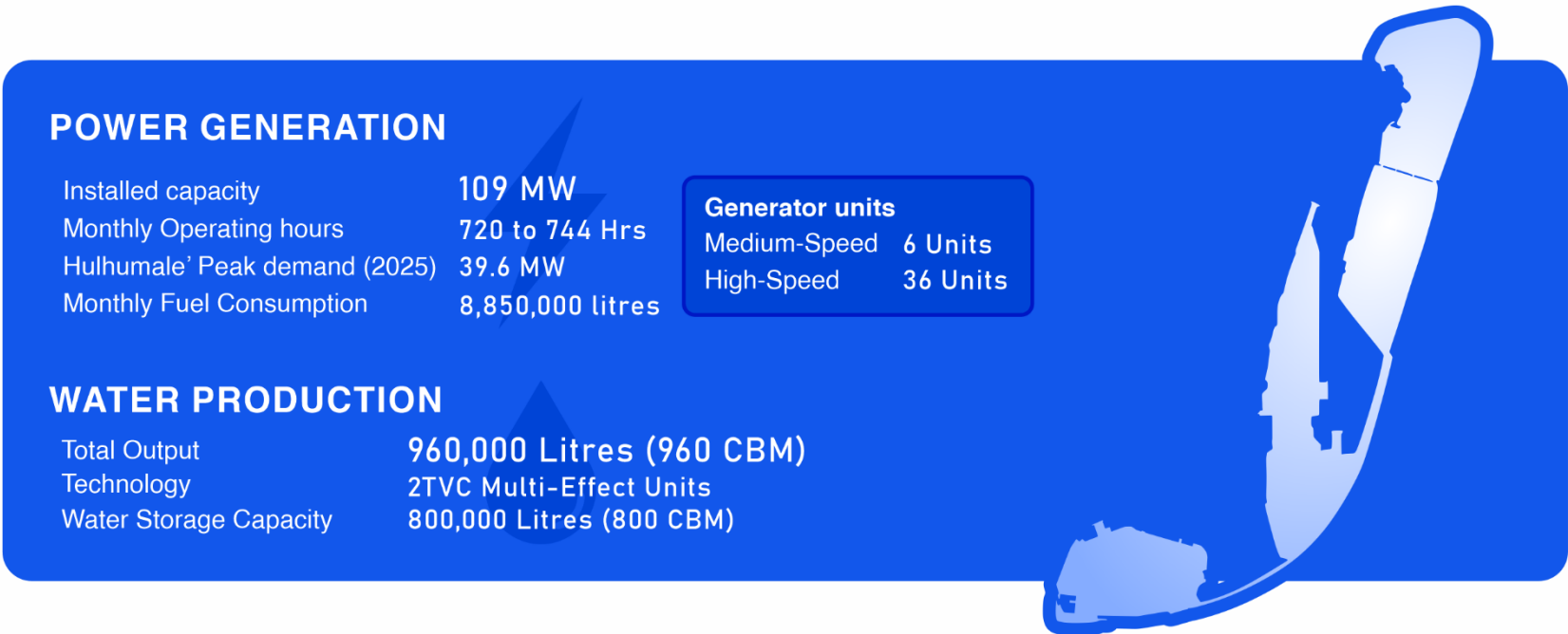
KEY MILESTONE AND ACHIEVEMENTS

- Completed major overhaul of DG01, DG02 and DG03
- Alternator overhaul (L4 Maintenance) of DG01 and DG05
- Governor upgrading of DG08 and DG09
- DG08 Crankshaft Ridgeware removal and operation
- Fabrication and installation of control access gates to critical power infrastructures in the Power generation department
- Ventilation system modification for DG08
- Male' Power generation department Safety audit and Risk Assessment completed
- Updating and finalizing Fire emergency Plan and Evacuation Map of Male Power generation department

FUTURE PLANS

- Carry out major overhauls of DG03, DG04, DG06, DG07, and DG08 to improve reliability, and extend operational life.
- Perform major (L4) maintenance of alternators for DG02, DG04, DG08, and DG09, ensuring optimal electrical performance
- Replace Auxiliary Transformer T3 at the Wärtsilä Powerhouse to improve system redundancy
- Upgrade the 110V DC UPS system at the Wärtsilä Powerhouse
- Upgrade generator PLC systems to newer-generation platforms, improving system reliability, maintainability, and long-term supportability
- Major maintenance works of Fuel Storage tanks to improve condition of the critical infrastructures
- Introduce PowerLog system for engine maintenance tracking, spare management and monitoring of power plant systems.

6.2 HULHUMALE POWER GENERATION



OVERVIEW

Hulhumalé Power Generation plays a vital role in the Greater Malé Grid Network, supporting reliable electricity supply to meet both base load and peak demand. The facility is operated with a strong emphasis on efficiency, system reliability, and proactive maintenance to ensure continuous and uninterrupted power delivery. In 2025, the new power plant (Annex 2) was developed to support the growing electricity demand in Hulhumalé City, further strengthening generation capacity.

KEY PROJECTS AND ACTIVITIES

- Hulhumale Powerhouse Annex 2 was commissioned in February 2025 with 12 high-speed Cummins generator sets, increasing grid capacity and improving load management during peak demand periods.
- Completed major overhaul of Wärtsilä DG05, extending equipment lifespan and improving operational reliability.
- Conducted desilting operations at the seawater intake and catch basin to maintain efficient cooling performance of medium-speed generators.
- Implemented a power generation SCADA system to enable centralized monitoring of high-speed generator performance and solar energy production.
- Enabled load sharing capability for high-speed generators operating in Annex 2.
- Implemented kVAr sharing functionality for Annex 2 high-speed generator units.
- Installed a battery UPS system to improve reliability of critical control and monitoring systems.
- Upgraded the fuel transfer system in Annex 1 power plant and integrated it with the Annex 2 power plant fuel system.

FUTURE PLANS

- Installation of an additional fuel feeder system to improve redundancy and plant efficiency.
- Improve operational reliability through proactive upgrades and preventive maintenances.
- Expand generation capacity by installing new medium-speed generator sets, reducing reliance on high-speed units.
- Sustain performance through continuous monitoring, staff development, and strategic planning.
- Fuel system automation will be implemented to improve operational control and efficiency.



6.3 ISLAND POWERHOUSES



ISLANDS UNDER UTILITY COVERAGE

33 Islands

ATOLLS UNDER UTILITY COVERAGE

**Alif Dhaalu, Alif Alif,
Vaavu, Kaafu**

TOTAL INSTALLED CAPACITY

69.6 MW

TOTAL NUMBER OF HIGH-SPEED GENSETS

144 Units

GENERATION PEAK DEMANDS (kW)

AA. ATOLL **5.900 MW**

ADH. ATOLL **4.829 MW**

K. ATOLL **11.400 MW**

THILAFUSHI, VILIGILI
& GULHIFALHU **5.446 MW**

V. ATOLL **2.092 MW**

OVERVIEW

In addition to Malé and Hulhumalé City, STELCO manages utility services across 33 islands in Kaafu, Vaavu, Alif Dhaalu, and Alif Alif Atolls. The company remains committed to delivering 24-hour uninterrupted electricity supply to all islands under its mandate.

To support this commitment, local networks have been progressively upgraded to reduce voltage drops and prevent unplanned disconnections. Generation capacity across the island Powerhouses is also continuously enhanced to ensure stable supply, addressing the growing electricity demand driven by economic development and increasing power consumption associated with local tourism.

KEY PROJECTS AND ACTIVITIES

- Installed 15 New Gensets for a Total Capacity Upgrade of 11.06 Megawatts
- Accomplished State Utility Skills Academy Building at K. Thulusdhoo
- Upgraded K. Guraidhoo Control Panel to 4000 A (approximately 3 MW load capacity)
- Upgraded AA. Feridhoo Control Panel to 2500 A (approximately 1 MW load capacity)
- Relocation and Commissioning of New Dhiffushi Powerhouse

FUTURE PLANS

- Commission new island powerhouses in 2026 to expand generation capacity and support growing demand
- Launch major renewable energy initiatives to integrate green technologies into island operations
- Continue expanding water and sewerage utility services across additional islands under STELCO's responsibility
- Enhance grid resilience and reliability through technology-driven upgrades and maintenance programs

6.4 CUSTOMER SERVICE AND BILLING

OVERVIEW

The Customer Service Department, comprising the Customer Service Unit, Billing Unit, and Contact Center Unit, plays a central role in supporting STELCO's service delivery across Malé, Hulhumalé, and the regional islands, ensuring a seamless customer experience. The department's overall responsibilities are carried out through the combined functions of these three units.

The Billing Unit is responsible for ensuring that all customers are billed accurately, while maintaining transparency and reliability in all billing processes. The Customer Service Unit manages customer applications for a full range of utility-related services, ensuring that requests are processed efficiently and in a timely manner. It also supports customers through in-person interactions and service facilitation. Contact center agents play a vital role in the electricity sector by offering critical support, particularly during power outages. They ensure customers receive timely updates and necessary assistance, while facilitating prompt service restoration. Agents also handle customer requests, such as bill extensions, ensuring proper processing.

Overall, the department is committed to enhancing customer satisfaction by delivering accessible, efficient, and customer-focused services. Its scope of operations covers all regions where the organization provides its services, ensuring a standardized level of service and support across all service areas.

KEY MILESTONES & ACHIEVEMENTS

- The establishment of the Customer Service Hub Malé Head Office centralized and streamlined operations, reducing congestion and improving queue management while enabling faster service with minimal wait times. With dedicated consultation space, the Hub enhanced accessibility, coordination, and overall customer experience.
- Stelco Care (Respond.io) integrated into Stelco App.
- Implemented a ticketing system to efficiently track, manage, and resolve customer inquiries.
- Ticketing system integration with Emergency hotline system 104, which improved electricity fault reporting in Hulhumalé and Malé.
- Ramazan Discount: A new system is currently in place to bill for the full Ramazan period. This bill in this period is also applicable for a discount, which is decided by the government.

- Domestic Tariff Rate Revision: As per the government directive, the Domestic billing rate was revised. The previous rates were reduced. The system was updated, and customers were billed with the revised rates.
- Established a centralized knowledge base system for consistent and accurate information sharing.

OPERATIONAL PERFORMANCE

Application-Based Services

A total of 8,391 service cases requiring technical execution or site coordination were completed during the year.

Approximately 75% of completed cases were finalized within 14 days, reflecting strong operational efficiency. Completion timelines include the full case lifecycle, with delays in some instances attributable to customer documentation, site readiness, and external coordination factors.

Wire test Services

The Unit processed 8,370 wire test submissions during 2025. These requests were typically attended to within 2–3 days, demonstrating high responsiveness in pre-connection verification processes.

Only 76 applications remained pending, primarily due to customer-dependent factors such as incomplete documentation or site readiness. This represents an approximate 99% completion rate.

Water and Sewerage Registration

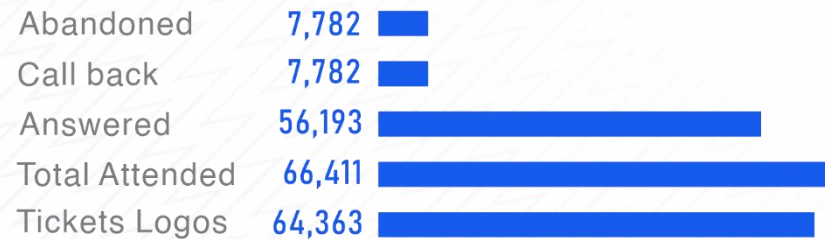
Water and sewerage registration initiatives were carried out across several regional powerhouses, including:

- | | |
|------------------|---------------------|
| • A.A. Himandhoo | • A.Dh. Kunburudhoo |
| • A.A. Maalhos | • K. Gaafaru |
| • A.Dh. Dhagethi | • K. Thulusdhoo |
| • A.Dh. Dhigurah | • V. Felidhoo |



OPERATIONAL HIGHLIGHTS

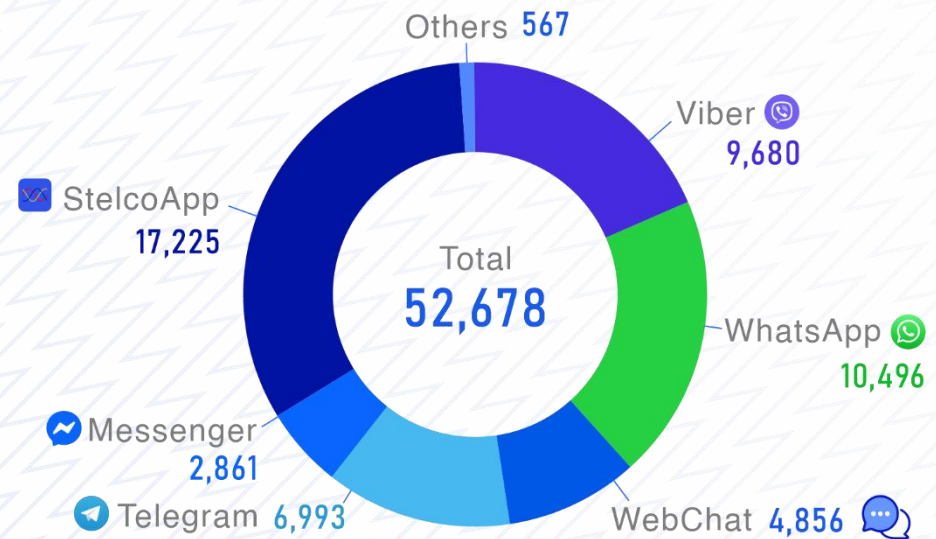
Call Statistic



AVG Call Waiting Time: 16 Minute : 13 Seconds

AVG Call Talk Time: 60 Minute : 15 Seconds

Customer Care (Respond. IO) Statistic



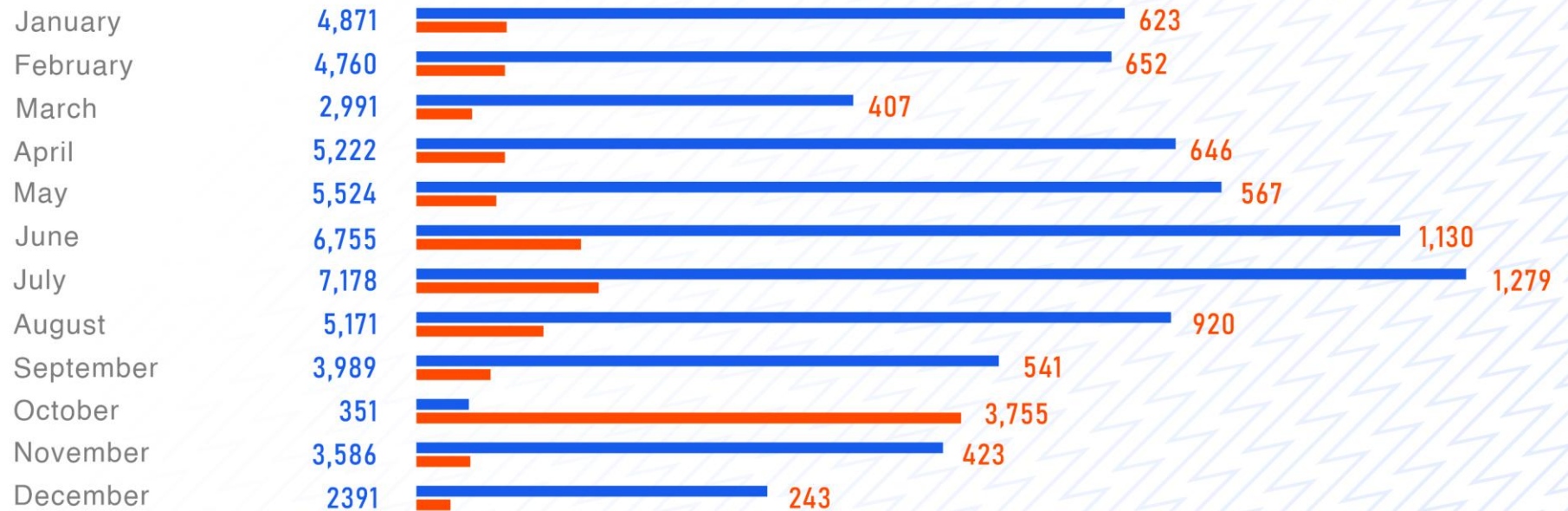
Categories Statistic

104 Emergencies	13,360
Application	1,399
Bill Extension	1,959
Billing	30,611
E-Service	199
General	13,820
Metering	192
Other Services	1,973
Payment	716



Calls By Months

■ Calls Answered ■ Calls Not Answered



FUTURE OUTLOOK

- Increased digitization of applications and workflows
- Improved monitoring of turnaround times and service metrics
- Enhanced customer communication and transparency
- Expansion of Customer Service Hub concepts to additional locations
- Continued integration with system upgrades and digital platforms
- Utilize the 3CX platform for efficient, centralized communication across all departments.
- Upgrade Respond.io to consolidate all customer interactions in a single, streamlined channel.
- Decrease the abandoned call rate from 8% to 3% by December 2026 through optimized staffing, call routing, and queue management.

Detail	Value
Total Service Intake	18,519
Application Forms	10,149
Wire-test Submissions	8,370
Completed Cases (Applications)	8,391
% Completed within 7 Days	58%
% Completed within 14 Days	75%
Wire-test Turnaround	2-3 Days
Wire-test Pending Cases	76
Peak Waiting time	5-10 Minutes
New Connections	6628
New Connections	4678

6.5 PROJECTS, PLANNING & DEVELOPMENT

OVERVIEW

During 2025, the Projects Planning and Development Department played a key role in supporting STELCO's mandate to deliver reliable and efficient electricity across the Greater Malé Region and the outer 33 islands. Through careful planning and effective project management, the Department completed major infrastructure projects, modernization works, and capacity expansion initiatives to strengthen the overall power system.

KEY MILESTONES & ACHIEVEMENTS

- The construction of a new powerhouse, customer service center, and boundary infrastructure in K. Dhiffushi.
- Hulhumale' 50MW powerhouse automation system upgrading
- Completion of the State Utility Skills Academy in K. Thulusdhoo.
- Completion of the STELCO Business Centre at Ameenee Magu.
- At Hulhumale'annex 2, fuel storage tank was installed and supporting facilities, including restrooms were constructed.
- Installation of power generation capacity totaling 14.4MW for 2025 peak handling.
- Constructed of a voltage stabilizer facility in V. Fulidhoo.
- For projected demand growth in 2026, 18 MW of additional power capacity is procured.

Ongoing Projects

Ongoing initiatives continue to support STELCO's strategic infrastructure agenda, focusing on strengthening generation capacity, modernizing operations, and enhancing service delivery.

Key projects include:

- Hulhumalé 50MW Powerplant: Construction of a staff building, plant automation and upgrade, and fuel tank installation at Annex 1, along with relocation of the Malé Fuel Pump House to improve operational efficiency and safety.
- Outer Islands Powerhouses: New powerhouses and associated Customer Service Buildings and boundary walls under construction in K. Thulusdhoo, AA. Bodufulhadhoo, and ADh. Dhangethi, as well as a fuel tank project in AA. Ukulhas to strengthen energy security.
- Supporting Infrastructure: Construction of an accommodation building in V. Thinadhoo and the design & build of the K. Guraidhoo Sewerage Project.



MAJOR PROJECTS COMPLETED IN 2025

Project Name	Details	Start Date	Completion Date
K. Dhiffushi New Powerhouse Construction	Construction of new powerhouse, customer service building and boundary wall in K. Dhiffushi	26 June 2024	30 April 2025
Fuel Storage Tank, K. Dhiffushi Powerhouse	Construction of 80,000 liters x2 fuel storage tank in K. Dhiffushi Powerhouse	28 December 2024	21 April 2025
Plant Automation and Upgradation of Hulhumale' 50MW Powerhouse	Plant Automation and Upgradation of Hulhumale' 50MW Powerhouse	04 December 2024	20 September 2025
Peak Handling 2025	Supply of 13 Nos 2000kVA Cummins Generator Sets with Accessories	21 August 2024	21 February 2025
Peak Handling 2025	Supply of Supply of 7 Nos 11KV step up transformer and 1 Nos 11KV containerized switchgear	24 November 2024	9 December 2025
Peak Handling 2025	Supply of 1.5MVA Package Substations	19 February 2025	19 June 2025
Training Centre in K. Thulusdhoo	The State Utility Skills Academy in K. Thulusdhoo	16 April 2024	22 August 2025

Construction of supporting facilities in Hulhumale Annex 2	supporting facilities, including restrooms were constructed	25 February 2025	18 June 2025
Fuel Storage Tank, Hulhumale Annex 2 Powerhouse	Construction of 80,000 liters x2 fuel storage tank in Hulhumale Annex 2 Powerhouse	10 March 2025	8 May 2025
Construction of voltage stabilizer facility in V. Fulidhoo	Construction of voltage stabilizer facility in V. Fulidhoo	7 April 2025	7 May 2025

ONGOING PROJECTS IN 2025

#	Project Name	Details	Start Date	Expected Completion Date
1	5th Power Development Phase 2	5th Power Development Phase 2	TBD	-
2	New Powerhouse, K. Thulusdhoo	Construction of new powerhouse, customer service building and boundary wall in K. Thulusdhoo	6 October 2025	Q1 2027
3	New Powerhouse, AA. Bodufulhadhoo	Construction of new powerhouse, customer service building and boundary wall in K. AA. Bodufulhadhoo	5 October 2025	Q4 2026

4	New Powerhouse, ADh. Dhangethi	Construction of new powerhouse, customer service building and boundary wall in ADh. Dhangethi	8 May 2025	Q2 2026
5	Accommodation Building, V. Thinadhoo	Construction of an accommodation building in V. Thinadhoo	6 April 2025	Q3 2026
6	Peak Handling 2026	Supply of 15 Nos 2000kVA Cummins Gensets	12 February 2026	Q2 2026
7	Peak Handling 2026	Supply of 1 Nos 2000kVA and 6 Nos 3000kVA Step Up Transformers	28 September 2025	Q2 2026
8	Peak Handling 2026	Supply of Cables	20 January 2026	Q2 2026
9	Hulhumalé 50MW Powerhouse Staff Building	Construction of staff building for Hulhumalé 50MW powerhouse	July 2024	Q1 2027
10	Fuel Storage Tank, Hulhumalé ,Annex1 Powerhouse	Construction of 250,000 liters fuel storage tank at Hulhumalé Annex Powerhouse	March 2024	Q2 2026

FUTURE OUTLOOK

Looking ahead, focus will remain on delivering STELCO's strategic infrastructure agenda through the timely execution of projects that strengthen generation capacity, modernize distribution networks, and enhance institutional facilities.

A key priority will be the implementation of the 5th Power Development Project – Phase II, aimed at reinforcing system reliability, increasing redundancy, and supporting long-term load growth across the Greater Malé Region, while advancing broader renewable energy and sustainability objectives.

Generation and Distribution Expansion

The development and commissioning of several new powerhouse projects are aimed at improving energy security and operational resilience across the islands. These include:

- Mantafushi Electrical Distribution and New Powerhouse Project
- Majlis Powerhouse
- New Powerhouses in K. Kaashidhoo, K. Gulhi, ADH. Kunburudhoo, V. Fulidhoo, and V. Keyodhoo
- Redevelopment of AA. Dhigurah Powerhouse, including demolition of the existing store facility

Institutional Infrastructure Enhancement

To support operational efficiency and administrative capacity, the Department will also oversee key facility development projects, including:

- Hulhumale Annex 1 Archive Room Extension
- Extension of the Security Post in Vilimalé powerhouse
- Redesign of the Head Office Mosque
- New Office Buildings in K. Gaafaru and K. Thilafushi

These initiatives reflect a comprehensive project pipeline that balances core utility expansion with institutional development. Delivery will continue through disciplined planning, strong project governance, and adherence to quality and safety standards. Through effective execution, STELCO will enhance system resilience, meet rising demand, and support sustainable growth in the years ahead.

6.6 TRANSMISSION & DISTRIBUTION – (MALE' & HULHUMALE')

OVERVIEW

The Transmission and Distribution Department is responsible for designing, constructing, and maintaining the infrastructure required to transmit and distribute electricity from all STELCO powerhouses to customers. To ensure reliable and efficient service delivery, the department operates through four specialized units. The Transmission Unit oversees grid planning, analysis, inspection, maintenance, and load dispatch operations. The Power Distribution Unit manages medium- and low-voltage networks, instrumentation and control systems, and emergency response services. The Electrical Services Unit handles surveying, drafting, excavation, customer connections, testing, and smart metering. The Grid Planning and Development Unit focuses on network expansion, load forecasting, system analysis, project planning, GIS development, quality control, and coordination for renewable energy integration.

Transmission and Distribution department is mandated to design, build and maintain all the infrastructures required to transmit and distribute the generated power from all STELCO owned power houses to customers. In order to provide the best service to customers, this department is structured into four units that carries out the following tasks;

KEY MILESTONES & ACHIEVEMENTS

The following projects were completed during the year 2025.

- Successful Commissioning of 132kV Hulhumale' Phase 2 Substation- TSS04; 132kV Transformers (ET41 & ET42) in the substation were energized on 10th January 2025 and 11KV Switchgear in the substation was energized on 12th January 2025.
- The entire 132kV transmission system is fully observable through SCADA, providing complete real-time visibility of grid operations.
- A total of 65 MV substations in Male' have been successfully integrated into the Distribution SCADA system.
- VIA New Terminal MV Cable Termination, Testing and Commissioning of Transformers, Cables and Switchgears were successfully carried out from January to February 2025.

- Peak handling 2025 cabling & connection works of 14 Generators was carried out.
- Upgrading of Transformers in Male':
 - DSS2044B Transformer (630kVA) was replaced with a 1500kVA Transformer.
 - DSS2026A Transformer (315kVA) was replaced with a 1500kVA Transformer.
- Upgrading of Transformers in Hulhumale':
 - DSS1019A Transformer (630kVA) was replaced with a 1500kVA Transformer
- Transformer Installation in Regional Islands
 - 3 x 630kVA step down Transformers Installed.
 - 3 x 1000kVA step down Transformers Installed.
 - 2 x 1500kVA step-up transformer installed.
 - 1 x 2000kVA step-up transformer installed.
- Smart Meter installation works carried out throughout 2025, and a total of 11,000 smart meters have been installed in Hulhumale' phase 2, Male' & V. Rakeedhoo
- Replacement of 10 damaged transformers in Hulhumale' phase 2 for FDC tower Connections



OPERATIONAL PERFORMANCE

Network Expansion in 2025 and Network Reliability:

- Male':
 - 62 Load Transfer
 - 28 Damaged Distribution Box Replaced
 - 117 MDB Maintenance works carried out
 - 6,442 meters of cable laid
 - Integration of MV Substations to the Distribution SCADA was carried out
 - 03 New MV substation was installed and energized
- Regional Island:
 - 8 Load Transfer
 - 65 MDB Maintenance works carried out
 - 11,367meters of cable laid
- Hulhumale':
 - Over loaded LV feeders of DSS1034 splitting & transferring load to new feeder of DSS1019A
 - Meter testing & Wire testing was carried out at newly constructed FDC Towers (Aman Udhares and Aman Dhoadhi Towers) in Hulhumale' Phase 2.
 - Integration of MV Substations to the Distribution SCADA was carried out

FUTURE OUTLOOK

- Installation of additional MV substations in high-load areas
- Deployment of new transformers to prevent overloading
- Reinforcement and upgrading of critical MV feeders
- Expansion of MV substation integration into Distribution SCADA
- Development of centralized operational performance dashboards
- Continuation of smart meter rollout to remaining customers.

KEY STATISTICS

Peak Demand 2025

Month	Male' Peak Load Demand (kW)	Hulhumale' Peak Load Demand (kW)	Greater Male' Peak Load excluding MACL (kW)	Greater Male' Peak Load including MACL (kW)
January	65,946	32,527	96,672	96,812
February	75,091	35,941	104,345	104,228
March	70,037	37,880	106,191	106,089
April	77,852	40,931	115,870	115,838
May	79,621	40,455	117,256	117,118
June	76,542	39,029	113,350	113,350
July	75,479	39,470	112,438	112,438
August	72,959	37,711	106,963	106,963
September	74,801	39,968	112,229	112,229
October	78,936	39,428	115,779	115,779
November	71,116	37,830	106,220	106,220
December	68,906	35,412	100,651	100,651

- **LV, MV, and HV network details**

- Greater Male' HV Network:

- 04 132kV/11kV Substations
TSS01 (Male')
 - TSS02 (Hulhumale' Phase 1)
 - TSS03 (Hulhule')
 - TSS04 (Hulhumale' Phase 2)
 - 08 132kV/11kV Transformers
02 in Male'
 - 02 in Hulhumale' Phase 1
 - 02 in Hulhumale' Phase 2
 - 02 in Hulhule'

- MV Network:

	Male'	ViliMale'	K. Dhiffushi	K. Gulhifalhu	K. Guraidhoo	K. Himmafushi	K. Kaashidhoo	K. Maafushi	K. Thilafushi	K. Thulusdhoo	AA. Thoddoo	ADh. Mahibadhoo
11kV/400V Substation	124	5	3	1	1	3	6	6	9	5	4	2
11kV/400V Transformer	170	5	3	1	1	3	6	8	10	5	4	2

- SAIDI and SAIFI of Male' in 2025

Island	Year	All Outages		Without Major Event Days, Force Majeure & 3rd Party Damages	
		SAIDI	SAIFI	SAIDI	SAIFI
K.Male'	2025	478.62	5.9400	104.69	1.7154
K.Hulhumale'	2025	527.63	6.9348	84.53	1.6142



6.7 WATER AND SEWERAGE

OVERVIEW

In 2025, STELCO operated and maintained water supply facilities and sewerage systems across 24 islands. As the majority of the water and sewerage infrastructure is developed by the Government, STELCO's primary responsibility is to ensure that these systems are operated and maintained in an efficient, reliable, and sustainable manner, in line with regulatory and operational standards.

Building on its strong foundation in electrical services, STELCO continues to enhance the quality and reliability of water and sewerage services across all operational islands. The company ensures that these systems operate efficiently and effectively, implementing proactive maintenance and operational measures to mitigate risks and prevent potential future issues.

KEY MILESTONES & ACHIEVEMENTS

The following projects were completed during the year 2025.

Ministry of Construction, Housing & Infrastructure Related Projects

- Commissioning & Completion of design and build water supply facilities project at K. Thulusdhoo
- Commissioning & Completion of water system rectification project at ADh. Dhangethi

In-house RO plant Fabrication and Installation works

- Fabrication and installation of:
 - o 100 TPD RO Plant – V. Thinadhoo
 - o 130 TPD RO Plant – AA. Thoddoo
 - o 400 TPD RO Plant – K. Guraidhoo

OPERATIONAL PERFORMANCE

Water System Upgrade works

- Water distribution network upgrade at K. Guraidhoo.
- Borehole drilling works at AA. Rasdhoo, AA. Thoddoo, AA.Ukulhas, and K. Guraidhoo
- Installation of 660 CBM RTP storage tank at AA. Thoddoo.

Sewerage System Upgrade works

- Sewerage network extension works:
 - o K. Kaashidhoo – Phase 1 (896 meters)
 - o AA. Thoddoo – Phase 1 (1461 meters) and Phase2 (2610 meters)
- Sewerage system flushing works at ADh. Dhangethi
- Rectification of sewerage slope issues at V. Keyodhoo.
- Decommissioning and demolition of STP tank at K.Guraidhoo.
- Upgrading control panels at K. Thulusdhoo and K.Himmafushi pump stations.

- Upgrading pump stations at AA. Ukulhas to support road development projects.
- Rainwater isolation from sewerage networks at K.Himmafushi.

FUTURE OUTLOOK

- Transition towards 100% renewable energy-based sewerage system operations by 2030 in line with sustainability goals.
- Introduce odor-free sewerage treatment systems across all sewerage-operating islands to improve environmental and public health standards.
- Strengthen preventive maintenance programs to ensure reliable and continuous operation of water and sewerage systems.
- Implement centralized monitoring of operations through SCADA-based systems to improve operational efficiency and real-time system control.
- Implement energy-efficient RO desalination systems to improve production efficiency and reduce operational costs.
- Continue water system upgrade and infrastructure development works in K. Gulhi, K. Guraidhoo, K. Himmafushi, V. Thinadhoo, AA. Ukulhas, AA. Thoddoo, and AA. Rasdhoo to meet increasing demand and improve service reliability.
- Supply and Installation of 1600 CBM RTP Tank at AA. Ukulhas
- Supply and Installation of 200 TPD RO plant at AA. Ukulhas
- Supply and Installation of 200 TPD RO plant at V. Thinadhoo
- Supply and Installation of 200 x 2 TPD RO plant at K. Guraidhoo
- Supply and Installation of 100 TPD RO plant at AA. Rasdhoo
- Supply and Installation of DE gasifier at AA. Thoddoo

KEY STATISTICS

- Sewerage systems maintained: **24 islands**
- Water Systems Maintained: **24 Islands**
- Total Customers (Water): **5,318**
- Total Water Distribution: **377,653 CBM**
- Total Water Production: **363,286 CBM**
- Total RO Capacity: **4026 CBM**
- Total Storage Tank Capacity: **20698 CBM**
- Total PS: **69**
- No. of Sewerage pumps (In operation): **138**

6.8 INFORMATION TECHNOLOGY & SOFTWARE ENGINEERING

OVERVIEW

In 2025, the Information Technology & Software Engineering Department continued to play a critical role in supporting STELCO's operational reliability, service delivery, and digital enablement across the organization. The department focused on maintaining stable and secure IT operations while progressively enhancing systems, infrastructure, and applications that support both internal functions and customer-facing services.

Key priorities during the year included strengthening information security governance, maintaining high availability of core systems, expanding and upgrading network and security infrastructure across multiple facilities and islands, and advancing the development and stabilization of in-house applications. These efforts were undertaken alongside the ongoing responsibility of ensuring continuity of services across a growing and increasingly complex technology landscape.

KEY MILESTONES & ACHIEVEMENTS

Information Security and Governance

- Strengthened endpoint and email security through implementation and renewal of enterprise security solutions.
- Progressed disaster recovery (DR) site configuration to enhance organizational resilience and business continuity readiness.
- Information security governance was supported through structured internal review mechanisms, including cross-functional oversight of policy development and alignment with ISO/IEC 27001 requirements.

Infrastructure and Network Operations

- Completed and supported network, CCTV, access control, and connectivity deployments across powerhouses, water plants, substations, offices, and training facilities across multiple islands.
- Implemented structured backup solutions, including offline backup mechanisms, to strengthen data protection and recovery capabilities.

Systems and Application Development

- o Vashani Customer and Admin Portals, with enhancements to identity verification, service request processing, authentication, profile management, and administrative controls.
- o Successfully enhanced the STELCO Mobile Application through phased smart meter integration, enabling near real-time customer data access while ensuring high standards of system stability, accuracy, security, and continuous improvement.

OPERATIONAL PERFORMANCE

- Advanced the digitalization of key business processes, including transitioning auction workflows from manual to structured digital systems, improving efficiency, traceability, and transparency.
- Enhanced the corporate website to improve content structure and accessibility, enabling clearer communication and better information access for diverse stakeholder groups.
- Progressed API development initiatives to strengthen system integration and enable external service connectivity.
- Implemented controlled releases and internal testing of mobile applications, ensuring stability, reliability, and continuous improvement based on user feedback.
- Delivered comprehensive IT Helpdesk and on-site support services across headquarters, branches, and island operations, effectively managing a high volume of requests while ensuring uninterrupted day-to-day business continuity.
- Supported office relocations, facility upgrades, events, and departmental expansions through effective IT readiness and coordination.
- Executed multiple infrastructure and system projects across operational sites, strengthening service delivery and operational resilience.

- Continued implementation of the ISO/IEC 27001:2022 Information Security Management System (ISMS), advancing across gap analysis, control implementation, and organizational awareness.
- Upgraded core network systems, firewall infrastructure, and connectivity, enhancing performance, security, and operational reliability.

FUTURE OUTLOOK

In 2026, the department will continue to focus on strengthening governance, security, and operational resilience while supporting business requirements through stable and scalable technology solutions. Key areas of focus include:

- To complete ISO/IEC 27001 certification.
- Further enhancement of disaster recovery readiness and infrastructure resilience.
- Stabilization and optimization of core applications and digital services.
- Incremental improvements to system integration, user experience, and operational efficiency.
- Ongoing support for organizational initiatives requiring secure, reliable, and well-governed IT services.

6.9 RENEWABLE ENERGY

OVERVIEW

In alignment with the Government's policy to increase renewable energy adoption and reduce diesel dependency, STELCO has been actively working to diversify the company's energy mix. While diesel remains the most widely used energy source due to resource and supply chain constraints, it is also one of the most expensive. The Government allocates a substantial portion of the national budget to fuel imports, and STELCO similarly invests significantly in diesel to ensure an uninterrupted electricity supply across the nation.

To reduce fuel costs and environmental impact, STELCO is advancing the integration of renewable energy across four atolls within its service network, in alignment with the President's pledge to achieve a 33% renewable energy share in the Maldives by 2028. Technological advances have made renewable energy increasingly affordable, creating opportunities to gradually transition from fossil fuels and potentially reduce electricity costs for all customers.

KEY MILESTONES & ACHIEVEMENTS

- Commissioned over 50 net-metering sites, which account for 1.16MWp of solar.
- Installation of a sun-tracking system (to check feasibility and compare it to a conventional system).
- Safety checks for all legacy PV sites and ensuring all sites are operational.

KEY STATISTICS

- Total Solar PV installed in STELCO islands by the end of 2025 was **15.21MWp**
- 15,845,540kWh/year PV Generated from 10.96MWp of solar PV, which is monitored monthly.
- Commissioned over 50 sites of net-metering, which accounts for 1.16MWp of solar.

FUTURE OUTLOOK

The number of islands targeted for implementation in 2026:

- All STELCO islands are expected to increase the renewable energy penetration in 2026. The main expansion activities are under the POISED project, with 23 islands getting hybrid systems with solar PV that will enable additional PV penetration as well.

Planned solar PV installation capacity to be achieved in 2026:

- Most islands are expected to reach 35% of the daytime peak in installed solar PV during the year 2026. Most of this will be under net-metering.

Details of any other renewable energy sources being considered:

- STELCO is conducting wave energy options. Studies are being done to assess feasible options, system sizing, and feasibility.

Information on ongoing or planned research studies related to renewable energy:

- STELCO studies the impact of solar PV on the grid energy mix, with the hybrid / on-grid solar PV systems reducing diesel consumption overall. Further studies are expected on the Levelized Cost of Energy with solar-battery-diesel hybrid systems.



6.10 INFORMATION TECHNOLOGY

OVERVIEW

In 2025, the Information Technology & Software Engineering Department continued to play a critical role in supporting STELCO's operational reliability, service delivery, and digital enablement across the organization. The department focused on maintaining stable and secure IT operations while progressively enhancing systems, infrastructure, and applications that support both internal functions and customer-facing services.

Key priorities during the year included strengthening information security governance, maintaining high availability of core systems, expanding and upgrading network and security infrastructure across multiple facilities and islands, and advancing the development and stabilization of in-house applications. These efforts were undertaken alongside the ongoing responsibility of ensuring continuity of services across a growing and increasingly complex technology landscape.

KEY MILESTONES & ACHIEVEMENTS

Information Security and Governance

- Strengthened endpoint and email security through implementation and renewal of enterprise security solutions.
- Progressed disaster recovery (DR) site configuration to enhance organizational resilience and business continuity readiness.
- Information security governance was supported through structured internal review mechanisms, including cross-functional oversight of policy development and alignment with ISO/IEC 27001 requirements.

Infrastructure and Network Operations

- Completed and supported network, CCTV, access control, and connectivity deployments across powerhouses, water plants, substations, offices, and training facilities across multiple islands.
- Implemented structured backup solutions, including offline backup mechanisms, to strengthen data protection and recovery capabilities.

Systems and Application Development

- Vashani Customer and Admin Portals, with enhancements to identity verification, service request processing, authentication, profile management, and administrative controls.
- Successfully enhanced the STELCO Mobile Application through phased smart meter integration, enabling near real-time customer data access while ensuring high standards of system stability, accuracy, security, and continuous improvement.

OPERATIONAL PERFORMANCE

- Advanced the digitalization of key business processes, including transitioning auction workflows from manual to structured digital systems, improving efficiency, traceability, and transparency.
- Enhanced the corporate website to improve content structure and accessibility, enabling clearer communication and better information access for diverse stakeholder groups.
- Implemented controlled releases and internal testing of mobile applications, ensuring stability, reliability, and continuous improvement based on user feedback.
- Delivered comprehensive IT Helpdesk and on-site support services across headquarters, branches, and island operations, effectively managing a high volume of requests while ensuring uninterrupted day-to-day business continuity.
- Supported office relocations, facility upgrades, events, and departmental expansions through effective IT readiness and coordination.
- Executed multiple infrastructure and system projects across operational sites, strengthening service delivery and operational resilience.
- Continued implementation of the ISO/IEC 27001:2022 Information Security Management System (ISMS), advancing across gap analysis, control implementation, and organizational awareness.
- Upgraded core network systems, firewall infrastructure, and connectivity, enhancing performance, security, and operational reliability.

FUTURE OUTLOOK

In 2026, the department will continue to focus on strengthening governance, security, and operational resilience while supporting business requirements through stable and scalable technology solutions. Key areas of focus include:

- To complete ISO/IEC 27001 certification.
- Further enhancement of disaster recovery readiness and infrastructure resilience.
- Stabilization and optimization of core applications and digital services.
- Incremental improvements to system integration, user experience, and operational efficiency.
- Ongoing support for organizational initiatives requiring secure, reliable, and well-governed IT services.

6.10 BUSINESS CENTRE

OVERVIEW

The business center plays a key role in STELCO's revenue generation, which consists of the Service center, Trade center, and Business Development and Marketing unit. The Trade Centre focuses on serving domestic customers and companies purchasing electrical-based products through the company outlet. The Service Centre provides electrical services, including site surveys, panel design and assembly, maintenance, and troubleshooting. The Business Development and Marketing team is responsible for engaging with current and potential customers to conduct research to identify potential revenue-generating activities, marketing existing projects and coordinating promotional events.

KEY MILESTONES & ACHIEVEMENTS

- Award winner of "Most interactive stall" of BUILD EXPO 2025
- Award winner of "Innovative regional SCADA system" from the SOE category in MALDIVES EXPO 2025

OPERATIONAL PERFORMANCE

- Male' City Council- Supply & Installation of 160A LV metering panel at Aasahara Masjid
- China International Telecommunication Construction Corporation- MV System testing and commissioning at VIA New Terminal
- Ministry of Health – Changeover of existing power connection of Vaccine cold storage to Hulhumale Hospital Backup System
- IGMH- Panel Upgrading for IGMH Backup Generator
- Himmafushi- Panel Modification Supply & Installation of 160A Panel Board at K. Hinmafushi School
- Ministry of Cities, Local Government & Public Works- Supply of Eid Street Lights
- MWSC- Supply and installation of 100A LV metering panel at Hulhumale' MWSC Pump station-8
- Male' City Council- Modification of 250A LV panel to 300A at Hulhumale Grand Masjid
- Aasandha Company Limited- Panel Modification & Cable Installation to Server Room at Aasandha office

- EURO MARKETING Pvt Ltd- Transformer Installation for Euro Marketing Warehouse Lot 10624
- Island Aviation Service Ltd- Supply and installation of 160A LV metering panel at M. Raiverige
- ADK Hospital- ADK Switchgear Inspection & Technical Reporting
- State Trading Organization Plc- Supply and installation of 200A panel for STO, Industrial Village
- MNU- Cable IR testing works and Report issuing for Maldives National University (MNU)

FUTURE OUTLOOK

- Build brand reputation and status among Resorts, Contractors, Developers and SMEs
- Establish the STELCO Business Centre as a one-stop solution for all electrical requirements
- Feature our products and services, project highlights and achievements on Hospitality Magazines and Digital platforms
- Engage our relationships with our community through marketing and promotional activities / grow our STELCO/PUBLIC community on platforms
- Target to introduce new products to our line, authorized distributorship

6.11 HUMAN RESOURCES AND TRAINING

OVERVIEW

Human Resources and Training department plays a strategic role in driving workforce development, enhancing organizational capability, and supporting long-term sustainability. The function encompasses key areas including Training and development, Payroll and Benefits, Employee relations, and Recruitment and Selection ensuring effective management of the employee lifecycle. A strong emphasis is placed on developing a competent and future-ready workforce through structured learning initiatives, strategic partnerships, and inclusive programs

KEY MILESTONES & ACHIEVEMENTS

- Launched the STELCO Merit-Based Engineering Scholarship Scheme, supporting A-Level graduates to pursue engineering studies, with the first award granted in 2025 for Electrical Engineering at the University of Southampton, UK.
- Established the STELCO In-House Trainers Pool to strengthen internal capacity building, with 54 certified in-house trainers by end of 2025.
- Developed the STELCO In-House Training Content Book as a standardized manual to ensure consistent and effective internal training delivery.
- Inaugurated the State Utility Skills Academy (SUSA) at K. Thulusdhoo, creating a dedicated facility for structured technical and vocational training, certification, and hands-on learning.
- Conducted the Beginners Electrician Course for Women as a community program, training total 116 participants across seven batches, with successful certification upon completion.
- Implemented the HRMS to digitalize HR processes, fully integrating employee data and automating key functions including leave, appraisal, and HR requests.
- Supported inclusive employment by recruiting 30 persons with disabilities in collaboration with national initiatives, promoting workforce diversity and equal opportunity.

OPERATIONAL PERFORMANCE

- Continued STELCO Knowledge Hub (SKH) sessions as a structured learning initiative, delivering four sessions in 2025 featuring talks, a panel discussion, storytelling, and spiritual wellbeing.
- Provided health insurance coverage to employees and eligible dependents in 2025 under the annual staff insurance scheme, strengthening staff welfare and access to healthcare.
- Successfully organized the 2023 and 2024 Staff Awards Night, recognizing 289 employees for outstanding performance, dedication, and contribution to the organization.
- Conducted Blood Donation and Health Screening programs to promote employee wellbeing and social responsibility, with 24 employees participating as eligible donors in 2025.
- Facilitated retirement ceremonies for seven long-serving employees, recognizing their years of dedicated service and contribution to the organization.
- Supported national recognition efforts by nominating employees for awards, resulting in six staff being honored for long-standing service to the nation.
- Continued staff welfare initiative by providing selected employees the opportunity to perform Hajj and Umrah through a transparent draw-based selection process.



TRAINING AND DEVELOPMENT INITIATIVES

1. Health and Safety Trainings

Conducted Health and Safety training programs, including Basic Electrical Safety, OHS Supervision, Security Safety Compliance, OHS seminar sessions, and Emergency Management workshops and tabletop exercises to strengthen workplace safety preparedness.

Total number of staff trained: 213 Staff

2. Awareness Sessions

Delivered a range of awareness sessions covering energy conservation, health screening, blood donation, fire safety, mental wellbeing, harassment prevention, dementia awareness, internal audit functions, and community programs in collaboration with external agencies.

Total number of staff trained: 717 Staff

3. Leadership, Management and Administrative Trainings

Implemented leadership, management, and administrative training programs focusing on time management, customer service, complaint handling, contract management, leadership development, and professional communication skills.

Total number of staff trained: 176 Staff

4. Staff Induction Orientation and Language Trainings

Conducted staff induction, orientation, and language training programs, including onboarding sessions and Dhivehi language and phone communication skills development.

Total number of staff trained: 68 Staff

5. Professional Development Programs

Supported professional development through participation in key national and international forums and certifications, including HR, audit, finance, risk management, energy, and IT conferences, as well as ISO Lead Auditor training and industry seminars.

Total number of staff trained: 84 Staff

6. Technical Trainings

Delivered technical training programs covering energy systems, engine maintenance, grid operations, SCADA, Factory Acceptance Testing (FAT) programs, PV systems, RO plants, and power generation technologies, including OEM and field-based training sessions.

Total number of staff trained: 191 Staff

7. Skill Development Programs/Events

Implemented skill development initiatives and industry engagement programs, including development programs for powerhouse managers and island administrative staff, as well as participation in national skill fairs and legal awareness sessions.

Total number of staff trained: 76 Staff

8. Other Key Initiatives

Strengthened institutional collaboration through an MoU with Maldives National University, enhancing cooperation in training, research, and technical education, including support for State Utility Skills Academy programs and shared use of training facilities.

FUTURE OUTLOOK

Human Resources and Training Department will continue to strengthen its strategic role by focusing on workforce development, digital transformation, and employee well-being. Priority will be given to digitalization of processes and documentation, improving training accessibility, establishing minimum criteria for key training components, and ensuring effective implementation of policies and practices. Strategic Action Plan 2024–2028 KPIs will be considered to support sustainable company growth and achievement of strategic objectives.

KEY STATISTICS

Training and Development

Total Number of staffs completed Trainings	1120
Total Trainings Conducted	138
Oversea Trainings	27
Local Trainings	47
In-House Trainings	62
Online Trainings	02

Study Pay Leave	07
Study No-Pay Leave	06
Merit Based Engineering Scholarship	01
Industrial Training Completed	08

Others

Welfare-approved Paid Leave	06
Half-Pay Leave	27
No-Pay Leave	17

Annual Manpower Statistics

Details	2022	2023	2024	2025
Staff	1,254	1,639	1,927	2119
Contract	33	8	2	2
Interns	57	48	45	21

Recruitment

Type	2022	2023	2024	2025
Staff	241	349	287	229
Contract	20	7	2	0
Interns	107	48	45	37

Gender Statistics

Gender	2022	2023	2024	2025
Male	1,071	1,398	1,628	1782
Female	216	249	299	337

Field Statistics

Field	2022	2023	2024	2025
Technical	745	1,050	1,322	1461
Non-Technical	542	597	605	658

Staff Turnover

Year	Staff Count	Average	Termination	Turnover
2022	1,254	1,145	26	2.27%
2023	1,639	1,447	52	3.59%
2024	1,927	1,783	92	5.16%
2025	2119	2023	96	4.75%

SUSTAINABILITY STATEMENT

STELCO is committed to delivering reliable, resilient, and environmentally responsible energy, water, and sewerage services across the Maldives. Sustainability is embedded in operational practices, infrastructure planning, and long-term strategy to promote efficient resource use, minimize environmental impact, and ensure consistent service delivery.

As several generation assets approach the end of their design life, STELCO continues to maintain operational stability while advancing modernization. This is achieved through optimized plant performance, strengthened maintenance practices, and improved fuel efficiency, supported by a structured asset lifecycle approach. Phased replacement of aging infrastructure and forward-looking project planning ensure that generation capacity, network expansion, and grid reinforcement align with future demand and climate resilience objectives.

The integration of renewable energy into island power systems remains a strategic priority, strengthening energy security and reducing reliance on fossil fuels. During the year, approximately 4.5 million liters of fuel were substituted, resulting in an estimated reduction of 10,300 tCO₂ emissions which counts for around 320-470 thousand trees planted.

Investments in infrastructure modernization and digital transformation continue to enhance system performance and service delivery. The expansion of SCADA systems, smart metering, and improved data management has strengthened system visibility, operational control, and efficiency, while enabling faster response and reducing operational risk.

In water and sewerage services, STELCO prioritizes efficient resource utilization, reduction of system losses, and environmentally responsible operations to safeguard public health and support long-term infrastructure sustainability.

Community engagement remains integral to the organization's sustainability approach. Initiatives promoting energy awareness and responsible consumption contribute to sustainable livelihoods and stronger partnerships with the communities served.

Organizational sustainability is further reinforced through workforce development and digital transformation initiatives led by the Human Resources and Training Department. By strengthening training frameworks, improving process efficiency, and promoting employee well-being and engagement, STELCO continues to build a capable and future-ready workforce.

Through these integrated efforts, STELCO enhances operational performance, strengthens infrastructure resilience, reduces environmental impact, and ensures the long-term sustainability of essential utility services across the Maldives.



STATE UTILITY SKILLS ACADEMY

State Utility Skills Academy, at K. Thulusdhoo, will be a dedicated training, certification, and skills development hub focused on the Mechanical, Electrical, Water and Sewerage, Automotive and Automation engineering sectors. Equipped with advanced training technologies, industry grade laboratories, and purpose-built classrooms, the Centre will offer a combination of STELCO certified programs, national level recognized courses, and hands-on practical training. This initiative will serve both as a core capacity building platform for STELCO's workforce and as a commercial training service for vocational students, hospitality industry technicians, power generation technicians, and independent professionals from across the Maldives. With a blend of highly qualified In-house trainers and external experts, supported by strategic partnerships with national and international accreditation bodies, the Centre will address critical skills gaps in the Maldives' technical workforce.



VISION

TO INSPIRE AND DEVELOP TALENT FOR A SMARTER,
MORE SUITABLE ENERGY FUTURE.

MISSION

TO EQUIP STELCO'S WORKFORCE WITH THE SKILLS,
KNOWLEDGE, AND MINDSET TO LEAD IN A
DYNAMIC UTILITY LANDSCAPE.

CORE VALUES



Inspire

Nurture

Skills

Professionalism

Innovate

Reliability

Excellence



7. FINANCIAL HIGHLIGHTS



Financial Highlights of 2025

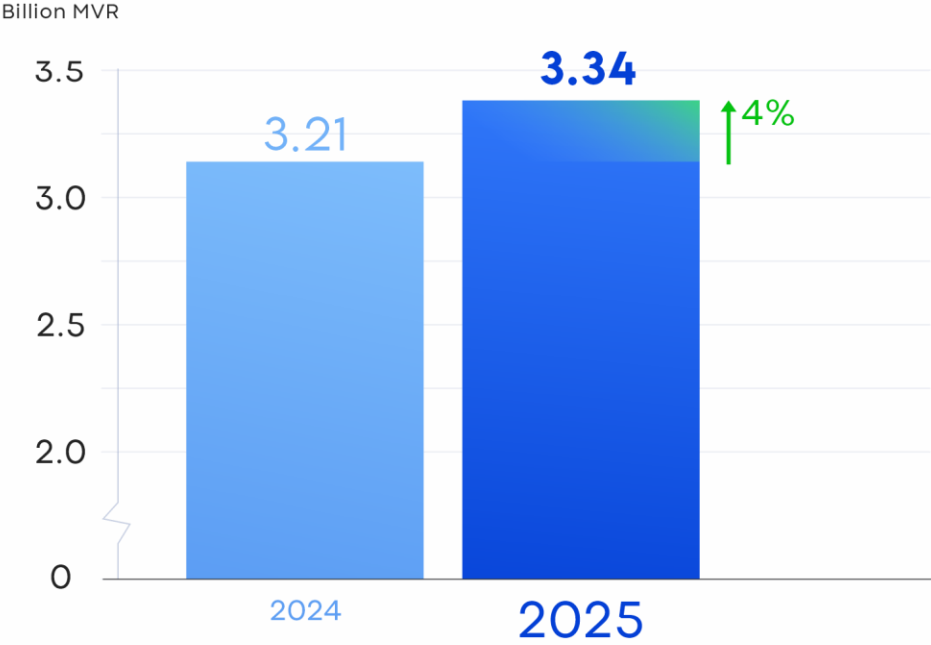
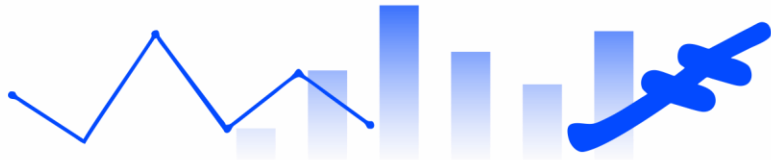


	2023	2024	2025
Revenue	2,703,900,598	3,212,100,254	3,341,296,013 ▲
Profit / (Loss) After Tax	-171,930,985	181,409,038	238,696,879 ▲
Expenses	2,947,704,929	3,135,352,965	3,090,033,105 ▼
EBITDA	130,492,085	447,118,602	613,211,748 ▲
Total Assets	6,281,028,638	6,358,565,555.27	6,663,580,972 ▲
Earnings / (Loss) Per Share	(1,146,207)	1,209,393.59	1,591,312.53 ▲
Total Liability	3,992,036,289	3,882,075,770.52	4,053,161,968 ▲
Gearing Level	63.56%	61.10%	60.82% ▼

The company continued its strong financial performance in 2025, recording total revenue of **MVR 3.34 billion**, representing a **4% increase compared to 2024**. Electricity revenue remained the primary contributor, accounting for approximately **93%** of total revenue and continuing to serve as the main source of income, supported by sustained customer demand. Water and sewerage revenue recorded notable growth, increasing to **MVR 46 million** from MVR 24.4 million in 2024, reflecting improved service uptake and ongoing infrastructure expansion. This segment accounted for approximately **1.4%** of total revenue in 2025, further supporting gradual revenue diversification.

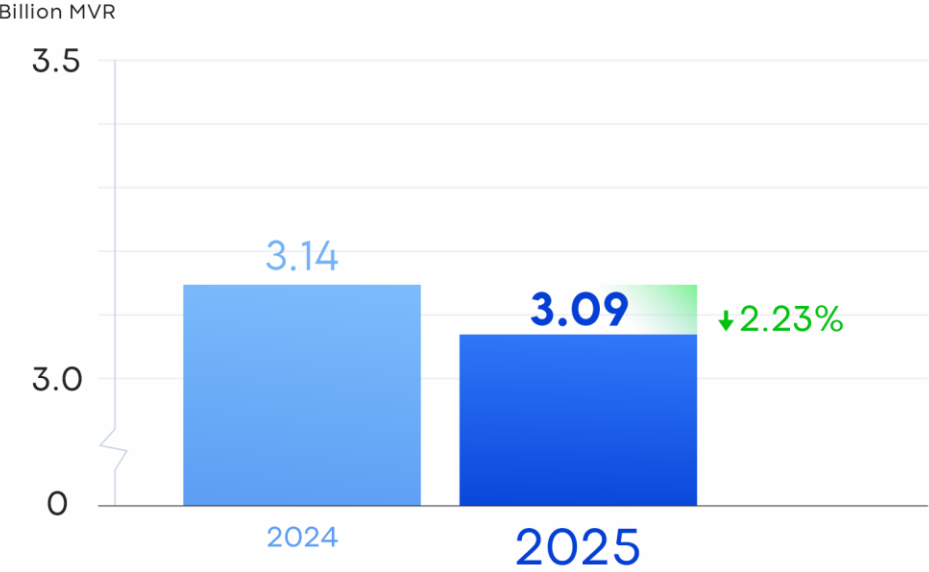
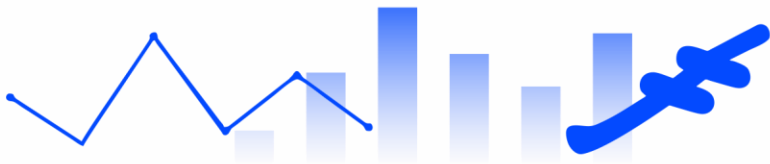
Profit after tax increased to **MVR 193.4 million** in 2025 from MVR 181.4 million in 2024, reflecting continued profitability and improved operational performance. EBITDA rose significantly to **MVR 618.7 million**, compared to MVR 447.1 million in the previous year, driven by higher revenue generation and improved cost efficiency.

REVENUE GROWTH



Revenue totaled **MVR 3.34 billion** in 2025, representing an increase of **4%** compared to 2024, driven mainly by continued growth in electricity demand and contributions from other service segments.

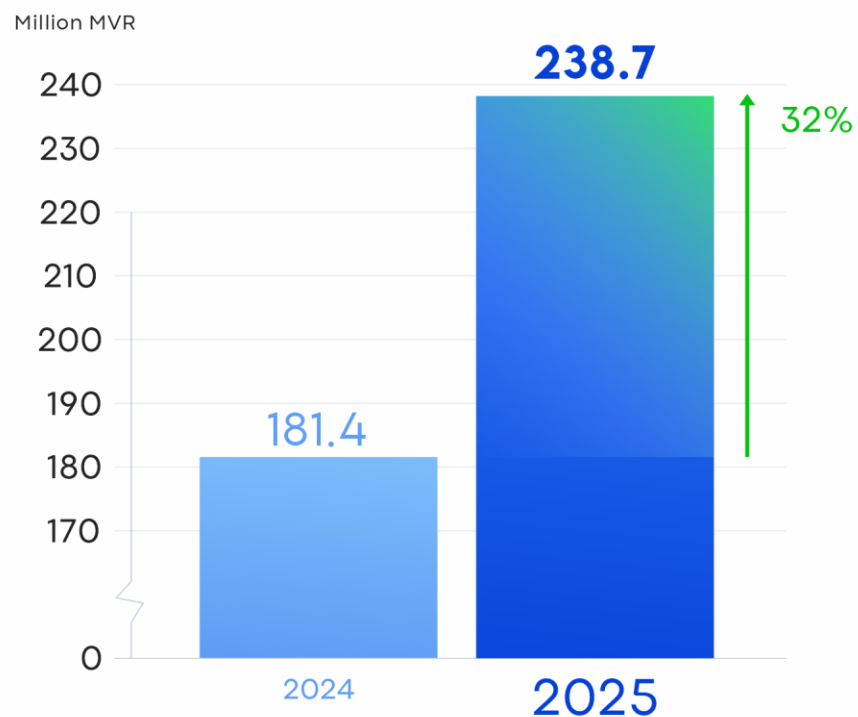
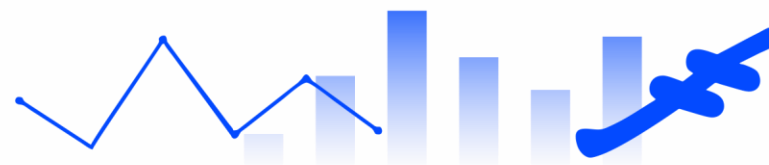
EXPENSES



Total expenses decreased to MVR 3.09 billion, compared to MVR 3.14 billion in 2024, reflecting improved operational efficiencies and cost management initiatives.

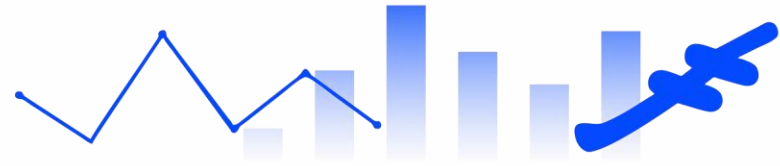


PROFIT AFTER TAX

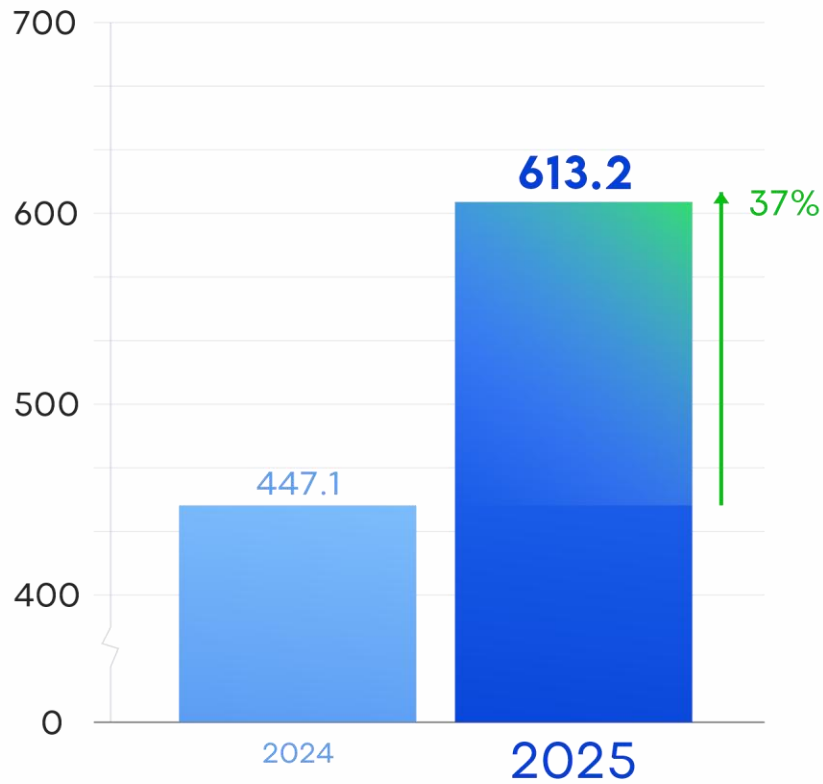


Profit after tax **increased** to **MVR 238.7 million** compared to MVR 181.4 million in 2024, reflecting sustained profitability and stronger financial performance.

EBITDA

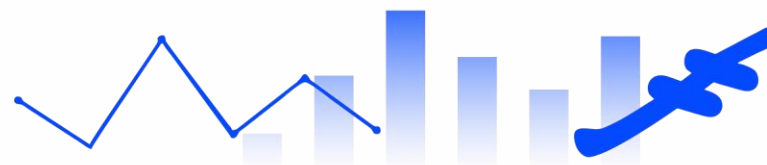


Million MVR

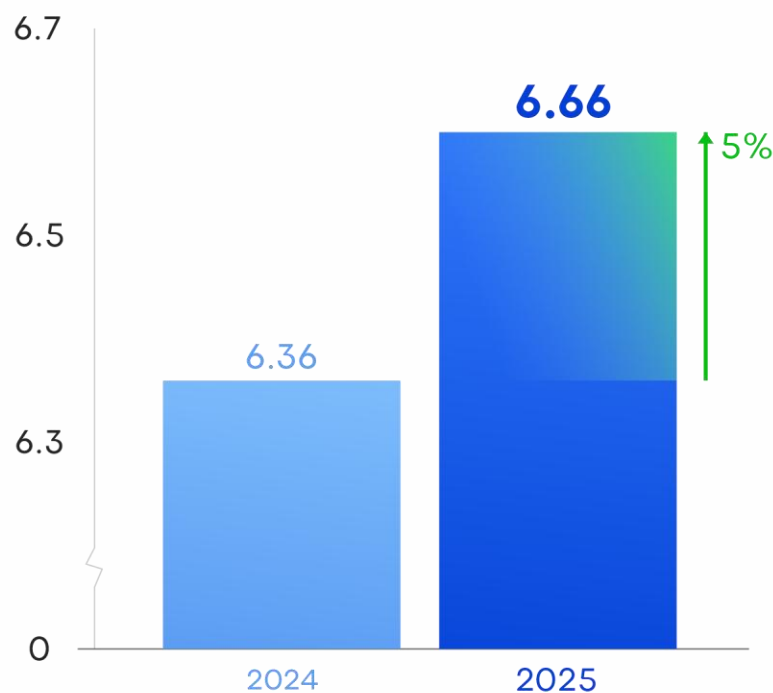


EBITDA increased significantly to MVR 613.2 million in 2025 from MVR 447.1 million in 2024, driven by higher revenue generation and improved operational performance.

TOTAL ASSETS



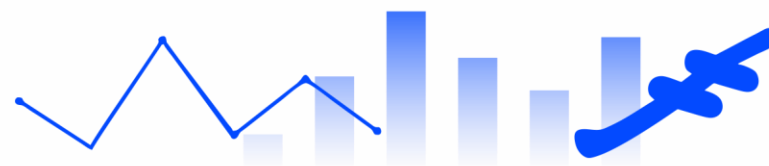
Million MVR



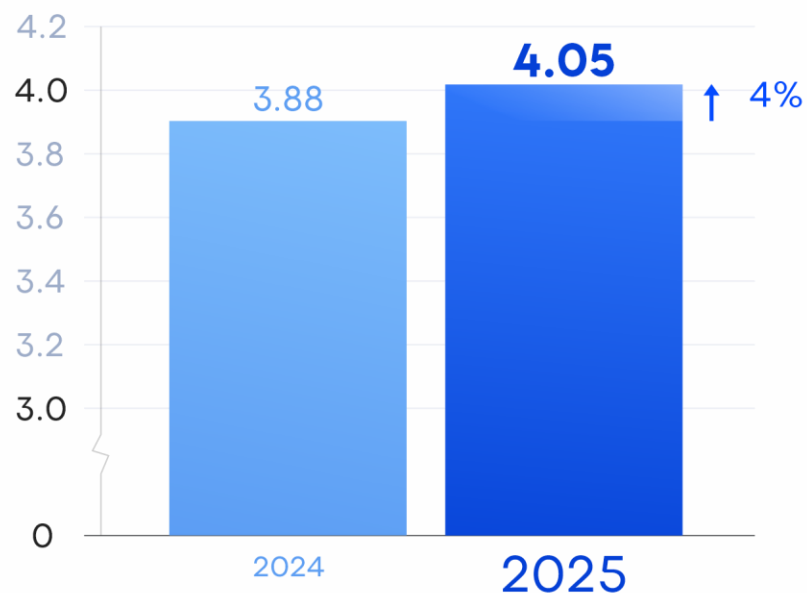
The company's asset base increased to MVR 6.66 billion at the end of 2025, an increase of MVR 305.01 million (5%) compared to 2024, mainly due to continued investment in infrastructure and operational facilities.



TOTAL LIABILITIES

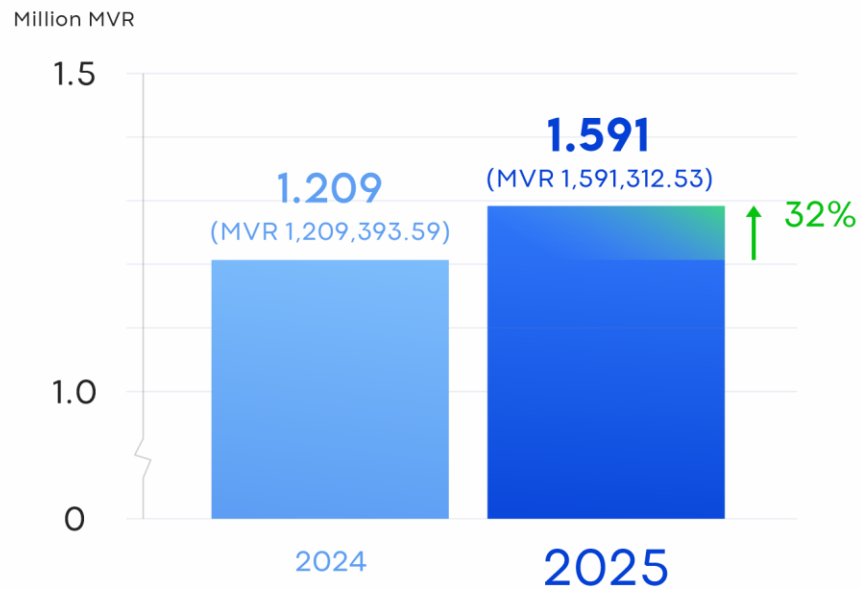


Billion MVR



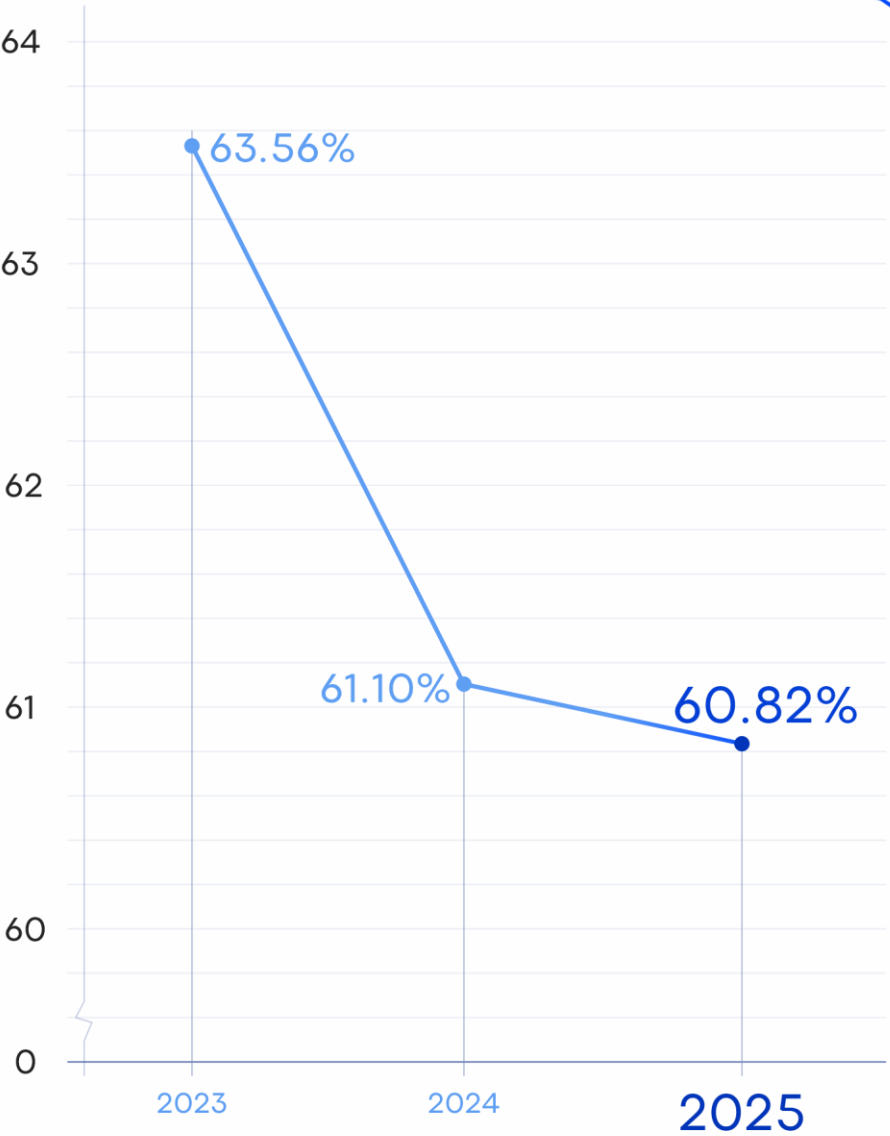
Total liabilities increased to MVR 4.05 billion from MVR 3.88 billion in 2024, reflecting additional financing and operational obligations during the year.

EARNINGS PER SHARE (EPS)



Earnings per share increased to **MVR 1,591,312.53** in 2025 compared to MVR 1,209,393.59 in 2024, reflecting the company's continued profitability and improved shareholder returns.

GEARING %



The company's gearing level stood at **60.82% in 2025**, compared to 61.10% in 2024 and 63.60% in 2023, remaining stable over the period. The slight decrease in 2025 was mainly driven by a rise in total liabilities to **MVR 4.05 billion**, in line with ongoing operational and capital financing requirements.

The background is a blurred photograph of a person's hands holding a small electronic device, possibly a handheld PDA or a rugged smartphone. The person is wearing a striped shirt. In the background, there are blurred office elements like a computer monitor and other people. Overlaid on the right side of the image is a white line graph with five data points, showing an upward trend. A white rectangular box frames the text.

7. AUDITED FINANCIALS 2025

AUDITOR GENERAL'S REPORT

TO THE SHAREHOLDER AND BOARD OF DIRECTORS STATE ELECTRIC COMPANY LIMITED

Qualified Opinion

We have audited the Financial Statements of State Electric Company Limited ("the Company"), which comprise the Statement of Financial Position as at 31 December 2025, and the Statement of Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows for the year then ended, and notes to the Financial Statements, including material accounting policy information.

In our opinion, except for the possible effects of the matters described in the Basis for Qualified Opinion section of our report, the accompanying Financial Statements gives a true and fair view of the financial position of the Company as at 31 December 2025, and of its financial performance and its cash flows for the year then ended in accordance with IFRS Accounting Standards.

Basis for Qualified Opinion

As disclosed in Note 15 to the Financial Statements, the Company has recorded Loans and Borrowings amounting to MVR 1,287,824,888/-, representing the principal amount received together with the interest accrued up to 31 December 2022, related to a loan obtained on 15 January 2009 from the Ministry of Finance for the 4th powerhouse project. Similar to prior years, in the absence of a duly signed loan agreement and balance confirmation from the Ministry of Finance, we were unable to verify the outstanding balance as of the reporting date.

Further, from 1 January 2023, the Ministry of Finance has suspended charging interest on several loans of which carrying value was amounting to MVR 756,841,492/- granted in previous years. No amounts have been recorded in the financial statements to reflect shareholder contribution to equity, and the related finance cost associated with such interest free loans and we were unable to determine whether any adjustments to these financial statements were necessary.

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* (IESBA Code), together with the ethical requirements that are relevant to our audit of the financial statements in the Republic of Maldives, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming the auditors' opinion thereon, and we do not provide a separate opinion on these matters. In addition to the matters described in the Basis for Qualified Opinion section, we have determined the matters described below to be the key audit matters to be communicated in our report. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the Auditors' responsibilities for the audit of the financial statements section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying financial statements.

Key Audit Matters	How our audit addressed the key audit matters
Carrying value of Property, Plant and Equipment As at 31 December 2025, Company's property plant and equipment amounted to MVR 4,591,055,371/- and represents 69% of the Company's total assets and related depreciation charge for the year amounted to MVR 254,621,313/-. This was a key audit matter due to: - Capitalization of assets amounting to MVR 676,761,491/- to the relevant asset classes. - Management's assessment of the eligibility and reasonableness of capitalization of expenditure incurred during the period. - Management assessment of useful life of assets. - Management's assessment of existence of impairment indicators. Disclosures on property, plant and equipment are included in notes 4.6 and 6 to the Company's financial statement.	Our audit procedures included the following key procedures: - Evaluated the eligibility and reasonableness of expenditure capitalized. - Assessed the estimated useful lives of property, plant and equipment with reference to the Company's experience on the usage and future operating plans of the assets. - Assessed whether management has identified possible indicators of impairment including evaluating the reasonableness of management judgements applied and assumptions used. - Assessed the adequacy of related disclosures made in notes 4.6 and 6 to the Company's financial statement.
Revenue As disclosed in Note 22 to the financial statements, revenue from the sale of electricity during the year amounts to MVR. 3,118,522,941/- and accounts for 93% of the Company's total revenue. Revenue was a key audit matter due to: - Materiality of the amount reported for the year. - Complexity due to the frequency of meter readings and high volume of transactions arising from the supply of electricity to	Our audit procedures included the following key procedures: - Obtained an understanding of the process related to the sale of electricity. Our procedures included evaluating the appropriateness of the amount and timing of revenue recognised, in accordance with its accounting policy. - Tested the relevant key controls related to revenue.

Key Audit Matters	How our audit addressed the key audit matters
consumers in multiple locations across the Male' region and majority islands.	- Performed analytical procedures to understand and assess the reasonableness of reported revenue from electricity sales. - Tested revenue transactions by reviewing sales invoices and supporting documents such as electricity meter readings. Our procedures included testing revenue cut-off at the period-end to determine whether transactions are recorded in the proper period and to the proper accounts. - Assessing the adequacy of the disclosures made in Notes 4.2 and 22 to the financial statements.

Other Information

Other information consists of the information included in the Company's 2025 Annual Report other than the financial statements and our auditor's report thereon. Management is responsible for the other information.

Our opinion on the Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged With Governance for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with IFRS Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken based on these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:



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+960 332 3939 | info@audit.gov.mv | www.audit.gov.mv

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, action taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

28 June 2026

H. Niyazy

Auditor General
Hussain Niyazy



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STATE ELECTRIC COMPANY LIMITED
STATEMENT OF FINANCIAL POSITION
As at 31st December 2025
All amounts are stated in Maldivian Rufiyaa

	Note	31-Dec-25 MVR	31-Dec-24 MVR
ASSETS			
Non-Current Assets			
Property, plant and equipment	6	4,591,055,371	4,435,024,309
Intangible assets	6.7	21,982,273	26,741,950
Right of use assets	7	119,913,863	124,230,138
Financial asset	8	322,039,753	328,847,011
		<u>5,054,991,260</u>	<u>4,914,843,408</u>
Current Assets			
Inventories	9	308,553,044	314,216,765
Trade and other receivables	10	421,646,552	484,887,273
Due from related parties	10.2	787,350,197	585,411,383
Cash and cash equivalents	11	91,039,819	59,406,726
		<u>1,608,589,712</u>	<u>1,443,922,147</u>
TOTAL ASSETS		<u>6,663,580,972</u>	<u>6,358,765,555</u>
EQUITY AND LIABILITIES			
Equity and Reserves			
Share capital	12	150,000,000	150,000,000
Revaluation reserve	13	625,583,086	684,153,189
Capital contribution	14	917,023,928	905,473,042
Retained earnings		<u>917,811,990</u>	<u>736,863,553</u>
		<u>2,610,419,004</u>	<u>2,476,489,784</u>
Non-Current Liabilities			
Borrowings	15	1,750,843,681	1,889,118,902
Lease liability	16	147,101,084	138,317,987
Deferred income	17	27,979,909	29,220,548
Defined benefit obligation	18	58,474,007	38,045,487
Contractor payable	19	-	128,565,005
Deferred tax liability	30	<u>208,047,645</u>	<u>181,881,296</u>
		<u>2,192,446,326</u>	<u>2,405,149,225</u>
Current Liabilities			
Borrowings	15	927,032,811	939,963,069
Lease liability	16	2,076,623	1,908,006
Contractor payable	19	196,528,923	139,469,877
Trade and other payables	20	415,703,647	162,024,324
Due to related parties	21	165,909,308	209,951,337
Current tax liability	28	54,355,764	23,609,903
Bank overdraft	11	<u>99,108,566</u>	<u>-</u>
		<u>1,860,715,642</u>	<u>1,476,926,546</u>
TOTAL EQUITY AND LIABILITIES		<u>6,663,580,972</u>	<u>6,358,765,555</u>

The financial statements are prepared in compliance with the requirements with IFRS Accounting Standards.

Ms. Fathimath Leena (Chief Financial Officer)

The Board of Directors are responsible for the preparation and presentation of these financial statements. Signed for on behalf of the Board by:

Name of the Director

Mr. Mohamed Latheef (Chairman)

Dr. Ali Azwar (Managing Director)

24 June 2026
Male'



Signature
-05-



STATE ELECTRIC COMPANY LIMITED
STATEMENT OF COMPREHENSIVE INCOME
for the year ended 31st December 2025
All amounts are stated in Maldivian Rufiyaa

	Note	31-Dec-25 MVR	31-Dec-24 MVR
Revenue	22	3,341,296,013	3,212,100,254
Cost of revenue	24	(2,624,365,143)	(2,508,945,229)
Gross profit		<u>716,930,870</u>	<u>703,155,025</u>
Other income	23	12,079,294	25,738,060
Administrative expenses	25	(392,650,970)	(464,115,210)
Impairment reversal/(loss) on trade receivables and amounts due from related parties	10.1 & 10.3	19,344,659	(64,738,621)
Operating profit		<u>355,703,853</u>	<u>200,039,254</u>
Finance income	26	29,367,332	29,969,219
Finance cost	26	(73,016,992)	(97,553,905)
Net finance costs		<u>(43,649,660)</u>	<u>(67,584,686)</u>
Profit before tax		<u>312,054,193</u>	<u>132,454,568</u>
Income tax (expense)/credit	27	(73,357,314)	48,954,470
Net profit for the year		<u>238,696,879</u>	<u>181,409,038</u>
Other comprehensive income			
Other comprehensive income that will not be reclassified to profit or loss in subsequent periods			
Actuarial gain on retirement benefit obligation	18	(20,951,792)	(5,029,337)
Deferred tax on actuarial gain	30	3,142,769	754,401
Other comprehensive income, net of tax		<u>(17,809,023)</u>	<u>(4,274,936)</u>
Total comprehensive income for the year		<u>220,887,856</u>	<u>177,134,102</u>
Basic/diluted earnings per share	31	1,591,313	1,209,394

The accounting policies and notes form an integral part of the financial statements.

-06-



STATE ELECTRIC COMPANY LIMITED
STATEMENT OF CHANGES IN EQUITY
for the year ended 31st December 2025
All amounts are stated in Maldivian Rufiyaa

Balance as at 1st January 2024

Total Comprehensive Income for the Year Profit for the Year

Other comprehensive income

Total Comprehensive Income for the Year

Items Directly Recognized in Equity

Revaluation Reserve Transferred to Retained Earnings (Note 13)

Deferred Tax Impact on Revaluation Reserve Transferred to Retained Earnings (Note 30)

Total Items Directly Recognized in Equity

Transaction with Owners of the Company

Dividend Declared (Note 20.1)

Contribution Received during the Year (Note 14)

Total Transaction with Owners of the Company

Balance as at 31st December 2024

Total Comprehensive Income for the Year Profit for the Year

Other comprehensive income

Total Comprehensive Income for the Year

Items Directly Recognized in Equity

Revaluation Reserve Transferred to Retained Earnings (Note 13)

Deferred Tax Impact on Revaluation Reserve Transferred to Retained Earnings (Note 30)

Total Items Directly Recognized in Equity

Transaction with Owners of the Company

Dividend Declared (Note 20.1)

Contribution Received during the Year (Note 14) / Grant converted to capital

Total Transaction with Owners of the Company

Balance as at 31st December 2025

The accounting policies and notes on pages form an integral part of the financial statements.



-07-



STATE ELECTRIC COMPANY LIMITED
STATEMENT OF CASH FLOWS
As at 31st December 2025
All amounts are stated in Maldivian Rufiyaa

Note	31-Dec-25 MVR	31-Dec-24 MVR
Operating profit before working capital changes	32	614,511,371
(Increase)/Decrease in Inventories	(5,602,992)	51,731,140
Decrease/(Increase) in Trade and other receivables	55,382,197	(78,110,258)
Increase in Due from related parties	(174,735,731)	(166,890,987)
Increase in Trade and other payables	253,679,323	23,414,355
(Decrease)/Increase in Due to related parties	(44,042,029)	71,225,125
Cash generated from operating activities	698,192,139	418,153,193
Tax paid	(2,966,434)	-
Interest paid	(65,866,091)	(50,220,273)
Payment of retirement benefit obligation	(4,321,185)	(3,501,782)
Net cash generated from operating activities	625,038,429	364,431,138
Cash flows from investing activities		
Acquisition and construction of property, plant and equipment	(410,760,779)	(274,629,913)
Dividend Declared	(108,845,423)	-
Acquisition of Intangible Assets	(682,593)	-
Proceeds from Disposal of PPE	14,105	6,408,412
Repayments by tenants in the year	37,120,554	37,488,602
Net cash used in investing activities	(483,164,135)	(230,732,899)
Cash flows from financing activities		
Loans obtained	-	32,048,078
Repayments of loans	(139,654,623)	(149,790,996)
Repayments of contractor payable	(78,656,850)	(82,206,648)
Payment of lease liabilities	8,951,714	(1,766,939)
Net cash flows used in financing activities	(209,359,769)	(200,816,505)
Net decrease in cash and cash equivalents	(67,475,475)	(67,118,267)
Cash and cash equivalents at the beginning of the year	59,406,726	126,524,993
Cash and cash equivalents at the end of the year	(8,068,749)	59,406,726

The accounting policies and notes on pages form an integral part of the financial statements.



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1. CORPORATE INFORMATION

1.1 General

These financial statements relate to the operations of State Electric Company Limited (the "Company"), a limited liability Company incorporated in the Republic of Maldives under the section 95 of the Company Act of 1996 under presidential decree no 1997/83 of June 19, 1997.

The Government of Maldives (GoM) wholly owns the shares of the Company.

1.2 Principal activities and nature of the operations

The principal activities of the Company are to generate and supply electricity and to provide customer service for the safe and efficient use of electrical energy. The Company generates and supplies electricity, water and sewerage services to various islands in the Republic of Maldives. The registered office is situated at Aminee Magu, Male', 20349, Republic of Maldives.

2. BASIS OF PREPARATION

2.1 Statement of Compliance

The financial statements of the Company are prepared in accordance with the IFRS Accounting Standards. They were authorised for issue by the Company's Board of Directors on 24 June 2026.

2.2 Basis of Measurement

The financial statements have been prepared on the historical cost basis except for Property, Plant and Equipment.

2.3 Functional and Presentation Currency

These financial statements are presented in Maldivian Rufiyaa, which is the Company's functional currency. All financial information presented in Maldivian Rufiyaa has been rounded to the nearest Rufiyaa, except for otherwise indicated.

2.4 Use of estimates and judgements

In preparing these financial statements, management has made judgements and estimates that affect the application of the Company's accounting policies and the reported amounts of assets, liabilities, income, and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to estimates are recognised prospectively.

2.4.1 Judgements

Information about critical judgement in applying accounting policies that has the most significant effect on the amounts recognised in the financial statements is included in the following notes.

* establishing the criteria for determining whether credit risk on the financial assets has increased significantly since initial recognition, determining the methodology for incorporating forward-looking information into the measurement of ECL and selection and approval of models used to measure ECL on related parties and trade receivables.

* classification of financial assets: assessment of the business model within which the assets are held and assessment of whether the contractual terms of the financial asset are SPPI on the principal amount outstanding.



2. BASIS OF PREPARATION (CONTINUED)

2.4 Use of estimates and judgements (Continued)

2.4.2 Assumption and estimation of uncertainties

Information about assumptions and estimation uncertainties as at December 31, 2025 that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities in the next financial year is included in the following notes.

* Fair Valuation of Property, plant and equipment: The Company assesses the fair value of its property, plant and equipment based on valuations determined by independent qualified valuers' best estimate based on the market conditions that prevailed, which in the valuers' considered opinion, meets the requirements in IFRS-13 Fair Value Measurement. (Note 06)

* Estimated useful life and Impairment of Property, plant and Equipment. (Note 06)

* Impairment of financial instruments: determination of inputs into the ECL measurement model, including key assumptions used in estimating recoverable cash flows and incorporation of forward-looking information. (Note 37)

* Measurement of the fair value of financial instruments with significant unobservable inputs. (Note 38)

* Recognition and measurement of contingencies: key assumptions about the likelihood and magnitude of an outflow of resources.

* Incremental Borrowing rates for Leases (Note 07)

* Employee retirement benefit scheme- Salary Escalation rate, Discount rate, staff turnover rate and Mortality rate, Market interest rate, determination of amortization of benefit (Note 19)

* Employment benefit from Hiya project- estimation of staff benefit, market interest rate, amortization of staff benefit (Note 08)

2.4.3 Going Concern

The Board has made an assessment of the Company's ability to continue as a going concern and are satisfied that it has the resources to continue in business for the foreseeable future. Furthermore, the Board is not aware of any material uncertainties that may cast significant doubt upon the Company's ability to continue as a going concern and it does not intend either to liquidate or to cease the operations of the Company. Therefore, the financial statements continue to be prepared on the going concern basis.

2.4.4 Measurement of fair values

A number of the Company's accounting policies and disclosures require the measurement of fair values, for both financial and non-financial assets and liabilities.

The Company has an established control framework with respect to the measurement of fair values. When measuring the fair value of an asset or a liability, the Company uses observable market data as far as possible.

Fair values are categorized into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follow:

* Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.

* Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices).

* Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).



2.4.4 Measurement of fair values (Continued)

If the inputs used to measure the fair value of an asset or a liability fall into different levels of the fair value hierarchy, then the fair value measurement is categorized in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

The Company recognizes transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

3. CHANGES IN SIGNIFICANT ACCOUNTING POLICIES

The accounting policies applied in these financial statements are the same as those applied in the financial statements as at and for the year ended December 31, 2025.

4. MATERIAL ACCOUNTING POLICY INFORMATION

The accounting policies set out below have been applied consistently to all periods presented in these Financial Statements, by the Company.

4.1 Foreign Currency Transactions

Transactions in currencies other than Maldives Rufiyaa are translated to Maldives Rufiyaa at the exchange rate ruling at the date of transaction. Monetary assets and liabilities denominated in currencies other than Maldives Rufiyaa are translated to Maldives Rufiyaa at the exchange rate ruling at the reporting date. Foreign exchange differences arising on translations are recognized in profit or loss.

Non-monetary assets and liabilities, which are measured at historical cost, denominated in currencies other than Maldives Rufiyaa, are translated to Maldives Rufiyaa at the exchange rates ruling at the dates of transactions. Non-monetary assets and liabilities, which are stated at fair value, denominated in currencies other than Maldives Rufiyaa, are translated to Maldives Rufiyaa at the exchange rates ruling at the dates the values were determined.

4.2 Revenue

Revenue will be recognised upon satisfaction of performance obligation. The Company expects the revenue recognition to occur at a point in time when control of the asset is transferred to the customer, generally on delivery of the goods and service. Electricity revenue and water sewerage is recognised over time as the customer simultaneously receives and consumes electricity service as the Company provides the service.

4.3 Finance Income and Finance Costs

Finance cost comprises interest expenses on borrowings and foreign exchange loss. Borrowing costs that are not directly attributable to the acquisition, construction or production of qualifying assets are recognized in profit or loss using the effective interest method. Foreign currency gains and losses are reported on a net basis.

4.4 Income Tax

Income tax expense comprises current and deferred tax. It is recognized in profit or loss except to the extent that it relates to a business combination, or items recognized directly in equity or in OCI.

The Company has determined that interest and penalties related to income taxes, including uncertain tax treatments, do not meet the definition of income taxes, and therefore accounted for them under IAS 37 Provisions, Contingent Liabilities and Contingent Assets.



4.4 Income Tax (Continued)

4.4.1 Current Tax

Current tax comprises the expected tax payable or receivable on the taxable income or loss for the year and any adjustment to the tax payable or receivable in respect of previous years. The amount of current tax payable or receivable is the best estimate of the tax amount expected to be paid or received that reflects uncertainty related to income taxes, if any. It is measured using tax rates enacted or substantively enacted at the reporting date. Current tax also includes any tax arising from dividends. Current tax assets and liabilities are offset only if certain criteria are met.

4.4.2 Deferred Tax

Deferred tax is recognized in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes.

Deferred tax is not recognized for Temporary differences on the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit nor loss. Deferred tax assets are recognized for unused tax losses. Unused tax credits and deductible temporary differences to the extent that it is probable that future taxable profits will be available against which they can be used.

Future taxable profits are determined based on the reversal of relevant taxable temporary differences. If the amount of taxable temporary differences is insufficient to recognize a deferred tax asset in full, then future taxable profits, adjusted for reversals of existing temporary differences, are considered, based on the business plans for the Company.

Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realized; such reductions are reversed when the probability of future taxable profits improves.

Unrecognized deferred tax assets are reassessed at each reporting date and recognized to the extent that it has become probable that future taxable profits will be available against which they can be used.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted at the reporting date, and reflects uncertainty related to income taxes, if any.

The measurement of deferred tax reflects the tax consequences that would follow from the manner in which the Company expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities. For this purpose, the carrying amount of investment property measured at fair value is presumed to be recovered through sale, and the Company has not rebutted this presumption.

Deferred tax assets and liabilities are offset only if certain criteria are met.

4.5 Inventories

Inventories are measured at the lower of cost and net realizable value. The cost of inventories is based on the weighted average cost principle and includes expenditure incurred in acquiring the inventories and bringing them to their existing condition and location.

Net realizable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.



4.6 Property, Plant and Equipment

4.6.1 Recognition and Measurement

Items of property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses/ revalued amount.

Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of self constructed assets includes the cost of materials and direct labor, any other costs directly attributable to bringing the assets to a working condition for their intended use, the costs of dismantling and removing the items and restoring the site on which they are located and capitalized borrowing costs. Purchased software that is integral to the functionality of the related equipment is capitalized as part of that equipment.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant, and equipment.

Gains and losses on disposal of an item of property, plant and equipment are determined by comparing the proceeds from disposal with the carrying amount of property, plant, and equipment, and are recognized net within other income in profit or loss.

4.6.2 Subsequent Measurement

Cost model

The Company applies the cost model to property, plant and equipment except for Generators and Distribution Equipment and Building and Oil Storage and records at cost of purchase or construction together with any incidental expenses thereon less accumulated depreciation and any accumulated impairment losses. Such costs include the cost of replacing part of the equipment when that cost is incurred, if the recognition criteria are met.

Revaluation model

The Company applies the revaluation model to the entire class of Generators and Distribution Equipment and Building and Oil Storage. Such properties are carried at a revalued amount, being their fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses. These assets of the Company are revalued with a sufficient frequency to ensure that the carrying amounts do not differ materially from the fair values at the reporting date. On revaluation of an asset, any increase in the carrying amount is recognized in 'other comprehensive income' and accumulated equity under, revaluation reserve or used to reverse a previous revaluation decrease relating to the same asset, which was charged to the statement of comprehensive income. In this circumstance, the increase is recognized as income to the extent of the previous write-down. Any decrease in the carrying amount is recognized as an expense in the statement of comprehensive income or debited in the other comprehensive income to the extent of any credit balance existing in the capital reserve in respect of that asset. The decrease recognized in other comprehensive income reduces the amount accumulated in equity under capital reserves. Each year, the difference between depreciation based on the revalued carrying amount of the asset charged to statement of profit or loss and depreciation based on the asset's original cost, net of tax, is reclassified from the property, plant and equipment revaluation surplus to retained earnings.

4.6.3 Subsequent Costs

The cost of replacing a part of an item of property, plant and equipment is recognized in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Company, and its cost can be measured reliably. The carrying amount of the replaced part is derecognized. The costs of the day-to-day servicing of property, plant and equipment are recognized in profit or loss as incurred.



4.6 Property, Plant and Equipment (Continued)

4.6.4 Depreciation

Depreciation is calculated over the depreciable amount, which is the cost of an asset, or other amount substituted for cost, less its residual value.

Depreciation is recognized in profit or loss on a straight-line basis over the estimated useful lives of each part of an item of property, plant and equipment, since this most closely reflects the expected pattern of consumption of the future economic benefits embodied in the asset. Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Company will obtain ownership by the end of the lease term.

The estimated useful lives for the current and comparative periods are as follows:

* Generation equipment	15 to 30 years
* Distribution equipment	15 to 30 years
* Buildings and oil storage	30 years
* Vehicles and launches	10 years
* Machinery and equipment	5 years
* Furniture and fitting	7 years
* Computers and equipment	3 years

Depreciation methods, useful lives and residual values are reviewed at each financial year-end and adjusted if appropriate.

A full month's depreciation is provided in the month of ready to use while, no depreciation is provided in the month of disposal.

4.6.5 Capital work-in-progress

Capital work-in-progress is stated at cost and includes all development expenditure and other direct costs attributable to such projects including borrowing costs capitalized. Capital work in progress is not depreciated until its completion of construction, and the asset is put into use upon which the cost of completed construction works is transferred to the appropriate category of property, plant, and equipment.

4.7 Intangible assets

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is their fair value at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and accumulated impairment losses. Internally generated intangibles, excluding capitalised development costs, are not capitalised and the related expenditure is reflected in profit or loss in the period in which the expenditure is incurred.



4. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

4.8 Financial Instruments

4.8.1 Recognition and initial measurement

Trade receivables and debt securities are initially recognized when they are originated. All other financial assets are initially recognized when the Company becomes a party to the contractual provisions of the instrument.

A financial asset (unless it is a trade receivable without a significant financing component) or financial liability is initially measured at fair value plus, for an item not at FVTPL (fair value through profit or loss), transaction costs that are directly attributable to its acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

4.8.2 Classification and subsequent measurement

Financial assets

On initial recognition, a financial asset is classified as measured at: amortized cost; FVOCI (fair value through other comprehensive income) - debt investment; FVOCI - equity investment; or FVTPL.

Financial assets are not reclassified subsequent to their initial recognition unless the Company changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the reporting period following the change in the business model.

A financial asset is measured at amortized cost if it meets both of the following conditions and is not designated as at FVTPL:

- * It is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- * Its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets- Business Model Assessment

The Company makes an assessment of the objective of the business model in which a financial asset is held at a portfolio level because this best reflects the way the business is managed and information is provided to the management.

Transfers of financial assets to third parties in transactions that do not qualify for de-recognition are not considered sales for this purpose, consistent with the Company's continuing recognition of the assets. Financial assets that are held for trading or are managed and whose performance is evaluated on a fair value basis are measured at FVTPL.

Financial assets - Assessment Whether Cash Flows are Solely Payments of Principal and Interest

For the purposes of this assessment, 'principal' is defined as the fair value of the financial asset on initial recognition. 'Interest' is defined as consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular period of time and for other basic lending risks and costs as well as a profit margin.

In assessing whether the contractual cash flows are solely payments of principal and interest, the Company considers the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition.



4. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

4.8.3 Financial assets - Subsequent measurement and gains and losses

Financial Assets at Amortized Cost

These assets are subsequently measured at amortized cost using the effective interest method. The amortized cost is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognized in profit or loss. Any gain or loss on de-recognition is recognized in profit or loss.

4.8.4 Financial liabilities - Classification, subsequent measurement gains and losses

Financial Liabilities are classified as measured at amortized cost or FVTPL. A financial liability is classified as at FVTPL if it is classified as held-for-trading, it is a derivative or it is designated as such on initial recognition. Financial Liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense are recognized in profit or loss. Other financial liabilities are subsequently measured at amortized cost using the effective interest method.

Interest Rate Benchmark Reform

When the basis for determining the contractual cash flows of a financial asset or financial liability measured at amortized cost changed as a result of interest rate benchmark reform, the Company updated the effective interest rate of the financial asset or financial liability to reflect the change that is required by the reform. A change in the basis for determining the contractual cash flows is required by interest rate benchmark reform if the following conditions are met:

- * the change is necessary as a direct consequence of the reform; and
- * the new basis for determining the contractual cash flows is economically equivalent to the previous basis - i.e. the basis immediately before the change.

When changes were made to a financial asset or financial liability in addition to changes to the basis for determining the contractual cash flows required by interest rate benchmark reform, the Company first updated the effective interest rate of the financial asset or financial liability to reflect the change that is required by interest rate benchmark reform.

After that, the Company applied the policies on accounting for modifications to the additional changes.

4.8.5 Derecognition

Financial assets

The Company de-recognizes a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of the ownership of the financial asset are transferred or in which the Company neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

The Company enters into transactions whereby it transfers assets recognized in its statement of financial position but retains either all or substantially all of the risks and rewards of the transferred assets. In these cases, the transferred assets are not de-recognized.



4. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

4.8 Financial Instruments (Continued)

4.8.5 Derecognition (Continued)

Financial liabilities

The Company de-recognizes a financial liability when its contractual obligations are discharged or cancelled or expire. The Company also de-recognizes a financial liability when its terms are modified and the cash flows of the modified liability are substantially different, in which case a new financial liability based on the modified terms is recognized at fair value. On de-recognition of a financial liability, the difference between the carrying amount extinguished and the consideration paid (including non-cash assets transferred or liabilities assumed) is recognized in profit or loss.

4.8.6 Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Company currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

4.9 Impairment

4.9.1 Non-derivative financial assets

Financial Instruments

The Company recognizes loss allowances for ECLs on financial assets measured at amortized cost. The Company measures loss allowances at an amount equal to lifetime ECLs, except for the bank balances for which credit risk (i.e., the risk of default occurring over the expected life of the financial instrument) has not increased significantly since initial recognition, which are measured at 12-month ECLs.

Loss allowances for trade receivables are always measured at an amount equal to lifetime ECLs. When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Company's historical experience and informed credit assessment that includes forward-looking information.

Lifetime ECLs are the ECLs that result from all possible default events over the expected life of a financial instrument.

12-month ECLs are the portion of ECLs that result from default events that are possible within the 12 months after the reporting date (or a shorter period if the expected life of the instrument is less than 12 months).

The maximum period considered when estimating ECLs is the maximum contractual period over which the Company is exposed to credit risk.



4. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

4.9 Impairment (Continued)

Measurement of ECLs

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all cash shortfalls (i.e., the difference between the cash flows due to the entity in accordance with the contract and the cash flows that the Company expects to receive). ECLs are discounted at the effective interest rate of the financial asset.

Credit-impaired financial assets

At each reporting date, the Company assesses whether financial assets carried at amortized cost are credit impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable data:

- * significant financial difficulty of the debtor;
- * a breach of contract such as a default;
- * it is probable that the debtor will enter bankruptcy or other financial reorganization;

Presentation of allowance for ECL in the statement of financial position

Loss allowances for financial assets measured at amortized cost are deducted from the gross carrying amount of the assets.

4.9.2 Non-financial assets

At each reporting date, the Company reviews the carrying amounts of its non-financial assets to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

For impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or Cash Generating Units (CGUs).

The recoverable amount of an asset or CGU is the greater of its value in use and its fair value less costs to sell. Value in use is based on the estimated future cash flows, discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU.

An impairment loss is recognized if the carrying amount of an asset or CGU exceeds its recoverable amount. Impairment losses are recognized in profit or loss. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognized.



4. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

4.10 Share Capital

Ordinary Shares

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of ordinary shares are recognized as a deduction from equity.

4.11 Employee Benefits

(a) Defined contribution plans

A defined contribution plan is a post-employment benefit plan under which the Company pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts.

(b) Defined benefit plans

A defined benefit plan is a post-employment benefit plan other than a defined contribution plan. The costs of the defined benefit plans are determined using an actuarial valuation. The actuarial valuation involves making assumptions about mortality rates, staff turnover, disability rate, retirement age, rate of discount, salary increments etc.

Remeasurements of the net defined benefit liability, which comprise actuarial gains and losses is recognized immediately in OCI. The Company determines the net interest expense on the net defined benefit liability for the period by applying the discount rate used to measure the liability, taking into account any changes in the net defined benefit liability during the period as a result of benefit payments. Net interest expense and other expenses related to defined benefit plans are recognized in profit or loss. During the year 2021, the Board of the Directors of the Company has decided to discontinue the Defined Benefit Obligation scheme with effective from June 1, 2021 and a new policy has been approved by the Board of Directors effective from September 1, 2023.

(c) Short-term benefits

Short-term employee benefit obligations of the Company are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognized for the amount expected to be paid under short-term cash bonus if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

4.12 Provisions

A provision is recognized if, as a result of a past event, the Company has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The unwinding of the discount is recognized as finance cost.



4. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

4.13 Leases

At inception of a contract, an entity shall assess whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

As a lessee

At commencement or on modification of a contract that contains a lease component, the Company allocates the consideration in the contract to each lease component on the basis of its relative stand-alone prices. However, for the leases of property the Company has elected not to separate non-lease components and account for the lease and non-lease components as a single lease component.

The Company recognizes a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term, unless the lease transfers ownership of the underlying asset to the Company by the end of the lease term or the cost of the right-of-use asset reflects that the Company will exercise a purchase option. In that case the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain re-measurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, and the Company's incremental borrowing rate.

Generally, the Company uses its incremental borrowing rate as the discount rate. The Company determines its incremental borrowing rate by obtaining interest rates from various external financing sources and makes certain adjustments to reflect the terms of the lease.

The lease payments included in the measurement of the lease liability comprise the following:

* fixed payments, including in-substance fixed payments.

* variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;

* amounts expected to be payable by the lessee under residual value guarantees;

* the exercise price of a purchase option if the lessee is reasonably certain to exercise that option and payments of penalties for terminating the lease, if the lease term reflects the lessee exercising an option to terminate the lease.



4. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

4.13 Leases (Continued)

The lease liability is measured at amortized cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Company's estimate of the amount expected to be payable under a residual value guarantee, if the Company changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

The Company presents right-of-use assets that do not meet the definition of investment property as separately and lease liabilities separately in the statement of financial position.

Short-term Leases and Leases of Low-value Assets

The Company has elected not to recognize right-of-use assets and lease liabilities for leases of low-value assets and short-term leases. The Company recognizes the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

4.14 Events Occurring After the Reporting Date

The materiality of the events occurring after the reporting date has been considered and appropriate adjustments and provisions have been made in the financial statements wherever necessary.

4.15 Fair Value Measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date in the principal or, in its absence, the most advantageous market to which the Company has access at that date. The fair value of a liability reflects its non-performance risk. A number of the Company's accounting policies and disclosures require the measurement of fair values, for both financial and non-financial assets and liabilities.

When one is available, the Company measures the fair value of an instrument using the quoted price in an active market for that instrument. A market is regarded as 'active' if transactions for the asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis.

If there is no quoted price in an active market, then the Company uses valuation techniques that maximize the use of relevant observable inputs and minimize the use of unobservable inputs. The chosen valuation technique incorporates all of the factors that market participants would take into account in pricing a transaction. If an asset or a liability measured at fair value has a bid price and an ask price, then the Company measures assets and long positions at a bid price and liabilities and short positions at an ask price.



4. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

4.15 Fair Value Measurement (Continued)

The best evidence of the fair value of a financial instrument on initial recognition is normally the transaction price - i.e. the fair value of the consideration given or received. If the Company determines that the fair value on initial recognition differs from the transaction price and the fair value is evidenced neither by a quoted price in an active market for an identical asset or liability nor based on a valuation technique for which any unobservable inputs are judged to be insignificant in relation to the measurement, then the financial instrument is initially measured at fair value, adjusted to defer the difference between the fair value on initial recognition and the transaction price. Subsequently, that difference is recognized in profit or loss on an appropriate basis over the life of the instrument but no later than when the valuation is wholly supported by observable market data or the transaction is closed out.

4.16 Defined Contribution Plan

Employees are eligible for Maldives retirement pension scheme in line with the respective statutes and regulations. The Company contributes 7% for Maldivian employees to Maldives Retirement Pension Scheme.

4.17 Other Liabilities and Provision

All known liabilities have been accounted for in preparing the financial statements. The materiality of the events after the reporting period have been considered and appropriate adjustments and provisions have been made in the financial statement where necessary.

Liabilities classified as current liabilities in the statement of financial position are those which fall due for payment on demand or within one year from the end of the reporting period. Non-current liabilities are those balances, which fall due after one year from the end of the reporting period.

Provisions are recognized when the Company has a present obligation (legal or Constructive) as a result of a past event. It is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the Company expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognized as a separate asset, but only when the reimbursement is virtually certain.

The expense relating to any provision is presented in the statement of comprehensive income of any reimbursement.

4.18 Government Grant

Government grants are recognised where there is reasonable assurance that the grant will be received and all attached conditions will be complied with. When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the related costs, for which it is intended to compensate, are expensed. When the grant relates to an asset, it is recognised as income in equal amounts over the expected useful life of the related asset.

When the Company receives grants of non-monetary assets, the asset and the grant are recorded fair value of the asset and released to profit or loss over the expected useful life of the asset, based on the pattern of consumption of the benefits of the underlying asset.



5 NEW AND AMENDED STANDARDS AND INTERPRETATIONS

The Company applied for the first-time certain standards and amendments, which are effective for annual periods beginning on or after 1 January 2025 (unless otherwise stated). The Company has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

5.1 Lack of exchangeability – Amendments to IAS 21

For annual reporting periods beginning on or after 01 January 2025, Lack of exchangeability – Amendment to IAS 21 the effect of changes in foreign exchange rates specifies how an entity should assess whether a currency is exchangeable and how it should determine a spot exchange rate when exchangeability is lacking. The amendments also require disclosure of information that enables users of its financial statements to understand how the currency not being exchangeable into the other currency affects, or is expected to affect, the entity's financial performance, financial position and cash flows.

The amendment did not expect to have a material impact on the Company's financial statement.

5.2 STANDARDS ISSUED BUT NOT YET EFFECTIVE

5.2.1 IFRS 18 Presentation and Disclosure in Financial Statements

In April 2024, the IASB issued IFRS 18, which replaces IAS 1 Presentation of Financial Statements. IFRS 18 introduces new requirements for presentation within the statement of profit or loss, including specified totals and subtotals. Furthermore, entities are required to classify all income and expenses within the statement of profit or loss into one of five categories: operating, investing, financing, income taxes and discontinued operations, whereof the first three are new.

The standard requires disclosure of newly defined management-defined performance measures, subtotals of income and expenses, and it also includes new requirements for aggregation and disaggregation of financial information based on the identified 'roles' of the primary financial statements (PFS) and the notes.

In addition, narrow-scope amendments have been made to IAS 7 Statement of Cash Flows, which include changing the starting point for determining cash flows from operations under the indirect method, from 'profit or loss' to 'operating profit or loss' and removing the optionality around classification of cash flows from dividends and interest. In addition, there are consequential amendments to several other standards.

IFRS 18, and the amendments to the other standards, are effective for reporting periods beginning on or after 1 January 2027, but earlier application is permitted and must be disclosed. IFRS 18 will apply retrospectively.

5.2.2 Amendments to the Classification and Measurement of Financial Instruments—Amendments to IFRS 9 and IFRS 7

In May 2024, the IASB issued Amendments to IFRS 9 and IFRS 7, Amendments to the Classification and Measurement of Financial Instruments (the Amendments). The Amendments include:

- A clarification that a financial liability is derecognised on the 'settlement date' and the introduction of an accounting policy choice (if specific conditions are met) to derecognise financial liabilities settled using an electronic payment system before the settlement date.
- Additional guidance on how the contractual cash flows for financial assets with environmental, social and corporate governance (ESG) and similar features should be assessed.
- Clarifications on what constitute 'non-recourse features' and what are the characteristics of contractually linked instruments.
- The introduction of disclosures for financial instruments with contingent features and additional disclosure requirements for equity instruments classified at fair value through other comprehensive income (OCI).



5.2 STANDARDS ISSUED BUT NOT YET EFFECTIVE (CONTINUED)

The Amendments are effective for annual periods starting on or after 1 January 2026 with early adoption permitted for classification of financial assets and related disclosures only. The Company does not anticipate that the amendments will have a material effect on the Company's financial statements.

5.2.3 Annual Improvements to IFRS Accounting Standards - Volume 11

In July 2024, the IASB issued nine narrow scope amendments as part of its periodic maintenance of IFRS accounting standards. The amendments include clarifications, simplifications, corrections or changes to improve consistency in IFRS 1 First-time Adoption of International Financial Reporting Standards, IFRS 7 Financial Instruments: Disclosure and its accompanying Guidance on implementing IFRS 7, IFRS 9 Financial Instruments, IFRS 10 Consolidated Financial Statements and IAS 7 Statements of Cash Flows.

The amendments will be effective for reporting periods beginning on or after 1 January 2026. Earlier application is permitted and must be disclosed.

The amendments are not expected to have a material impact on the Company's financial statements.



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6 Property, Plant and Equipment

6.1 Cost/Valuation	Balance As at 1-Jan-25	Additions	Disposals / Transfers	Balance As at 31-Dec-25
Generators and Distribution Buildings and Oil Storage Water Bottling Plant Vehicle and launches Machinery and Equipment Furniture and Fittings Computer Systems Capital Work in Progress (Note 6.2)	2,973,173,615 1,045,987,614 151,934,131 53,466,629 225,717,131 14,232,786 37,672,184 386,324,460	251,473,649 21,262,559 1,281,219 3,731,461 14,036,122 1,579,785 3,543,142 379,653,674	(129,032) (9,387) - - (2,506,743) (511,763) (2,812,313) (266,000,712)	3,224,518,232 1,067,260,786 153,215,350 57,198,090 237,246,510 15,300,800 36,403,023 512,157,322
	4,900,568,572	676,781,491	(271,969,950)	5,305,350,113
Depreciation	Balance As at 1-Jan-25	Charge for the year/ impairment	Disposals	Balance As at 31-Dec-25
Generators and Distribution Buildings and Oil Storage Water Bottling Plant Vehicle and launches Machinery and Equipment Furniture and Fittings Computer Systems	159,535,667 42,566,873 44,528,776 32,663,140 146,312,545 8,751,153 30,926,109	170,819,885 45,135,538 8,296,876 4,107,602 20,356,125 1,319,941 4,831,346	(96,559) (3,510) - - (2,456,817) (505,632) (2,804,471)	330,285,002 87,698,901 52,827,652 36,970,742 164,103,999 9,560,462 32,752,984
	465,484,283	254,621,213	(5,860,834)	714,244,742
Net Book Value	4,435,024,309			4,591,055,371
6.2 Work in Progress	Balance As at 1-Jan-25	Additions	Disposals / Transfers	Balance As at 31-Dec-25
Transmission & distribution Combustion power plant POISED project SCADA project Other projects	209,165,822 26,451,695 26,202,800 1,058,232 135,446,511	308,016,962 18,335,064 4,389 53,478,178	(208,562,339) (13,097,681) - (44,340,495)	308,620,449 31,690,278 26,207,169 1,056,232 144,566,194
	388,324,460	379,833,674	(266,000,712)	512,157,322

6.3.1 The value of fully depreciated property, plant and equipment as at December 31, 2025 amounted to MVR 187,770,476.

6.4 Generators and Distribution Equipment, Building and Oil Storage of the Company were revalued on 31 December 2023 by W&F/Chambers Valuers, an independent valuer with recognised and relevant qualifications, in reference to depreciated replacement cost method by analyzing information provided by the client. The results of such revaluation were incorporated in these financial statements. The Company recognized revaluation gain amounting MVR 728,588,898/- as at 31 December 2023.

Fairvalue technique, inputs and relationship with fair value

Property	Fair Value measurement using Significant unobservable inputs (Level 3)	Sensitivity	Fair value technique
Generators and Distribution Equipment	Replacement cost	Estimated fair value would increase/decrease if a unit price increase/decrease	
Disposals made in the year 2022, however, have not accounted in the system. Therefore, have made prior year adjustments by adjusting	Rate per square metre of Building: MVR 1,380 - MVR 6700	Estimated fair value would increase/decrease if rate per sq foot increase/decrease	Depreciated replacement method

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6 Property, Plant and Equipment

6.5 Cost/Valuation	Balance As at 1-Jan-25	Additions	Revaluation Surplus	Transfers on revaluation	Disposals / Transfers	Balance As at 31-Dec-25
Generators and Distribution Equipment Buildings and Oil Storage Water Bottling Plant Vehicle and launches Machinery and Equipment Furniture and Fittings Computer Systems Capital Work in Progress	2,839,064,788 1,020,363,513 159,740,609 52,763,196 209,349,699 12,859,171 42,787,818 337,642,367	137,134,278 27,261,044 - 729,827 16,875,688 1,867,758 3,237,495 307,688,908	- - - - - - - -	- - - - - - - -	(3,025,452) (1,636,943) (7,806,478) (26,194) (508,256) (494,132) (8,353,119) (246,906,836)	2,973,173,615 1,045,987,614 151,934,131 53,466,629 225,717,131 14,232,797 37,672,184 386,324,460
	4,674,471,161	494,794,798	-	-	(268,767,498)	4,900,508,551
6.6 Depreciation	Balance As at 1-Jan-25	Charge for the year/ impairment	Transfer on Revaluation	Disposals	Balance As at 31-Dec-25	
Generators and Distribution Equipment Buildings and Oil Storage Water Bottling Plant Vehicle and launches Machinery and Equipment Furniture and Fittings Computer Systems	- - 40,217,088 28,909,212 127,827,451 8,020,996 28,611,478	161,947,835 44,203,816 8,254,588 3,973,035 10,298,489 1,186,515 4,197,955	- - - - - - -	(2,412,198) (1,636,943) (3,942,901) (19,107) (613,396) (456,056) (1,863,323)	159,535,667 42,566,873 44,528,775 32,663,140 146,312,545 8,751,153 30,926,110	
	233,585,925	242,862,233	-	(10,963,895)	465,484,263	
Net Book Value	4,440,885,236				4,435,024,288	
6.7 Intangible Assets			Balance As at 1-Jan-25	Additions	Balance As at 31-Dec-25	
Software			26,741,990	682,593	27,424,543	
			26,741,990	682,593	27,424,543	
Amortisation			Balance As at 1-Jan-25	Charge for the year/ impairment	Balance As at 31-Dec-25	
Software			-	5,442,270	5,442,270	
Net book value			-	5,442,270	21,982,273	
7 Right of Use Assets			Balance As at 1-Jan-25	Additions	Balance As at 31-Dec-25	
Land and Buildings			148,968,414	-	148,968,414	
			148,968,414	-	148,968,414	
7.2 Amortisation			Balance As at 1-Jan-25	Charge for the year/ impairment	Balance As at 31-Dec-25	
Land and Buildings			24,738,276	4,318,275	29,056,551	
			24,738,276	4,318,275	29,056,551	
Net Book Value			124,230,138	-	119,913,863	

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STATE ELECTRIC COMPANY LIMITED
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7 Right of Use Assets (Continued)

The Company have the following lease contracts as of December 31, 2025. Incremental borrowing rate is 9.5%.

Lease	Agreement Date	Lease Start Date	Lease End Date	Lease Period
Thilafushi Land	2/17/2013	1/1/2012	12/31/2026	15 Years 8 Years, 8 Months and 29 Days
Gulhifalhu Power House	3/28/2017	3/28/2017	12/25/2025	Months and 29 Days
Hulhumale Part 1	3/31/2016	4/1/2009	3/31/2034	25 Years
Hulhumale Part 2	8/21/2016	8/21/2016	8/20/2066	50 Years
Hulhumale Power House	3/23/2010	7/1/2004	7/1/2029	25 Years
Hulhumale Apollo Tower	3/24/2022	3/24/2022	3/23/2042	20 Years
Male and Villimale Power House	9/5/2012	9/5/2012	9/5/2111	99 Years

8 Financial Asset (STELCO Hiya)

8.1 As per the agreement dated November 15, 2017 between STELCO ("Company") and Housing Development Corporation Limited ("HDC"), the Company was assigned to develop a two residential apartments blocks in Hulhumale phase II plots no. N3-35(B), N3-35(C) by HDC.

According to the agreement, HDC granted the exclusive rights to construct, develop and sell residential units under the project in the designated land area to the Company. The Company agreed to finance the construction and development of the project and to sell the residential units developed under the project to eligible STELCO staff. It was the sole responsibility of the Company to raise and manage the finance required for the development of the project and HDC shall not be liable towards any party under any circumstances.

During the year 2022, sale and purchase agreements were signed between the staffs and STELCO for the sales of the apartments. As per the agreement, apartment handover date was January 1, 2023.

The employees eligible to obtain a Hiya flat were supposed to pay a down payment and the remaining payment is to be paid on installment basis over 18-24 years. The interest rate assigned for deferred payment was computed as 4%. The difference between the market rate of interest (9% p.a) and the concessionary rate of 4% was identified in statement of Comprehensive Income as a staff benefit during year 2023.

8.2 Financial Asset

	31-Dec-25 MVR	31-Dec-24 MVR
Opening balance as at 01 January	328,647,011	334,785,236
Add: Fine income accrued for the year	1,163,108	1,404,073
Add: Interest income accrued for the year	29,350,188	29,946,304
Less: Repayments by tenants during the year	(37,120,554)	(37,488,602)
Closing balance as at 31 December	322,039,753	328,647,011

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	31-Dec-25 MVR	31-Dec-24 MVR
9 Inventories		
Fuel	65,502,410	40,706,664
Spares, cables and consumables	369,727,149	374,483,192
Stationary	1,005,195	1,101,181
Lubricating oil	7,802,802	5,278,700
Goods in transit	15,954,647	
Provision for Slow Moving Inventories	Note 9.1	
Total	444,127,585	437,524,594
	(135,574,542)	(123,307,829)
	308,553,044	314,216,765

9.1 Provision for Slow Moving Inventories

As at 1st January	123,307,829	126,307,182
Increase / (Decrease) in provision	12,266,713	(2,999,353)
As at 31st December	135,574,542	123,307,829

Provision for Inventory Policy was approved by the board of directors on December 28, 2021. The provision against fast, slow and non moving categories of inventories for the year 2025 has been calculated based on the criteria defined in the policy.

	31-Dec-25 MVR	31-Dec-24 MVR
10 Trade and Other Receivables		
Accounts receivable	456,771,000	488,176,900
Less: Provision for doubtful debts	Note 10.1	
	(96,209,009)	(88,450,585)
	360,461,991	399,726,405
Prepayments	46,532,875	62,210,373
Other receivables	11,651,786	22,950,495
	58,184,661	85,160,868
Total	421,646,652	484,887,273

10.1 Provision for Impairment of Trade Receivables

As at 1st January	88,450,585	88,364,991
Recognized during the year	7,556,424	85,584
As at 31st December	96,009,009	88,450,585

10.2 Due from Related Parties

Indira Gandhi Memorial Hospital	4,391,440	10,123,168
Male Water and Sewage Company (Private) Limited	24,250,715	12,274,563
State Trading Organisation PLC	8,977,209	4,886,360
Maldives Transport and Contracting Company PLC	7,760,259	10,160,083
Maldives Customs Services	1,052,728	1,636,239
Maldives Industrial Fisheries Company Limited	1,404,596	401,532
Bank of Maldives PLC	1,090,404	862,137
Public Service Media	163,253,250	136,295,821
Maldives Road Development Corporation Limited	14,055,801	1,890,589
National Centre For the Arts	2,229,764	1,679,631
Housing Development Corporation Limited	33,493,379	26,280,741
National Social Protection Agency	60,065	115,969
Maldives Port Limited	1,863,872	14,707,978
Ministry of Finance and Planning	333,299,517	242,203,638
Male City Council	53,879,430	42,372,975
Ministry of National Planning Housing and Infrastructure	43,430,901	48,264,741
Local Government Authority	55,189	70,427
Fanaka Corporation Limited	14,964,402	3,383,051
Ministry of Climate Change, Environment and Energy	18,053,880	17,713,271
Other Government Owned Organisations	221,018,570	204,407,222
Total	948,585,467	773,849,736

Provision for impairment loss	Note 10.3	
Total	(161,235,270)	(188,438,353)
	787,350,197	585,411,383

10.3 Provision for Impairment Loss

As at 1st January	188,438,553	123,785,326
(Reversal)/Recognised during the year	(27,203,083)	64,653,027
As at 31st December	161,235,270	188,438,353

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	31-Dec-25 MVR	31-Dec-24 MVR
11 Cash and Cash Equivalent		
Cash at bank	87,794,472	56,397,839
Cash in hand	3,245,347	3,008,887
Cash and bank balance in statement in financial position	91,039,819	59,406,726
Bank overdraft	99,108,566	-
Cash and Cash Equivalent in statement in cashflow	(8,068,747)	59,406,726

12 Share Capital		
Issued share capital 150 ordinary shares of MVR 1,000,000 each	150,000,000	150,000,000
Total	150,000,000	150,000,000

12.1 The total authorised number of ordinary shares is 150 shares (2024: 150 shares) with a par value of MVR 1,000,000 per share (2024: MVR 1,000,000 per share). The issued and fully paid share capital comprises of 150 (2024: 150) ordinary shares of MVR 1,000,000 each.

12.2 Dividends and voting rights
The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to vote per share at the shareholders' meetings of the Company. Subsequent to the reporting date the Company has declared dividend amounting to MVR143,218,127 in respect of profit earned in financial year 2025 (2024: MVR 108,845,423).

13 Revaluation reserve		
As at 1st January	694,153,190	742,878,751
Transfer to Retained earnings (Note 13.2)	(68,906,004)	(68,906,004)
Deferred tax transferred to retained earnings	10,335,901	10,335,901
Transfer of disposed assets	-	(182,892)
Deferred tax transferred to retained earnings	-	27,434
As at 31st December	625,583,087	684,153,190

13.2 Transfer of Revaluation Surplus to Retained Earnings
Revaluation surplus is realised to retained earnings on the basis of utilization of the asset. An amount equal to the difference between the depreciation based on the revised carrying amount of the asset and the depreciation based on the asset's original cost is transferred from revaluation surplus (net of deferred tax) to retained earnings on an annual basis.

14 Capital Contribution		
As at 1st January	905,473,042	905,473,042
Grant converted to capital	11,550,886	-
As at 31st December	917,023,928	905,473,042

The Company has received a capital contribution amounted to MVR 246,650,839 from the Ministry of Finance and Treasury of the Republic of Maldives during the period of 2017 to 2020 for the construction and installation of Hulhumale' Power Plant (5th Power Project) and MVR 154,007,552 for repayment of the loan obtained from China Exim bank for construction of the Hulhumale' Power Plant (5th Power Project). Further, MVR 181,716,143 were received in 2018, 2019 and 2020 for the installation of greater Male' Grid connection.

During the year 2021, the Company has received an additional MVR 92,856,020 for greater Male' Grid Connection Project and MVR 66,075,213 for repayment of the loan obtained from China Exim bank for construction of the Hulhumale' Power Plant (5th Power Project). During the year 2022, the Company has received an additional MVR 45,096,838 for greater Male' Grid Connection Project and MVR 65,030,438 for repayment of the loan obtained from China Exim bank for construction of the Hulhumale' Power Plant (5th Power Project).

During the year 2023, the Company has received an additional MVR 54,000,000 for repayment of the loan obtained from China Exim bank for construction of the Hulhumale' Power Plant (5th Power Project). These amounts have been considered as capital contribution from Ministry of Finance since Ministry of Finance provides these contributions at its capacity of Shareholder of the Company.

During the year 2025, The MOFT waived off MVR 11,550,886/ which was provisionally accrued as interest expense related to loans granted by MOFT. The amount waived off have been considered as capital contribution.

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	31-Dec-25 MVR	31-Dec-24 MVR
15 Borrowings		
As at 1st January	2,829,082,001	2,917,869,405
Loans obtained during the year	-	32,948,078
Interest for the year	52,683,873	68,964,700
Repayments during the year	(159,854,823)	(149,790,996)
Interest paid during the year	(52,683,873)	(37,009,186)
Converted to capital (Note 14)	(11,550,886)	-
As at 31st December	2,677,876,492	2,829,082,001

15.1 Maturity Analysis

Non- Current		
Loan and borrowings	1,750,843,681	1,889,118,902
	1,750,843,681	1,889,118,902

Current		
Loan and borrowings	927,032,811	939,963,099
	927,032,811	939,963,099

Total borrowings	2,677,876,492	2,829,082,001
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15.2 Terms and repayment schedule

Source of finance	Purpose to Finance	Interest Rate		Maturity	Carrying Amount	
		2025	2024		31-Dec-25 MVR	31-Dec-24 MVR
Ministry of Finance *	Third Power System	3%*	0%*	01-Aug-21	130,042,977	130,042,977
Ministry of Finance *	Third Power System	3%*	0%*	01-May-24	124,743,553	124,743,553
Ministry of Finance *	Third Power System	3%*	0%*	01-Sep-24	132,077,842	132,077,842
Ministry of Finance *	54V Generator set	3%*	0%*	15-Feb-16	52,279,303	60,231,094
Ministry of Finance *	Second Power System	3%*	0%*	31-Jul-25	84,436,686	84,436,686
Ministry of Finance *	Power System	3%*	0%*	01-Sep-18	17,995,791	21,594,286
Ministry of Finance (Nordex Bank Denmark)	Fourth Power System	4.25% & 8.5%	4.25% & 8.5%	30-Sep-35	1,287,824,888	1,287,824,888
Ministry of Finance *	POISED Project	3%*	0%*	15-May-33	215,285,640	215,285,640
Exim Bank of China	Fifth Power Project	2% + 6 Months SOFR		31-Jul-31	601,277,693	739,552,314
MBB MQAF	Peak Handling	8%		30-Jun-24	31,933,619	33,312,421
					2,677,876,492	2,829,082,001

*With effect from 1st January 2023 the Ministry of Finance suspended charging interest on these loans.

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15.3 Bank Borrowings

All of the above Loans (except for MIB - MQAF) have been secured by a guarantee from Government of Maldives.

The Ministry of Finance and Treasury ("MOFT") through its letter dated February 4, 2019, has taken over the settlement of these loans and instructed the Company to transfer the loan balances (including accrued interest) as a capital contribution. However, part of the transaction has been finalized by the parties for the year ended December 31, 2024.

The Company entered subsidiary loan agreement on April 2, 1998, between Ministry of Finance and Treasury for the amount of MVR 80,702,185 at an interest rate of 8% for the purpose of Third Power System Development Project. This loan is to be repaid in 40 installments on 01 February and 01 August each year.

The Company entered subsidiary loan agreement on August 27, 2003, between Ministry of Finance and Treasury for the amount of MVR 60,396,877 at an interest rate of 8% for the purpose of Third Power System Development Project. This loan is to be repaid in 40 installments on 01 May and 01 November each year.

The Company entered subsidiary loan agreement on June 9, 1998 between Ministry of Finance and Treasury for the amount of MVR 64,634,001 at an interest rate of 8% for the purpose of Third Power System Development Project. This loan is to be repaid in 40 installments on 01 February and 01 August each year.

The Company entered subsidiary loan agreement on February 15, 1998, between Ministry of Finance and Treasury for the amount of MVR 41,246,314 at an interest rate of 8% for the purpose of acquisition of 5.4Mv Generator Set. This loan is to be repaid in 30 installments on 15 February and 15 August each year.

The Company entered subsidiary loan agreement on April 11, 1992, between Ministry of Finance and Treasury for the amount of MVR 105,084,231 at an interest rate of 8% for the purpose of Second Power System Project. This loan is to be repaid in 34 installments on 31 January and 31 July each year.

The Company entered subsidiary loan agreement on March 10, 1996, between Ministry of Finance and Treasury for the amount of MVR 59,622,880 at an interest rate of 8% for the purpose of Power System Development Project. This loan is to be repaid in 35 installments on 01 March and 01 September each year.

DANIDA grant and Nordea Bank loan agreement signed between Nordea Bank Denmark A/S and Government of Maldives on January 15, 2009 for a loan amount of EUR 18,140,000 and grant amount of EUR 6,960,000. The loan was entered to for the purpose of Fourth Power System Development Project.

Subsidiary loan terms proposed by the Government of Maldives are as follows.

1. Component 1: Interest bearing portion - Nordea Loan Funds and Fees of EUR 23,534,579.78 at an interest rate of 8.5% p.a. with loan period of 27 years (grace period of 7 years) and first repayment date on March 31, 2016.

2. Component 2: Interest bearing portion - DANIDA Grant Funds of EUR 4,289,568.02 at an interest rate of 4.25% p.a. with loan period of 27 years (grace period of 7 years) and first repayment date on March 31, 2016.

The Company entered subsidiary loan agreement on August 10, 2015, between Ministry of Finance and Treasury for the amount of MVR 150,847,779 at an interest rate of 8% for the purpose of Preparing Outer Island for Sustainable Energy Development Project. This loan is to be repaid in 30 installments on 15th May and 15th November each year.

The Company entered loan agreement on May 28, 2015, between Export-Import Bank of China (Exim Bank) and Bank of China Limited for the amount of USD 79,946,000 for the purpose of Fifth Power Development Project. This loan is to be repaid in 24 installments on 21 January and 21 July each year.

The Company entered into a loan agreement with Maldives Islamic Bank during the year for purchasing 1500kVA package substation as a diminishing Musharakah financing equivalent to 70% of shares. The tenure is 06 months from the date of delivery of the asset at a rate of 8%. The Company will obtain the full ownership of the asset over the period after repayment at the termination of the financing arrangement.

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STATE ELECTRIC COMPANY LIMITED
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16 Lease Liability

Non-current
Lease liability
Total

31-Dec-25	31-Dec-24
MVR	MVR
147,101,084	138,317,987
147,101,084	138,317,987

Current
Lease liability
Total

2,076,623	1,908,006
2,076,623	1,908,006

16.1 Movement of lease liability

As at 1st January
Additions of lease liabilities
Interest expense for the year
Repayment during the year
As at 31st December

140,225,993	139,393,121
-	2,599,811
13,182,418	13,211,067
(4,230,704)	(14,978,926)
149,177,707	140,225,993

16.2 Maturity Analysis of Undiscounted Future Lease Payments are as follows:

Less than one year
Between two and five years
More than five years
Total

2,076,623	1,908,006
5,356,727	5,784,437
141,744,357	132,533,551
149,177,707	140,225,993

17 Deferred Income

As at 1st January
Amortisation
As at 31st December

29,220,548	30,461,187
(1,240,639)	(1,240,639)
27,979,909	29,220,548

17.1 Deferred income comprises of grants received from the Ministry of Finance and Treasury of the Republic of Maldives. An amount of MVR 28,287,089 was received in 2006 for the installation of 6 sets of 1250 k Diesel Generators. During the year 2020, the Company received MVR 34,490,853 for construction of Peak Handling Project and these grants are amortized over the useful life of the assets.

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STATE ELECTRIC COMPANY LIMITED
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	31-Dec-25 MVR	31-Dec-24 MVR
18 Defined benefit Obligation		
As at 01st January	36,045,487	33,490,495
Amount recognised in Profit or Loss		
Current service cost for the year	1,800,525	1,486,874
Interest cost for the year	1,907,386	1,540,563
	41,843,400	36,517,932
Amount recognised in Other Comprehensive Income		
Actuarial gain on obligation	20,951,792	5,029,337
Payments during the year	(4,321,185)	(3,501,782)
As at 31st December	58,474,007	38,045,487
18.2 The Company has engaged a qualified actuary to estimate the retirement benefit obligation. The project unit credit method is used to determine the present value of the defined benefit obligation. Key assumption used in the calculation are as follows:		
Expected salary increment	3.14%	2.87%
Discount rate	4.00%	7.00%
Staff turnover factor	3.72%	3.69%
18.3 Sensitivity analysis for the key assumptions		
Impact of the change in discount rate		
Present value of obligation at the end of the period	58,474,007	38,045,487
Impact due to increase of 0.5%	(2,583,562)	(2,236,835)
Impact due to decrease of 0.5%	2,562,118	2,658,896
Impact of the change in salary increase		
Present value of obligation at the end of the period	58,474,007	38,045,487
Impact due to increase of 0.5%	2,580,641	2,322,601
Impact due to decrease of 0.5%	(2,573,622)	(2,527,601)
18.4 Maturity profile	up to 2 years MVR	3 to 5 years MVR
	8,862,948	11,716,379
		Over 5 years MVR
		37,877,680
19 Contractor Payable		
The Company has entered into an agreement with Dongfang Electricity International Corporation ("DEC") to construct a power interconnect network project between Male and Hulhumale via a bridge on February 12, 2018 for a contract price of USD 45,619,736. Contract is payable over the period of 8 years based on the percentage of completion of the project. The contractual cashflows have been discounted at a rate of 4.8%.		
During the year 2023, the Company received an additional claim from Dongfang Electricity International Corporation ("DEC") on account of project delays and extra work requested by the Company amounting to USD 7,888,165.97. Based on the settlement agreement entered on September 14, 2023, with DEC for the settlement of claim is to be made by 36 monthly instalments starting from 1st October 2023. The contractual cashflows have been discounted at a rate of 9%.		
19.1 Breakdown of Contractor Payable		
As at 1st January	268,034,882	327,922,520
Interest charge during the year	7,150,901	19,278,118
Repayment during the year	(78,656,900)	(82,206,948)
Fine accrued due to delays	-	3,040,892
As at 31st December	196,528,883	268,034,882
Non-Current		
Contractor payable	-	128,568,005
Total	-	128,568,005
Current		
Contractor payable	196,528,883	139,466,877
Total	196,528,883	139,466,877
20 Trade and Other Payables		
Trade payables	205,325,024	82,624,663
Accrual expenses	30,667,497	5,140,342
Dividend Payable to Ministry of Finance	152,845,423	44,000,000
Retention payable	8,908,478	8,907,569
Deposit received	3,735,274	3,968,311
Other payables	14,188,951	17,333,939
Total	415,793,647	152,024,324

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STATE ELECTRIC COMPANY LIMITED
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	31-Dec-25 MVR	31-Dec-24 MVR
20.1 Dividend Payable to Ministry of Finance		
As at 1st January	44,000,000	44,000,000
Dividend declared during the year	108,845,423	-
As at 31st December	152,845,423	44,000,000
21 Due to Related Parties		
State Trading Organisation PLC	130,541,517	176,999,543
Waste Management Corporation	26,003,492	22,881,483
Maldives Transport and Contracting Company PLC	5,017,601	6,650,719
Male Water and Sewerage Company Limited	370,875	276,105
Driveh Raagynge Gulhun PLC	2,808,694	1,642,841
Other Government owned Organizations	1,187,218	1,500,646
Total	165,999,398	209,951,337
22 Revenue		
The breakdown of the revenue is as follows:		
Electricity revenue	3,119,522,941	3,021,398,182
Non-electricity revenue	176,822,591	166,314,961
Water and sewerage revenue	45,950,481	24,387,111
Total	3,341,296,013	3,212,100,254
22.1 Non-electricity revenue include revenue from sale of electronic equipment and other electrical services provided for customers.		
23 Other income		
Amortization of deferred income - Government grant amortization	1,240,630	1,240,630
Rental income	599,328	2,086,918
Miscellaneous income	1,916,701	231,513
Writeback of payables	8,322,626	17,686,610
Exchange gain	-	1,489,048
Reversal of provision for slow and Non-moving inventories	-	2,995,332
	12,079,284	25,738,060

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STATE ELECTRIC COMPANY LIMITED
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		31-Dec-25 MVR	31-Dec-24 MVR
24 Cost of Revenue			
Direct Expenses		2,236,021,595	2,220,743,289
Direct Labour		388,343,548	282,201,940
Total		2,624,365,143	2,508,945,229
25 Administrative Expenses			
Personnel cost	Note 25.1	174,473,187	240,394,245
Service Cost on retirement benefit obligation		3,081,052	3,027,437
Bank charges		4,831,348	36,974,450
Fines		-	12,186,757
Provision for slow and Non-moving inventories		5,667,842	-
Unclaimed GST		12,266,712	15,544,029
Repair and maintenance		7,027,708	14,086,890
Depreciation/impairment of Property Plant and equipment		7,036,418	10,643,258
Amortization of Right of Use Asset		-	4,218,243
Directors' remuneration		894,680	829,834
Rent expenses		1,254,292	572,563
Loss on disposal of FA		94,296	4,478,267
Other expenses		176,223,457	119,379,572
Write off expense		-	1,779,865
Total		392,650,970	464,115,210
25.1 Personnel costs			
Staff salaries and wages		208,682,565	187,362,136
Staff allowances		222,150,452	202,514,366
Overtime expenses		86,906,335	80,857,329
Employer's contribution to government pension fund		14,552,570	13,408,375
Staff medical expenses		12,036,202	10,590,904
Employee retirement benefits		960,975	-
Other staff expenses		17,527,636	27,862,074
Total		662,816,735	622,696,184
Cost of sales portion		388,343,548	282,201,940
Administrative expense portion		174,473,187	240,394,244
Total		562,816,735	522,596,184
26 Finance Cost			
Interest on Borrowings- Foreign		49,740,669	54,708,299
Interest on Borrowings- Local		2,943,004	356,401
Interest on leases		13,182,418	13,211,087
Interest on other financial arrangements		7,150,901	19,278,118
Total		73,016,992	87,553,905
Finance Income			
Interest income		(29,367,332)	(29,999,219)
Net Finance Costs		43,649,660	67,554,686



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STATE ELECTRIC COMPANY LIMITED
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		31-Dec-25 MVR	31-Dec-24 MVR
27 Taxation			
Income Tax Expense for the year			
Current tax expense		33,712,296	19,923,585
Deferred tax asset recognised		(17,355,992)	(9,639,641)
Deferred tax liability recognised		57,001,010	(59,238,414)
Total Tax Expense		73,357,314	(48,954,470)
27.1 Reconciliation Between Accounting Profit and Taxable Income :			
Profit before tax		312,054,193	132,454,568
Aggregate disallowable items		342,695,553	432,384,265
Aggregate allowable items		(429,501,106)	(431,514,932)
Tax free allowance		(500,000)	(500,000)
Tax Income for the year		224,748,640	132,823,901
Income tax @ 15%		33,712,296	19,923,585
28 Current Tax Liability			
Tax refunds receivable		23,609,992	3,686,317
Income tax paid		(2,966,434)	-
Tax provision for the year		33,712,296	19,923,585
Total		54,355,764	23,609,902
Total current tax liability		54,355,764	23,609,902
29 Net deferred tax liability			
Deferred Tax Liability		275,786,549	229,121,460
Deferred Tax Asset		(67,738,924)	(47,240,164)
As at 31 December		208,047,645	181,881,296
30.1 Deferred Tax Asset			
As at 1st January		47,240,164	36,846,122
Recognised in other comprehensive income		-	-
Recognised during the year		3,142,769	754,491
Recognised in profit or loss			
Recognised during the year		17,355,992	9,639,641
As at 31st December		67,738,924	47,240,164
30.2 The recognized deferred tax asset is attributable to the following:			
		31-Dec-25	31-Dec-24
		Temporary Difference	Temporary Difference
		MVR	MVR
On debtors' provision		257,544,279	38,631,642
On other provision		58,474,007	8,771,101
On inventory provision		135,674,542	20,336,181
Total		451,692,828	67,738,924
30 Deferred Tax Liability			
As at 1st January		229,121,460	208,723,208
Recognised in profit or loss		-	-
recognised during the year		57,001,010	(59,238,414)
Recognised directly in equity			
Reversed during the year (Note 13)		(10,335,901)	(10,363,334)
As at 31st December		275,786,549	229,121,460



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STATE ELECTRIC COMPANY LIMITED
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30.1 The recognized deferred tax liability is attributable to the following:

	31-Dec-25		31-Dec-24	
	Temporary Difference	Tax effect	Temporary Difference	Tax effect
	MVR	MVR	MVR	MVR
Recognised in profit or loss				
Property, plant and Equipment	1,838,577,128	275,786,569	1,527,476,400	229,121,460
	1,838,577,128	275,786,569	1,527,476,400	229,121,460

31 Earnings Per Share

Basic/ diluted earnings per share is calculated by dividing the net profit for the year attributable to ordinary shareholders by the weighted average number of ordinary shares outstanding during the year.

Profit for the year	238,696,879	181,408,038
Weighted average number of ordinary shares	150	150
Earnings per share	1,591,313	1,209,384

32 Operating Profit before Working Capital Changes

	31-Dec-25	31-Dec-24
	MVR	MVR
Profit before tax	312,054,193	132,454,568
Depreciation	254,621,313	242,862,233
Amortization of Right of Use Assets	4,316,278	4,218,243
Interest Income from Financial Asset	(30,513,296)	(31,350,377)
Increase/(Reversal) provision for slow moving inventories	12,206,713	(2,999,339)
Provision for impairment loss on trade receivables	7,858,424	85,594
Reversal of impairment loss on related parties	(27,203,083)	64,853,027
Interest expense	73,016,952	97,553,905
Amortization of deferred income	(1,240,639)	(1,240,639)
Defined benefit obligation for the year	1,800,525	1,480,874
Loss on disposal of PPE	94,296	4,478,267
Fines on contractor payable	-	3,040,892
Employee benefit expense	1,997,388	1,540,563
Amortization of Intangible Assets	5,442,270	-
Total	614,611,371	616,783,617



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STATE ELECTRIC COMPANY LIMITED
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33 Related Party Transactions
33.1 Due to Related Parties

Name	Nature of relationship	31-Dec-25	31-Dec-24
		MVR	MVR
State Trading Organisation PLC	Affiliate		
Opening balance		176,999,543	111,803,948
Purchases		1,769,639,970	1,658,600,209
Payments made		(1,816,097,996)	(1,603,404,614)
Closing balance		130,541,517	176,999,543
Maldives Transport and Contracting Company PLC	Affiliate		
Opening balance		6,650,719	3,395,580
Purchases		37,497,348	60,856,059
Payments made		(39,100,466)	(57,600,921)
Closing balance		5,047,601	6,650,719
Maldives Road Development Corporation Limited	Affiliate		
Opening balance		-	683,612
Payments made		-	(683,612)
Closing balance		-	-
Male' Water and Sewerage Company Limited	Affiliate		
Opening balance		276,106	16,200
Purchases		1,611,201	5,713,827
Payments made		(1,516,431)	(8,453,921)
Closing balance		370,876	276,106
Divvaki Raajjeyge Gulhun PLC	Affiliate		
Opening balance		1,642,841	529,226
Purchases		6,517,925	8,238,519
Payments made		(5,352,072)	(8,124,903)
Closing balance		2,808,694	1,642,841
Waste Management Corporation Limited	Affiliate		
Opening balance		22,881,483	19,115,642
Purchases		121,719,838	103,989,631
Payments made		(118,588,920)	(100,224,090)
Closing balance		26,003,401	22,881,483
Other Government owned Organizations	Affiliate		
Opening balance		9,469,176	3,839,125
Purchases		37,542,251	60,240,057
Payments made		(45,844,209)	(54,610,005)
Closing balance		1,167,218	9,469,176
Ministry of Environment and Energy	Affiliate		
Opening balance		-	3,053,300
Payments made		-	(3,053,300)
Closing balance		-	-
Total		165,909,308	217,919,868



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STATE ELECTRIC COMPANY LIMITED
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34 Related Party Transactions
34.1 Due from Related Parties

Name	Nature of relationship	31-Dec-25 MVR	31-Dec-24 MVR
Indira Gandhi Memorial Hospital	Affiliate		
Opening balance		10,123,168	2,509,943
Sales of Services		26,570,426.56	27,809,399.82
Payments made		(32,302,154.92)	(20,246,075.01)
Closing balance		4,391,440	10,123,168
Male' Water and Sewage Company Pvt Ltd	Affiliate		
Opening balance		12,274,563	19,565,954
Sales of Services		13,806,706.06	85,158,911.63
Payments made		(1,830,633.65)	(92,450,302.89)
Closing balance		24,250,715	12,274,563
Maldives Transport and Contracting Company PLC	Affiliate		
Opening balance		10,160,683	4,901,294
Sales of Services		22,339,399.76	15,065,367
Payments made		(24,739,783.45)	(8,925,978)
Closing balance		7,760,299	10,160,683
Maldives Customs Services	Affiliate		
Opening balance		1,636,238	307,474
Sales of Services		4,212,653.28	3,896,918
Payments made		(4,798,165.00)	(2,558,154)
Closing balance		1,050,726	1,636,238
Maldives Industrial Fisheries Company Limited	Affiliate		
Opening balance		401,532	1,087,228
Sales of Services		3,065,556.25	1,544,321
Payments made		(2,962,492.36)	(2,230,017)
Closing balance		1,404,896	401,532
Bank of Maldives PLC	Affiliate		
Opening balance		852,136	852,365
Sales of Services		13,101,268.76	11,610,945
Payments made		(12,892,911.36)	(11,581,173)
Closing balance		1,060,494	882,137
Public Service Media	Affiliate		
Opening balance		136,295,620	111,440,174
Sales of Services		26,966,723.99	25,713,931
Payments made		(9,294,08)	(8,58,285)
Closing balance		163,253,259	136,295,620
Maldives Road Development Corporation Limited	Affiliate		
Opening balance		1,890,589	2,007,642
Sales of Services		12,256,536.20	603,447
Payments made		(91,326.96)	(720,600)
Closing balance		14,055,931	1,890,589
National Centre For the Arts	Affiliate		
Opening balance		1,679,630	1,538,981
Sales of Services		1,860,084.22	527,924
Payments made		(1,309,050.75)	(387,274)
Closing balance		2,229,764	1,679,631
Housing Development Corporation Limited	Affiliate		
Opening balance		20,280,740	23,193,463
Sales of Services		64,203,056.74	15,331,428
Payments made		(50,990,419.91)	(18,244,150)
Closing balance		33,493,379	20,280,741



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34 Related Party Transactions
34.1 Due from Related Parties

Name	Nature of relationship	31-Dec-25 MVR	31-Dec-24 MVR
National Social Protection Agency	Affiliate		
Opening balance		115,968	28,371
Sales of Services		6,642.15	312,260
Payments made		(62,545.64)	(224,652)
Closing balance		60,065	115,969
Maldives Port Limited	Affiliate		
Opening balance		14,707,977	3,672,488
Sales of Services		23,999,900.91	35,534,134
Payments made		(36,844,006.36)	(24,486,644)
Closing balance		1,863,872	14,707,978
Ministry of Finance and Treasury	Affiliate		
Opening balance		242,203,637	233,243,464
Sales of Services		185,066,186.04	197,229,218
Payments received		(93,970,307.13)	(188,289,045)
Closing balance		333,299,517	242,203,637
State Trading Organisation PLC	Affiliate		
Opening balance		4,996,359	4,953,686
Sales of Services		34,549,620.75	27,504,798
Payments received		(30,458,770.60)	(27,572,125)
Closing balance		8,977,209	4,886,359
Male' City Council	Affiliate		
Opening balance		42,372,975	38,964,301
Sales of Services		26,964,423.99	20,171,824
Payments received		(15,157,968.72)	(15,783,150)
Closing balance		53,879,436	42,372,975
Ministry of Housing, Land and Urban Development	Affiliate		
Opening balance		48,264,741	20,767,920
Sales of Services		23,847,627.42	34,659,131
Payments received		(28,681,467.08)	(7,162,311)
Closing balance		43,430,901	48,264,741
Local Government Authority	Affiliate		
Opening balance		79,426	18,568,820
Sales of Services		213,336.46	13,736,613
Payments received		(237,574.24)	(32,236,007)
Closing balance		55,189	79,426
Fenaka Corporation Limited	Affiliate		
Opening balance		3,383,050	14,597,813
Sales of Services		15,425,363.55	2,219,535
Payments received		(3,844,012.02)	(13,434,268)
Closing balance		14,964,402	3,383,050
Ministry of Climate Change, Environment and Energy	Affiliate		
Opening balance		17,713,271	13,622,098
Sales of Services		2,149,071.16	5,422,614
Payments received		(1,808,461.93)	(1,332,342)
Closing balance		18,053,880	17,713,271
Other Government Owned Organisations	Affiliate		
Opening balance		204,497,222	91,964,469
Sales of Services		541,343,644.02	416,677,985
Payments made		(524,822,287.03)	(304,145,232)
Set-off against dividend payable to Ministry of Finance			
Closing balance		221,018,579	204,497,222
Total		940,585,467	773,849,720



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35 Transactions with Key Management Personnel

The Board of Directors and Managing Director of the Company are the members of the key management personnel. Key management personnel compensation comprised the following:

	31-Dec-25	31-Dec-24
	MVR	MVR
Directors' remuneration	804,060	535,081
Defined benefit expense	1,811,430	1,811,430
	<u>2,708,090</u>	<u>2,427,511</u>

36 Commitments

36.1 Capital Commitments

Capital expenditure contracted for at the reporting date but not yet incurred is as follows:

	31-Dec-25	31-Dec-24
	MVR	MVR
On Property, plant and equipment	112,978,862	178,494,557
Total	<u>112,978,862</u>	<u>178,494,557</u>

There were no other material capital commitments outstanding at the reporting date which require disclosure in the financial statements.

37 Capital Management

The Company's objectives when managing capital are to safeguard the Company's ability to continue as a going concern in order to provide return for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

The Company monitors capital on the basis of the gearing ratio. Net debt is calculated as total borrowings (including borrowings and trade and other payables as shown in the statement of financial position) less cash and cash equivalents. Total capital is calculated as 'equity' as shown in the statement of financial position plus net debt.

	31-Dec-25	31-Dec-24
	MVR	MVR
Total Liabilities	4,053,161,968	3,892,075,771
Cash and Cash Equivalents	(91,039,819)	(59,406,728)
Net Debt	<u>3,962,122,149</u>	<u>3,832,669,043</u>
Total Equity	<u>2,610,419,004</u>	<u>2,476,489,784</u>
Gearing (Times)	<u>1.52</u>	<u>1.54</u>

38 Financial Instruments and Risk Management

(i) Overview

The Company has exposure to the following risks from its use of financial instruments:

• Credit risk

This note presents information about the Company's exposure to each of the above risks, the Company's objectives, policies and processes for measuring and managing risk, the Company's management of capital. Further, quantitative disclosures are included throughout the Company's financial statements.

(ii) Risk Management Framework

The Board of Directors has overall responsibility for the establishment and oversight of the Company's risk management framework.

(iii) Credit Risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Company's receivables from customers, investment in debt securities and deposits with banks.

The carrying amount of financial assets represents the maximum credit exposure. The maximum gross exposure to credit risk at the reporting date was:

	31-Dec-25	31-Dec-24
	MVR	MVR
Trade Receivables	303,461,991	309,725,405
Other Receivables	752,399	22,755,631
Amounts due from Related Parties	787,350,197	585,411,383
Balances with Banks	87,794,472	56,397,839
	<u>1,236,559,059</u>	<u>1,064,291,258</u>

The Company's exposure to credit risk is influenced mainly by the individual characteristics of each customer. There is no concentration of credit risk geographically.

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38 Financial Instruments and Risk Management (Continued)

(ii) Credit Risk (Continued)

Expected credit loss assessment under IFRS 9

The Company uses an allowance matrix to measure the ECLs of trade receivables. Loss rates are based on actual credit loss experience over past years. These rates are multiplied by scalar factors to reflect difference between economic condition during the period over which historical data has been collected, current condition and company's view of economic conditions of expected lives of the receivables. Scalar factors are based on actual and forecast GDP growth rates and normalized average GDP use for ECL assessment.

Measurement of ECL

The key inputs into the measurement of ECL are the term structure of the following variables:

ECL for exposures in Stage 1 is calculated by multiplying the 12-month PD by LGD and EAD. Lifetime ECL is calculated by multiplying the lifetime PD by LGD and EAD.

Probability of default (PD)

Loss given default (LGD)

LGD represents the proportion of the exposure that is not expected to be recovered in the event of a counterparty default. The LGD estimation process combines historical data analysis, recovery rate assessments, and internal credit risk evaluations.

Exposure at default (EAD)

The following table provides information about the exposure to credit risk and ECLs for trade receivables and receivables from related parties as of the reporting dates.

12/31/202	Weighted average loss rate	Gross carrying amount	Loss allowance	Credit impaired
		MVR	MVR	
Not past due or Past due 1-30 days	1.7%	219,820,626	3,688,907	No
Past due 31-60 days	5.1%	2,343,738	119,959	No
Past due 61-90 days	6.6%	2,478,713	164,751	No
Past due 91-180 days	11.9%	37,977,333	4,510,730	No
Past due 181-360 days	17.2%	58,965,920	10,169,283	No
Past due more than 365 days*	100.0%	238,890,659	238,890,659	Yes
		<u>560,486,039</u>	<u>257,844,279</u>	

*No provision has been made for balances from MoF being the Company's shareholder.

31-Dec-24	Weighted average loss rate	Gross carrying amount	Loss allowance	Credit impaired
		MVR	MVR	
Not past due or Past due 1-30 days	1.9%	281,855,007	1,386	No
Past due 31-60 days	2.8%	136,446,520	1,864,138	No
Past due 61-90 days	4.8%	64,438,724	1,865,966	No
Past due 91-180 days	7.8%	121,768,269	6,811,131	No
Past due 181-360 days	15.0%	244,563,928	21,226,975	No
Past due more than 365 days	53.2%	412,842,677	245,319,342	Yes
		<u>1,262,026,726</u>	<u>276,888,938</u>	

Gross carrying amount and loss allowance comprise the trade receivables.

The Company believes that the unimpaired amounts are still collectible, based on historic payment behaviour. Based on historic default rates, the Company believes that, apart from the above, no provision for impairment is necessary in respect of trade and other receivables. The provision for impairment of the amounts due from related parties are estimated considering the individual repayment capabilities of these entities.

Movements in allowance for impairment in respect of trade receivables and amounts due from related parties.

The movements of allowance for impairment in respect of trade receivables and Related party receivables during the year is presented in Note 10.1 and 10.3 respectively.

Balances with Banks

The Company held amounts of MVR 87,794,472 as at December 31, 2025 in banks. (2024: MVR 56,397,839). Impairment on cash at bank has been measured on the 12-month expected loss basis and reflects the short maturities of the exposures. The Company considers that its cash has low credit risk based on the external ratings of the counterparties. As a result, the amount of the allowance on cash at bank is negligible.

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36 Financial Instruments and Risk Management(Continued)
(iv) Liquidity Risk

Ultimate responsibility for liquidity risk management rests with the board of directors, which has established an appropriate liquidity risk management framework for the management of the Company's short-, medium- and long-term funding and liquidity management requirements. The Company manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities, by continuously monitoring forecast and actual cash flows, and by matching the maturity profiles of financial assets and liabilities.

31-Dec-25	Carrying Amount MVR	Contractual Cashflows MVR	0-12 Months MVR	1-5 Years MVR	More than 5 Years MVR
Financial Liabilities (Non-derivative)					
Trade and Other Payables	413,254,964	413,254,964	413,254,964	-	-
Loans and Borrowings	2,077,876,492	793,167,638	188,568,436	501,530,035	103,059,167
Contractor Payable	196,528,923	196,528,923	196,528,923	-	-
Amounts due to Related Parties	165,909,308	165,909,308	165,909,308	-	-
Lease Liabilities	149,177,707	654,628,780	15,109,011	70,211,164	569,306,585
	3,602,747,393	2,223,477,592	979,370,641	571,741,199	672,365,752
31-Dec-24	Carrying Amount MVR	Contractual Cashflows MVR	0-12 Months MVR	1-5 Years MVR	More than 5 Years MVR
Financial Liabilities (Non-derivative)					
Trade and Other Payables	162,017,392	162,017,392	162,017,392	-	-
Loans and Borrowings*	2,829,082,001	968,598,876	203,036,145	549,205,373	214,353,358
Contractor Payable	209,054,882	292,263,023	119,202,028	173,060,995	-
Amounts due to Related Parties	209,951,337	209,951,337	209,951,337	-	-
Lease Liabilities	140,225,993	679,225,596	15,003,356	56,946,033	597,107,493
	3,609,311,605	2,310,054,224	709,212,258	779,212,401	811,460,851

It is not expected that the cash flows included in the maturity analysis could occur significantly earlier, or at significantly different amounts.

*Loans and borrowings are excluding the future interest.

(v) Market risk

Market risk is the risk of changes in market prices, such as foreign exchange rates and interest rates that affect the Company's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimizing the return.

(a) Interest rate risk
Profile

At the reporting date, the interest rate profile of the Company's interest bearing financial instruments were:

	31-Dec-25 MVR	31-Dec-24 MVR
Fixed Rate Instruments		
Financial Liabilities	2,076,599,399	2,089,529,687
Variable Rate Instruments		
Financial Liabilities	601,277,093	739,552,314



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37 Financial Instruments and Risk Management(Continued)

(v) Market risk

Cash Flow Sensitivity analysis for variable - rate instruments

A reasonably possible change of 100 basis points in interest rates at the reporting date would have increased / (decreased) equity and profit or loss

by the amount shown below. This analysis assumes that all other variables, in particular foreign currency exchange rates, remain constant.

	Sensitivity Analysis	
	100 bp increase MVR	100 bp decrease MVR
31-Dec-25		
Variable rate instruments	497,407	(497,407)
31-Dec-24		
Variable rate instruments	647,083	(647,083)

(b) Currency Risk

Exposure to currency risk

The Company's exposure to foreign currency risk was as follows based on notional amounts:

	31-Dec-25 MVR	31-Dec-24 MVR
Loans and borrowings	1,021,035,000	2,026,689,023
Contractor Payable	196,528,923	298,034,982
Net currency exposure	2,117,563,923	2,294,724,005

The following significant exchange rate were applied during the year:

	Average Rate		Reporting Date Spot Rate	
	2025	2024	31-Dec-24	31-Dec-24
1 USD : MVR	15.42	15.42	15.42	15.42

In respect of the monetary assets and liabilities denominated in MVR, the Company has limited currency risk exposure on such balances since the Maldivian Rufiyaa is pegged to the US Dollar within a band to fluctuate within a 20% of the mid-point of exchange rate.

38.1 Market Risk Management

Market risk is the risk that changes in market prices, such as foreign exchange rates and interest rates will affect the Company's income. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimizing the return.

39 Fair Value Measurement

Accounting Classifications and Fair Values

December 31, 2025

Financial assets not measured at fair value	Financial Assets Amortized Costs (MVR)	Fair Value			Total (MVR)
		Level 1 (MVR)	Level 2 (MVR)	Level 3 (MVR)	
Cash and Cash Equivalents	91,039,818	-	-	91,039,818	91,039,818
Trade and Other Receivables	364,214,360	-	-	364,214,360	364,214,360
Amounts due from Related Parties	787,350,197	-	-	787,350,197	787,350,197
	1,142,604,406	-	-	1,142,604,406	1,142,604,406
Financial liabilities not measured at fair value	Financial Liabilities Amortized Costs (MVR)	Fair Value			Total (MVR)
		Level 1 (MVR)	Level 2 (MVR)	Level 3 (MVR)	
Lease Liability	140,177,707	-	-	140,177,707	140,177,707
Loans and Borrowings	2,877,876,492	-	-	2,877,876,492	2,877,876,492
Amount due to Related Parties	165,909,308	-	-	165,909,308	165,909,308
Contractor Payable	196,528,923	-	-	196,528,923	196,528,923
Trade and Other Payables	413,254,964	-	-	413,254,964	413,254,964
	3,602,747,393	-	-	3,602,747,393	3,602,747,393



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38 Fair Value Measurement (Continued)
December 31, 2024

Financial assets not measured at fair value	Financial Assets Amortized Costs (MVR)	Level 1 (MVR)	Level 2 (MVR)	Level 3 (MVR)	Total (MVR)
Cash and Cash Equivalents	59,406,726	-	-	59,406,726	118,813,452
Trade and Other Receivables	422,482,036	-	-	422,482,036	844,964,072
Amounts due from Related Parties	585,411,383	-	-	585,411,383	1,170,822,766
	1,067,300,145	-	-	1,067,300,145	2,134,600,290

Financial liabilities not measured at fair value	Financial Liabilities Amortized Costs (MVR)	Level 1 (MVR)	Level 2 (MVR)	Level 3 (MVR)	Total (MVR)
Lease Liability	140,225,993	-	-	140,225,993	140,225,993
Loans and Borrowings	2,829,082,001	-	-	2,829,082,001	2,829,082,001
Amount due to Related Parties	209,951,337	-	-	209,951,337	209,951,337
Contractor Payable	268,034,882	-	-	268,034,882	268,034,882
Trade and Other Payables	162,017,392	-	-	162,017,392	162,017,392
	3,609,311,605	-	-	3,609,311,605	3,609,311,605

40 Contingent Liabilities

There were no material contingent liabilities which require disclosure in the financial statements as at the reporting date.

41 Events after the end of the reporting period

Subsequent to the reporting date, discussions commenced relating to the proposed takeover of Powerhouses currently operated by Fanaka Corporation Limited in islands within Meemu Atoll, Lhaviyani Atoll, and Baa Atoll. As of the date of approval of these financial statements, the takeover dates and the related assets and liabilities to be transferred have not yet been determined. As disclosed in Note 12.2 (dividend to voting) to the financial statements, Subsequent to the reporting date the Company has declared dividend amounting to MVR143,218,127 in respect of profit earned in financial year 2025 (2024: MVR 108,845,423).

42 Comparative figures

Comparative figures of the financial statements have been reclassified wherever appropriate to confirm with current year's presentation.



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